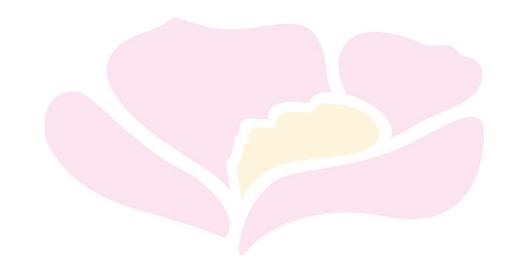


### 2023 and 2024 Capital Budget



APPROVED by Council December 19, 2022

### City of Camrose Capital Budget 2023 & 2024 Projects Contents

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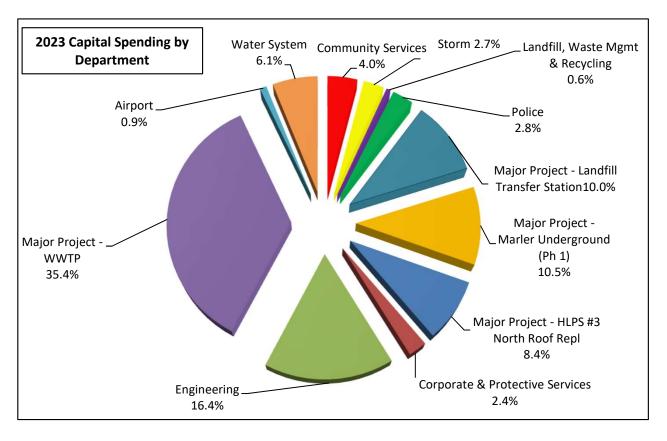
| PROJECT COSTS                               | 2023       | 2024       | 2025    | 2026   |
|---|------------|------------|---------|--------|
| Capital - Community Services                |            |            |         |        |
| Cemeteries                                  | -          | 100,000    | -       | -      |
| Facilities                                  | 662,000    | 470,000    | -       | -      |
| Parks                                       | 515,000    | 610,000    | -       | -      |
| Golf Course                                 | 167,000    | 71,800     | -       | -      |
| Total Community Services                    | 1,344,000  | 1,251,800  | -       | •      |
| Capital - Corporate & Protective Services   |            |            |         |        |
| Fire  | 60,000     | 60,000     | -       | -      |
| General Administration & Financial Services | 40,000     | -          | -       | -      |
| Information Technology                      | 695,000    | 335,000    | 160,000 | 45,000 |
| otal Corporate & Protective Services        | 795,000    | 395,000    | 160,000 | 45,000 |
| Capital - Police Protection                 | 950,000    | 215,000    |         | -      |
| Capital - Engineering Services              |            |            |         |        |
| General Operating                           |            |            |         |        |
| General Administration                      | 50,000     | -          | -       | -      |
| Vehicles & Equipment                        | 1,851,000  | 310,000    | -       | -      |
| Roads, Lights & Signals                     | 3,615,000  | 3,260,000  |         | -      |
| Storm Systems                               | 924,500    | 80,000     | -       | -      |
| Airport                                     | 300,000    | 60,000     | -       | -      |
| Land Development                            | -          | -          | -       | -      |
| otal Engineering Services - Operating       | 6,740,500  | 3,710,000  | -       | -      |
| Itilities                                   |            |            |         |        |
| Water Systems                               | 8,376,500  | 5,794,000  | -       | -      |
| Wastewater Systems                          | 11,927,561 | 5,415,069  | -       | -      |
| Recycling                                   | 100,000    | -          | -       | -      |
| Waste Management                            | 60,000     | -          | -       | -      |
| Landfill                                    | 3,385,000  | 4,950,000  | -       | -      |
| otal Engineering Services - Utilities       | 23,849,061 | 16,159,069 | -       | -      |
| Fotal Capital                               | 33,678,561 | 21,730,869 |         | 45,000 |

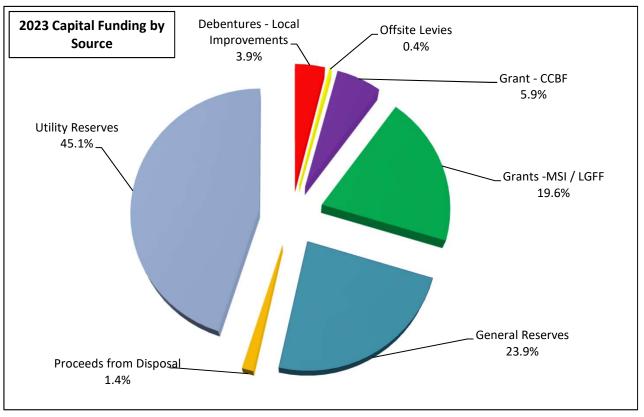
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## Summary Table - Total Funding 2023 & 2024 & Multi-Year Capital Projects

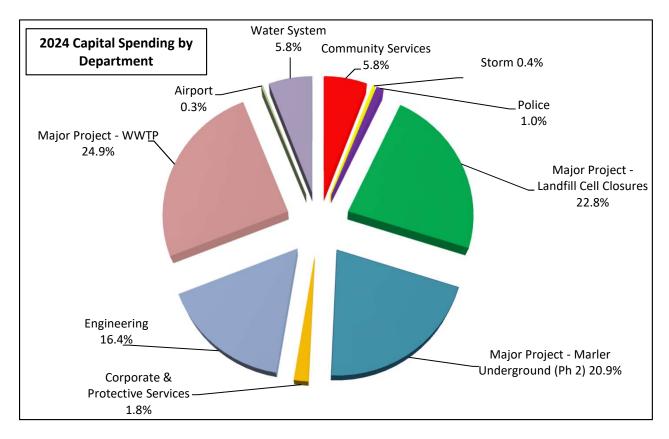
| PROJECT FUNDING   | 2023       | 2024       | 2025    | 2026   |
|---|------------|------------|---------|--------|
| Grants  |            |            |         |        |
| Grants - Municipal Sustainability Initiative (MSI) / Local Government Fiscal Framework (LGFF) | 6,589,000  | 2,873,000  | -       | -      |
| Grants - Canada Community Building Fund (CCBF)  | 1,975,600  | 1,479,000  |         | -      |
| Grants - Alberta Municipal Water/Wastewater Partnership (AMWWP)                               | -          | 1,109,616  | -       | -      |
|   | 8,564,600  | 5,461,616  | -       | -      |
| Debenture - Local Improvements  | 1,306,900  | 571,000    |         | -      |
| Contributions from Developers/Other Revenue   | -          | 40,000     |         | -      |
| Offsite Levies  | 119,000    | 939,178    |         | -      |
| Proceeds on Disposal  | 474,200    | 133,000    | -       | -      |
| Reserves  |            |            |         |        |
| Reserve-Equipment Replacement   | 1,935,800  | 635,800    | -       | -      |
| Reserve-Computer Replacement  | 30,000     | -          | -       | -      |
| Reserve-Water Utility   | 1,557,500  | 1,959,000  | -       | -      |
| Reserve-Wastewater Utility  | 12,653,561 | 4,286,275  | -       | -      |
| Reserve-Landfill & Accrued Liability Funding  | 810,000    | 4,950,000  | -       | -      |
| Reserve-Recycling   | 100,000    | -          | -       | -      |
| Reserve-Waste Management  | 60,000     | -          | -       | -      |
| Reserve-Airport   | 50,000     | -          | -       | -      |
| Reserve-Police Infrastructure   | 935,000    | 200,000    | -       | -      |
| Reserve-Transportation Infrastructure   | 342,000    | 1,210,000  |         | -      |
| Reserve-Carryforward Funding  | 765,219    | 175,000    | -       | -      |
| Reserve-General Infrastructure  | 3,974,781  | 1,170,000  | 160,000 | 45,000 |
|   | 23,213,861 | 14,586,075 | 160,000 | 45,000 |
| Total Project Funding   | 33,678,561 | 21,730,869 | 160,000 | 45,000 |

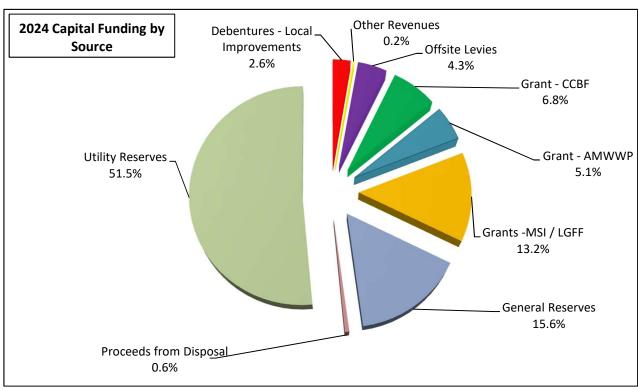
# City of Camrose Capital Budget 2023 Total Capital = \$33,678,561





# City of Camrose Capital Budget 2024 Total Capital = \$21,730,869





# Capital Projects Community Services

| PROJECT COSTS   | 2023         | 2024    |
|---|--------------|---------|
| Cemeteries  |              |         |
| 842 - Cemeteries - Columbarium  | -            | 100,000 |
| Total: Cemeteries - Capital   | -            | 100,000 |
| Community Services-Facilities - Capital                               |              |         |
| Facilities-Buildings/Improvements                                     |              |         |
| 1065 - Library - Bathroom Renovations                                 | 30,000       | -       |
| 1110 - Library - Programming Space Renovations                        | 50,000       | -       |
| 1075 - Replacement Downtown Washroom Facility                         | -            | 10,000  |
| 1081 - City Hall - Chiller Replacement                                | 250,000      | -       |
| 1083 - Mirror Lake Center - Makeup Air Unit                           | -            | 100,000 |
| 1084 - Mirror Lake Center - LED Upgrades                              | -            | 30,000  |
| 1087 - Community Services - Recreation Software Upgrade               | -            | 100,000 |
| 1089 - High School Tennis Courts Surface Improvements                 | -            | 135,000 |
| 869 - Centennial Museum - replace floor and lighting in main building | 40,000       | -       |
| 872 - Curling Rink - Lighting Upgrade                                 | 50,000       | -       |
| 986 - Max McLean Ice Plant Upgrades/ HVAC                             | 120,000      | 95,000  |
| 991 - Max Arena Roof Repair   | 80,000       | -       |
| Total: Facilities-Buildings/Improvements                              | 620,000      | 470,000 |
| Facilities-Vehicles & Equipment                                       |              |         |
| 689 - Replace Unit #710 - 1/2 Ton Truck                               | 42,000       | -       |
| Total: Facilities-Vehicles & Equipment                                | 42,000       | -       |
| Total: Community Services-Facilities - Capital                        | 662,000      | 470,000 |
| Golf Course   |              |         |
| Golf Course - Vehicles & Equipment                                    |              |         |
| 738 - Golf Course - Toro Sandpro (Unit 623)                           | 22,000       | -       |
| 834 - Golf Course - Toro Workman HDX-D (Unit 620)                     | 40,000       | -       |
| 884 - Golf Course - JD 1570 Terrain Cut (Unit 627)                    | <del>_</del> | 51,800  |
| Total: Golf Course - Vehicles & Equipment                             | 62,000       | 51,800  |
| Golf Course - Infrastructure - Capital                                |              |         |
| 1085 - Golf Course - Washroom Upgrades                                | 37,000       | -       |
| 1086 - Golf Course - Roof Repairs                                     | 30,000       | -       |
| 1103 - Golf Course - Attachment - Bentgrass Over Seeding Heads        | 18,000       | -       |
| 1107 - Golf Course - Irrigation System Upgrade                        | 20,000       | 20,000  |
| Total: Golf Course - Infrastructure - Capital                         | 105,000      | 20,000  |
| Total: Golf Course  | 167,000      | 71,800  |

# Capital Projects Community Services

| PROJECT COSTS   | 2023      | 2024      |
|---|-----------|-----------|
| Community Services-Parks - Capital                          |           |           |
| Parks-Play Areas  |           |           |
| 234 - Playground Equipment Rehabilitation                   | 135,000   | -         |
| Total: Parks-Play Areas                                     | 135,000   | -         |
| Parks-Trails  |           |           |
| 1079 - Bill Fowler/Mirror Lake - Steps and Pergola Upgrades | -         | 20,000    |
| 217 - Trail System Upgrades                                 | 280,000   | 240,000   |
| Total: Parks-Trails   | 280,000   | 260,000   |
| Parks-Vehicles & Equipment                                  |           |           |
| 173 - Replace Unit #830 - Chipper - Parks                   | -         | 60,000    |
| 362 - Replace Unit #829 - Parks - Out Front Mower           | 50,000    | -         |
| 552 - Replace Unit #814 - Parks -Terraincut                 | 50,000    | -         |
| 557 - Replace Unit #824 - Parks - Sweepstar Sweeper         | -         | 50,000    |
| 558 - Replace Unit #818 - Parks - Mower                     | -         | 50,000    |
| 693 - Replace Unit #803 - 1 Ton TruckW/Box & Hoist          | -         | 60,000    |
| 724 - Replace Unit #809 - Kubota M100 Large Tractor         | -         | 130,000   |
| Total: Parks-Vehicles & Equipment                           | 100,000   | 350,000   |
| Total: Community Services-Parks - Capital                   | 515,000   | 610,000   |
| Total Community Services Capital - Project Costs            | 1,344,000 | 1,251,800 |

| PROJECT FUNDING                   | 2023      | 2024      |
|-----------------------------------|-----------|-----------|
| Other Revenue                     | <u>-</u>  | 40,000    |
| Reserves - General Infrastructure | 890,000   | 810,000   |
| Reserves - Carryforward Funding   | 250,000   | -         |
| Reserves - Equipment Replacement  | 177,800   | 339,800   |
| Proceeds on Disposal              | 26,200    | 62,000    |
| Total Project Funding             | 1,344,000 | 1,251,800 |

### **Capital Projects**

### **Community Services**

#### **PROJECT DESCRIPTIONS**

#### **Cemeteries - Capital**

Project 842 - Cemeteries - Columbarium - Based on demand, it is anticipated that an additional columbarium will be required in 2024.

#### **Community Services-Facilities - Capital**

Project 1065 - Library - Bathroom Renovations - The Library contains 4 washrooms that require renovations/upgrades due to their age and current condition.

Project 1110 - Library - Programming Space Renovations - Renovate current space to improve/optimize it for programming opportunities.

Project 1075 - Replacement Downtown Washroom Facility - The City recently completed a washroom feasibility study. It was identified that the downtown facility should be replaced with a new facility. The \$10k in 2024 is for design of a new facility. Approval of the construction of a new facility will be discussed as part of the 2025 budget deliberations.

Project 1081 - City Hall - Chiller Replacement - An investigation into ongoing issues with this unit concluded this unit needs to be replaced in 2023. Engineering work to confirm the specs of the replacement unit is being completed in Q4 2022.

Project 1083 - Mirror Lake Center - Makeup Air Unit - This unit has exceed its useful service life and the risk of failure continues to increase. Replacement of this unit in 2024 is recommended.

Project 1084 - Mirror Lake Center - LED Upgrades - This is to replace the lighting in the basement to LED lighting.

Project 1087 - Community Services - Recreation Software Upgrade - The Community Services department presently uses recreation software for coordinating bookings, taking online and in person registration for classes / activities and for point of sale. The current software has many glitches and was not originally designed to handle what the department needs are. It has improved with updates over the years, however the staff are exploring other options should this not continue to meet the needs.

Project 1089 - High School Tennis Courts Surface Improvements - The tennis courts at the Camrose Composite High School require a resurfacing. This includes a specialized surface for longevity for improving the playing surface compared to bare asphalt.

Project 869 - Centennial Museum - replace floor and lighting in main building – The lighting and flooring in the Camrose Centennial Museum main building is original and worn out / out of date.

Project 872 - Curling Rink - Lighting upgrade - Upgrade to LED lights. Administration will look into the Recreation Lighting upgrade grant to help supplement this project.

Project 986 - Max McLean Ice Plant Upgrades/ HVAC – 2023 Improve room ventilation, HVAC and upgrade ice plant controls, 2024 continue upgrade to ice plant controls.

Project 991 - Max Arena Roof Repair – Upon the recommendation of a specialized wood structure testing firm, it was recommended to replace one small section of the Max MacLean tongue and groove roof decking in the near future.

#### Community Services-Golf Course - Capital

Project 1085 - Golf Course - Washroom Upgrades – The golf course washrooms on both floors are original and have not had any improvements since the building was constructed. There are many worn / broken components and a general facelift is recommended.

Project 1086 - Golf Course - Roof Repairs - The roof was subject to wind damage in 2022. As a result, the roofing consultant hired recommended that the remaining roofing was at end of life and requires replacing soon.

Project 1103 - Golf Course - Attachment - Bentgrass Over Seeding Heads - This is an attachment that helps distribute new seed and ensure better germination. This helps with quickly re-establishing damaged greens in the spring as well as reduces staff labor to manually germinate seed whenever required.

Project 1107 - Golf Course - Irrigation System Upgrade - One section of the golf course has original irrigation heads that can no longer be serviced. They are at end of life.

#### Community Services-Parks - Capital

Project 234 - Playground Equipment Rehabilitation - Project involves the removal / replacement of existing playground structures due to aging of existing infrastructure. Near term focus is on playgrounds in West Park and Bill Fowler. Budget will also add some features around the Spray Park.

Project 1079 - Bill Fowler/Mirror Lake - Steps and Pergola Upgrades - 2024 Budget includes \$20k for design of project to address failing infrastructure. Approval of the project construction will be discussed as part of the 2025 budget deliberations.

Project 217 - Trail System Upgrades - Ongoing maintenance and resurfacing of paved trails throughout the city. 2023 will see some continuation of maintenance in the Stoney Creek park, the berm trail in areas and address some failures around Mirror Lake.

# Capital Projects Corporate & Protective Services & Other

| PROJECT COSTS   | 2023    | 2024    | 2025    | 2026   |
|---|---------|---------|---------|--------|
| Fire Services Capital   |         |         |         |        |
| Fire - Infrastructure Capital                                     |         |         |         |        |
| 996 - Fire - SCBA Replacement                                     | 60,000  | 60,000  | -       | -      |
| Total Fire Services Capital                                       | 60,000  | 60,000  | -       | -      |
| Other Services  |         |         |         |        |
| Other - Vehicles  |         |         |         |        |
| 745 - Replace Unit #104 - Ford Explorer                           | 40,000  | -       | -       | -      |
| Total Other Services Capital                                      | 40,000  | -       | •       | -      |
| Information Technology Services                                   |         |         |         |        |
| IT Services - Infrastructure Capital                              |         |         |         |        |
| 1024 - CHL NSP 7100 Replacement                                   | 75,000  | -       | -       | -      |
| 1026 - VM Server Upgrades   | 30,000  | -       | -       | -      |
| 1053 - Software Solution - Permitting & Asset Management Solution | 300,000 | 170,000 | 160,000 | 45,000 |
| 497 - WLAN Upgrade  | 100,000 | -       | -       | -      |
| 498 - Disk to Disk Backup Solution                                | -       | 75,000  | -       | -      |
| 500 - SCADA NSP Replacement                                       | -       | 30,000  | -       | -      |
| 802 - Load Balancer   | -       | 30,000  | -       | -      |
| 892 - City Hall Datacenter Switching Upgrades                     | 160,000 | -       | -       | -      |
| 98 - Network Fiber Installation                                   | 30,000  | 30,000  | -       | -      |
| Total IT Services - Infrastructure Capital                        | 695,000 | 335,000 | 160,000 | 45,000 |
| Total Capital   | 795,000 | 395,000 | 160,000 | 45,000 |
|   |         |         |         |        |
| PROJECT FUNDING   | 2023    | 2024    | 2025    | 2026   |
| Proceeds on Disposal  | 5,000   | -       | -       | -      |
| Reserves - General Infrastructure                                 | 325,000 | 250,000 | 160,000 | 45,000 |
| Reserves - Carryforward Funding                                   | 400,000 | 145,000 | -       | -      |
| Reserves - Computer Replacement                                   | 30,000  | -       | -       | -      |
| Reserves - Equipment Replacement                                  | 35,000  | -       |         |        |
| Total Project Funding   | 795,000 | 395,000 | 160,000 | 45,000 |

### Capital Projects Corporate & Protective Services & Other

#### **PROJECT DESCRIPTIONS**

#### Fire Services - Infrastructure Capital

Project 996 - Fire - SCBA Replacement - The Fire department has 30 self contained breathing apparatuses (SCBAs). Due to the age and condition of the apparatus's, a replacement program has been established replacing six per year.

#### IT Services - Infrastructure Capital

Project 1024 - CHL NSP 7100 Replacement - Intrusion Prevention and Detection for Edge, Internet, and external facing services.

Project1026 - VM Server Upgrades - Replace and upgrade of existing virtual hosts to accommodate increased virtualization requirements.

Project 1053 - Software Solution - Permitting & Asset Management - Incorporate a software solution to address various needs within the Community Development and Safety Codes business units to enhance joint work flows, while creating efficiencies in communicating and providing transparency to the public. Once permitting, licensing, and land processes are addressed, the project would shift focus on integrating an asset management solution would provide support to all business units City wide.

Project 497 - WLAN Upgrade - Wireless LAN controllers will be end-of-life and are no longer supported.

Project 498 - Disk to Disk Backup Solution - Capacity review, upgrade and evergreen backup repository hardware. Potential cloud backup solution as an alternative.

Project 500 - SCADA NSP Replacement - Intrusion prevention between utilities/SCADA and City business network. McAfee Network Security Platform sensors that protect our critical infrastructure (SCADA devices) are end of life and need to be replaced.

Project 802 - Load Balancer - Capacity review, upgrade and evergreen of Citrix VPX based on business needs.

Project 892 - City Hall Datacenter Switching Upgrades - Existing DC switches are end-of-life. This project will replace Cisco with Juniper switches throughout all of City Hall achieving an operational cost savings.

Project 98 - Network Fiber Installation - Continue with fiber network installation, fusion splicing, and terminations throughout the City.

### Capital Projects Police Protection

| PROJECT COSTS  | 2023    | 2024    |
|--|---------|---------|
| Police Capital   |         |         |
| Police Technical   |         |         |
| 1000 - McAfee IPS  | -       | 50,000  |
| 610 - Provincial Radio Infrastructure AFRRCS             | 450,000 | -       |
| 922 - Police Backup Dispatch/ E-911 Centre - City Hall   | 310,000 | -       |
| 997 - Next Generation 911                                | 25,000  | -       |
| Total: Police Technical                                  | 785,000 | 50,000  |
| Police-Vehicles  |         |         |
| 611 - Police Vehicle Replacement-New K9 Unit             | 85,000  | -       |
| 612 - Police Vehicle Replacement-School Resource Officer | 65,000  | -       |
| 652 - Police Patrol Vehicle Replacement                  | -       | 75,000  |
| 653 - Police Vehicle Replacement                         | -       | 75,000  |
| 655 - Police Unmarked Vehicle Replacement                | 15,000  | 15,000  |
| Total: Police-Vehicles                                   | 165,000 | 165,000 |
| Total: Police Capital                                    | 950,000 | 215,000 |
|  |         |         |
| PROJECT FUNDING  | 2023    | 2024    |
| Reserves - Police Infrastructure                         | 935,000 | 200,000 |
| Proceeds on Disposal                                     | 15,000  | 15,000  |
| Total Project Funding                                    | 950,000 | 215,000 |

#### **PROJECT DESCRIPTIONS**

#### **Police Technical**

Project 1000 - McAfee IPS - Camrose PS NSP Replacement - McAfee Network Security Platform sensors that protect our Police network from intrusion via adjacent networks (NG911 and National Police Service NW) are end of life and need to be replaced.

Project 1610 - Provincial Radio Infrastructure AFRRCS - The Camrose Police Service is in need of replacing their current police radio system which is end of life. New police radios and dispatch consoles are being purchased accessing the Alberta First Responder Radio Communications System (AFRRCS). This will expand and improve the police services ability to communicate with other policing partners, extend the operating range and have CPS join all other policing partners (except Calgary) across the province.

Project 922 - Backup Dispatch/E-911 Centre - City Hall - Create a backup E911/Dispatch Centre at City Hall. This is a legislated requirement for all 911 PSAP's to have an emergency back-up location in the event the main PSAP goes down. This is mostly software and 2 work stations/phones that essentially are dormant, unless a disaster hits.

Project 997 - Next Generation 911 - Reserve carried over from 2022, as the NG911 transition and onboarding to Provincial NG network (ESINET) is new for all PSAPS across the province and some unanticipated costs may be required to complete the transition.

# Capital Projects - Engineering & Public Works General Administration

| PROJECT COSTS                                      | 2023      | 2024    |
|--|-----------|---------|
| Capital - Engineering                              |           |         |
| Engineering  |           |         |
| 749 - Replace Unit #347 - 3/4 Ton Truck            | 50,000    | -       |
| Total Engineering                                  | 50,000    | -       |
| Public Works - Capital                             |           |         |
| PW-Vehicles & Equipment                            |           |         |
| 288 - Replace Unit #394 - 3/4 Ton Extended Cab     | -         | 50,000  |
| 430 - Replace Unit #350 - 1 Ton Service Truck      | 50,000    | -       |
| 463 - Replace Unit #326 - Vactor Truck             | 650,000   | -       |
| 465 - Replace Unit #361 - Smooth Drum Roller       | 30,000    | -       |
| 466 - Replace Unit #316 - Tandem Sander            | -         | 260,000 |
| 49 - Replace Unit #344 - Large Loader              | 490,000   | -       |
| 620 - Replace Unit #388 - Tar Kettle               | 60,000    | -       |
| 759 - Replace Unit #338 - IHC 7400 Tandem          | 170,000   | -       |
| 760 - Replace Unit #339 - IHC 7400 Tandem          | 170,000   | -       |
| 765 - Replace Unit #399 - Chev 1/2 Ton             | 42,000    | -       |
| 769 - Replace Unit #378 - GMC 1/2 Ton Truck        | 42,000    | -       |
| 773 - Replace Unit #393 - Chev 1/2 Ton Truck       | 42,000    | -       |
| 1112 - Purchase 2nd Tar Kettle - Sell a Hot Box    | 105,000   | -       |
| Total: PW-Vehicles & Equipment                     | 1,851,000 | 310,000 |
| Total Public Works & Engineering - General Capital | 1,901,000 | 310,000 |
| PROJECT FUNDING                                    | 2023      | 2024    |
| Proceeds on Disposal                               | 400,000   | 48,000  |
| Reserves - Equipment Replacement                   | 1,501,000 | 262,000 |
| Total Project Funding                              | 1,901,000 | 310,000 |

# Capital Projects - Engineering & Public Works Roads, Lights & Signals

| PROJECT COSTS  | 2023      | 2024      |
|--|-----------|-----------|
| Capital - Engineering  |           |           |
| Lights & Signals   |           |           |
| 28 - Ongoing Traffic Signals Upgrades  | 50,000    | 215,000   |
| Total: Lights & Signals  | 50,000    | 215,000   |
| Arterial Roads   |           |           |
| 1034 - Rehabilitation of Hwy 833 Bridge  | 450,000   | -         |
| 1073 - Highway 26 Rehab. from East of Railway Tracks to City Limits                                      | 640,000   | -         |
| 1082 - Marler Drive Reconstruction (Asphalt, Sidewalk, Curb & Gutter) - Parkview Dr. to Mt. Pleasant Dr. | 1,090,000 | -         |
| 1090 - Marler Drive Reconstruction (Asphalt, Sidewalk, Curb & Gutter) - Mt. Pleasant Dr. to 68 St.       | -         | 1,360,000 |
| 1091 - 48 Avenue Rehab. (39 St. to 44 St.) - Mill & Overlay  | -         | 400,000   |
| 1095 - 68 Street Overlay (48 Ave to 50 Ave)  | -         | 370,000   |
| 1111 - Rehabilitation of 48 Avenue Bridge Approaches   | 110,000   | -         |
| 904 - Arterial Road Intersection Rehab. (various locations, non LIMP)                                    | 80,000    | 80,000    |
| 957 - 48 Avenue Rehab. (66 St. to 73 St.) - Mill & Overlay   | 575,000   | -         |
| Total: Arterial Roads  | 2,945,000 | 2,210,000 |
| Local Roads  |           |           |
| 1048 - 51 Street from 48 Avenue to 51 Avenue - Asphalt Overlay   | -         | 320,000   |
| 1074 - 54 Avenue Rehab (62 Street to 68 Street) - Mill & Overlay   | 278,000   | -         |
| 1096 - 53 Avenue Sidewalk Replacement (48 Street to 53 Street) - North Side                              | 250,000   | -         |
| 1097 - 53 Avenue Separate Walk (South) & Overlay (47 Street to 53 Street)                                | -         | 435,000   |
| 913 - Local Roadway Intersection Rehab. (various locations, non LIMP)                                    | 92,000    | 80,000    |
| Total: Local Roads   | 620,000   | 835,000   |
| Total: Arterial and Local Roads  | 3,565,000 | 3,045,000 |
| Total: Roads, Lights & Signals   | 3,615,000 | 3,260,000 |
|  |           |           |
| PROJECT FUNDING  | 2023      | 2024      |
| Grants - MSI/LGFF  | 865,000   | -         |
| Grants - CCBF  | 1,975,600 | 1,479,000 |
| Debenture - Local Improvements   | 432,400   | 571,000   |
| Reserve - Transportation Infrastructure  | 342,000   | 1,210,000 |
| Total Project Funding  | 3,615,000 | 3,260,000 |

### Capital Projects - Engineering & Public Works Roads, Lights & Signals

#### PROJECT DESCRIPTIONS

#### **Lights & Signals**

Project 28 - Traffic Signals Upgrades - Ongoing upgrades to various traffic signals, pedestrian crossing signals, and/or rail crossing signals throughout the City. Typical improvements may include such items as: replacement of aging signal poles & equipment, upgrading of signal heads to allow for additional turning functions (such as dedicated left turn phases), installation of traffic detection cameras to replace aging roadway loops, and upgrading of traffic cabinets.

#### **Arterial Roads**

Project 1034 - Rehabilitation of Hwy 833 Bridge - The scope includes the removal of the existing surface from the bridge, remove and re-install bridge girders, replacement of 5 bridge piles, supply and install new bridge caps, bridge rails and guardrails, and new asphalt roadway surface. The scope of this project also includes environmental permitting, testing and traffic accommodation (full road closure is expected for this project between Township Road 472 and 54 Avenue).

Project 1073 - Highway 26 Rehab. from East of Railway Tracks to City Limits - Rehabilitation of Highway 26 from the tie-in east of the CP Tracks (paved in ~2016) to the widening completed by the province in 2021. Recommend a 30mm asphalt scratch coat and a 50mm asphalt overlay. The scratch coat will fill any existing pot-holes and surface failures allowing for a better and longer lasting finish once the top lift is completed.

Project 1082 - Marler Drive Reconstruction (Asphalt, Sidewalk, Curb & Gutter) - Parkview Dr. to Mt. Pleasant Dr. - In conjunction with the deep utility replacement planned, Marler Drive is in need of major rehabilitation. The current condition of the roadway and sidewalk is very poor. Along with the road reconstruction, new curb and gutter and new 1.5m separate walk is required. A 2nd lift of asphalt will be completed in 2025.

Project 1090 - Marler Drive Reconstruction (Asphalt, Sidewalk, Curb & Gutter) - Mt. Pleasant Dr. to 68 St. - Phase 2 of the Marler Drive Reconstruction. In conjunction with the deep utility replacement planned, Marler Drive is in need of major rehabilitation. The current condition of the roadway and sidewalk is very poor. Along with the road reconstruction, new curb and gutter and new 1.5m separate walk is required. A 2nd lift of asphalt will be completed in 2026.

Project 1091 - 48 Avenue Rehab. (39 St. to 44 St.) - Mill & Overlay - Rehabilitation of 48 Avenue (both directions), between 39 Street and 44 Street, including auxiliary lanes on both sides. 50mm milling (full width) and overlay of existing asphalt pavement. Minor replacement of damaged concrete median, catch basins, and concrete curb & gutter only.

Project 1095 - 68 Street Overlay (48 Ave to 50 Ave) - Rehabilitation of 68 Street (both directions), between 48 Avenue and 50 Avenue, including auxiliary lanes on both sides. 50mm asphalt edge milling and overlay of existing asphalt pavement. Minor replacement of damaged concrete median, catch basins, and concrete curb & gutter only.

Project 1111 - Rehabilitation of 48 Avenue Bridge Approaches - Rehabilitation of the four approaches on BF00445 - 48 Avenue Bridge. Administration engaged ROHI Engineering as the consultant for the 2022 Bridge Maintenance contract. Through investigation, it has been determined that the concrete approach slabs have settled. The consultant is recommending mud-jacking to lift the approach slabs into their design location. Following mud-jacking, milling and replacement of the asphalt surface leading up to the bridge will be required.

Project 904 - Arterial Road Intersection Rehab (various locations) - Full intersection rehabilitation at various locations along the City's various arterial roadways (48 Avenue, 39 Street, 68 Street, Camrose Drive, etc.). These locations have experienced significant rutting & distress as a result of age and regular wear & tear. Spot repairs & overlay of intersection to extend life. 2023 focus will be 48 Avenue Westbound from 48 Street to 50 Street.

Project 957 - 48 Avenue Rehab. (mill and overlay) - 66 St to 68 St - Rehabilitation of 48 Avenue (both directions), between 66 Street and 68 St, including auxiliary lanes on both sides. 50mm milling and overlay of existing asphalt pavement. Minor replacement of damaged concrete median, catch basins, and concrete curb & gutter only.

## Capital Projects - Engineering & Public Works Roads, Lights & Signals

#### **Local Roads**

Project 1048 - 51 Street from 48 Avenue to 51 Avenue Asphalt Overlay - As recommended by the 2019 Tetra Tech Pavement Condition Assessment and upon recent site observations, this section of roadway is in need of a 50mm asphalt overlay. Due to the cross-fall near 48 Avenue and existing high crown, full width milling will be required. New line markings are part of the project. Minor concrete repairs only.

Project 1074 - 54 Avenue Rehab (62 Street to 68 Street) - Mill & Overlay - Rehabilitation of 54 Avenue, between 62 Street and 68 Street. 0-50mm asphalt edge milling and 50mm overlay of existing asphalt pavement. Minor replacement of concrete curb & gutters, concrete swales. Installation of new pedestrian ramps at all intersections currently without ramps.

Project 1096 - 53 Avenue Sidewalk Replacement (48 Street to 53 Street) - North Side - According to the 2021 Sidewalk Condition Assessment, sections of sidewalk along this project are rated poorest within the City of Camrose. Large sections of the sidewalk have had asphalt overlay improvements that have now aged out. Due to the condition of the sidewalk and the proximity to St. Pat's school, it is a priority to have the sidewalk replaced. Minor curb repairs only. The south side sidewalk along 53 Avenue from 47 Street to 53 Street will be replaced and a 50mm asphalt pavement overlay completed as part of a separate capital project in 2024.

Project 1097 - 53 Avenue Separate Walk (South) & Overlay (47 Street to 53 Street) - According to the 2021 Sidewalk Condition Assessment, sections of sidewalk along this project are rated poorest within the City of Camrose. Administration proposed completing the north sidewalk in 2023 and as a continuation, completing the south sidewalk in 2024. Minor curb repairs only.

Project 913 - Full intersection rehabilitation at various local roadway intersections throughout the City. Similar to work happening along various intersections on 48 Avenue. These locations have experienced significant rutting & distress as a result of age and regular wear & tear. Spot repairs & overlay of intersection to extend life. Not specifically identified in the Tetra Tech study, which mostly focused on sections between intersections. Budget assumes two or three intersections seeing rehabilitation each year. May also consider flankage paving in residential areas where no local improvement component required. 2023 focus will be 39 Street from 42 Avenue to Camrose Drive.

## Capital Projects - Engineering & Public Works Storm Systems

| PROJECT COSTS   | 2023    | 2024                  |
|---|---------|-----------------------|
| Capital - Engineering - Storm Systems   |         |                       |
| Ponds & Structures  |         |                       |
| 116 - Storm Structure Upgrades  | 30,000  | 30,000                |
| 300 - Mirror Lake Spillway Upgrade  | -       | 50,000                |
| 700 - CN Pond Inlet Drainage Channel Improvements and Upgrading   | 894,500 | -                     |
| Total Storm Sewers - Capital  | 924,500 | 80,000                |
|   | 2023    |                       |
| PROJECT FUNDING   | 2023    | 2024                  |
|   | 874,500 | 2024                  |
| Debenture - Local Improvements  |         | -                     |
| PROJECT FUNDING  Debenture - Local Improvements  Reserves - General Infrastructure  Reserves - Carryforward Funding | 874,500 | -<br>50,000<br>30,000 |

#### PROJECT DESCRIPTIONS

#### Storm Systems

Project 116 - Storm Structure Upgrades - Replacements and/or major restoration of storm ponds and outfall structures around the City. Many of these upgrades were identified in a recent infrastructure review by external consultants. This will be a multi-year project to complete all of the required upgrades, which will be prioritized based on the recommendations from the consultant with input from operations staff.

Project 300 - Mirror Lake Spillway Upgrade - Budget approval in 2024 is for design/review of maintenance options. The project will be reviewed as part of 2025 Budget deliberations with project proceeding if approved. 2025 Forecast currently includes \$890K construction project funded primarily with general infrastructure reserve. Potential work to install a cut-off wall on the upstream side of the existing structure to prevent further migration of water under / through the structure. The City has completed various work to reduce the risk of washout of the structure (mud-jacking within existing structure to attempt to plug "holes" in the structure, installation of new watermain around the structure and abandonment of existing watermain that runs under the structure, development of an Operations / Monitoring / Surveillance plan for the structure). However, there is still a risk of continued erosion through the structure unless a proper cut-off wall is installed.

Project 700 - CN Pond Inlet Drainage Channel Improvements and Upgrading - Twinning of the CN pond inlet channel from 41 St to CN pond, plus repairs at CN pond inlet (erosion). Ongoing erosion is happening along this channel, as the current channel (constructed back in the early 1970's) does not have sufficient capacity to accommodate current flows. The City did proceed with preliminary design in 2022, with construction in 2023.

## Capital Projects - Engineering & Public Works Airport

| PROJECT COSTS   | 2023    | 2024   |
|---|---------|--------|
| Capital - Engineering - Airport                       |         |        |
| 1050 - Replace Underground AvGas Fuel Tanks           | 300,000 | -      |
| 1092 - Airport Terminal Building Exterior Renovations | -       | 60,000 |
| Total Airport - Capital                               | 300,000 | 60,000 |

| PROJECT FUNDING                   | 2023    | 2024   |
|-----------------------------------|---------|--------|
| Reserves - General Infrastructure | 164,781 | 60,000 |
| Reserves - Airport                | 50,000  | -      |
| Reserves - Carryforward Funding   | 85,219  | -      |
| Total Project Funding             | 300,000 | 60,000 |

#### **PROJECT DESCRIPTIONS**

#### **Airport**

Project 1050 - Replace Underground AvGas Fuel Tanks at Airport - Replace existing underground Avgas fuel tanks with new above-ground tanks. New cabinet and associated infrastructure.

Project 1092 - Airport Terminal Building Exterior Renovations - Replacement of deteriorated plywood sheathing and localized replacement of rigid foam insulation around the concrete foundation of the Terminal Building, sealing interior gaps / openings in foundation wall, install metal sheeting / flashing around base of exterior wall to protect against damage from line trimming operations.

# Capital Projects - Utilities Capital Projects - Utilities - Water Systems

| PROJECT COSTS   | 2023      | 2024      |
|---|-----------|-----------|
| Capital - Water Systems   |           |           |
| Reservoir/Pump Stations   |           |           |
| 107 - Booster Station upgrades  | 475,000   | -         |
| 1071 - HLPS #3 North Reservoir Roof Repl (SBS)  | 2,813,000 | -         |
| 1072 - HLPS #3 South Reservoir Roof Repl (SBS)  | -         | 20,000    |
| 1078 - HLPS #3 Pump Station Re-roofing  | 135,000   | -         |
| 1068 - Lake Station - Various Capital Upgrades  | 38,500    | -         |
| Total: Reservoir/Pump Stations  | 3,461,500 | 20,000    |
| Distribution - Water System   |           |           |
| 1093 - Marler Drive Underground Replacements (Phase 1) - Parkview Dr. to Mt. Pleasant Dr. | 3,525,000 | -         |
| 1094 - Marler Drive Underground Replacements (Phase 2) - Mt. Pleasant Dr. to 68 Street    | -         | 4,532,000 |
| Total: Distribution-Water System  | 3,525,000 | 4,532,000 |
| Treatment-Water System  |           |           |
| 1066 - WTP - Various Capital Upgrades   | 140,000   | -         |
| 1067 - WTP - Media Filter Replacement   | 1,000,000 | 1,200,000 |
| Total: Treatment-Water System   | 1,140,000 | 1,200,000 |
| Water-Vehicles & Equipment  |           |           |
| 753 - Replace Unit #320 - Ford 1/2 Ton Truck  | -         | 42,000    |
| 781 - Replace Unit #328 - Ford F250 Ext cab   | 50,000    | -         |
| 88 - Replace Unit#313 - Single Axle Truck WTP   | 200,000   | -         |
| Total: Water-Vehicles & Equipment   | 250,000   | 42,000    |
| Total: Water System - Capital   | 8,376,500 | 5,794,000 |
|   |           |           |
| PROJECT FUNDING   | 2023      | 2024      |
| Grants - MSI/LGFF   | 5,724,000 | 2,873,000 |
| Offsite Levies - Water  | 119,000   | -         |
| Proceeds on Disposal  | 28,000    | 8,000     |
| Reserve-Equipment Replacement   | 222,000   | 34,000    |
| Reserve - Wastewater Utility  | 726,000   | 920,000   |
| Reserve - Water Utility   | 1,557,500 | 1,959,000 |
| Total Project Funding   | 8,376,500 | 5,794,000 |

### Capital Projects - Utilities Capital Projects - Utilities - Water Systems

#### **PROJECT DESCRIPTIONS**

#### Reservoir/Pump Stations

Project 107 - Booster Station upgrades - Based on the recommendations of the draft report regarding the assessment of the existing Duggan Park booster station, replacement of existing process mechanical (pumps, flow meter, some piping) and electrical equipment within the facility. Upgrades will allow the facility to continue providing operating pressures and fire flows to Duggan Park, as well as capacity for current and future growth.

Project 1071 - HLPS #3 North Reservoir Roof Repl (SBS) - Replacement of existing roof structure with SBS roof assembly on north reservoir at HLPS #3. Removal of existing sport courts, fencing, trees, etc. Install new membrane and insulation, as well as finished SBS roof assembly. Installation of new wood bollards to prevent vehicle access onto the reservoir roof (other than mowers), and minor landscaping. Needed to prevent contamination of City's potable water.

Project 1072 - HLPS #3 South Reservoir Roof Repl (SBS) - Design only in 2024. Construction subject to approval during 2025 budget review. Replacement of existing roof structure with SBS roof assembly on south reservoir at HLPS #3. Removal of existing sport courts, fencing, trees, etc. Install new membrane and insulation, as well as finished SBS roof assembly. Installation of new wood bollards to prevent vehicle access onto the reservoir roof (other than mowers), and minor landscaping. Needed to prevent contamination of City's potable water.

Project 1078 - HLPS #3 Pump Station Re-roofing - Re-roofing of HLPS #3 pump station.

Project 1068 - Lake Station - Various Capital Upgrades - Various short term capital improvements to the Raw Water Lake Station, as identified in the 2022 Raw Water Pumping & Treatment Study final report (published by ISL Engineering & Land Services). Includes such items as updated record drawings, arc flash study, repair exposed insulation, etc.

#### **Distribution - Water System**

Project 1093 - Marler Drive Underground Replacements (Phase 1) - Parkview Dr. to Mt. Pleasant Dr. - Full replacement of all underground utilities (water, sanitary, storm), including services to individual properties. This area has seen a number of watermain or water service breaks. Additionally, past investigations have noted significant issues with the storm main (corrugated metal pipe, that has corroded). Replacement of underground in advance of surface improvements.

Project 1094 - Marler Drive Underground Replacements (Phase 2) - Mt. Pleasant Dr. to 68 Street - Full replacement of all underground utilities (water, sanitary, storm), including services to individual properties. This area has seen a number of watermain or water service breaks. Additionally, past investigations have noted significant issues with the storm main (corrugated metal pipe, that has corroded). Replacement of underground in advance of surface improvements.

#### **Treatment-Water System**

Project 1066 - WTP - Various Capital Upgrades - Various short term capital improvements to the Water Treatment Plant, as identified in the 2022 Raw Water Pumping & Treatment Study final report (published by ISL Engineering & Land Services).

Project 1067 - WTP - Media Filter Replacement - Refurbishment of all three media filters within the Water Treatment Plant, including: demolition / removal of existing filter floor and media; design, supply and installation of new filter floor and media; new backwash troughs; installation of new air scour system. Existing filters are original to facility (1988). Filters assessed in 2021, with many operational / structural issues noted (poor filter performance, underdrain system being at or close to end of life, ongoing maintenance requirements).

# Capital Projects - Utilities Wastewater Systems

| PROJECT COSTS                                | 2023       | 2024      |
|--|------------|-----------|
| Capital - Wastewater Systems                 |            |           |
| Treatment                                    |            |           |
| 90 - Wastewater Treatment Plant Construction | 11,927,561 | 5,415,069 |
| Total: Treatment                             | 11,927,561 | 5,415,069 |
| Total: Wastewater - Capital                  | 11,927,561 | 5,415,069 |

| PROJECT FUNDING              | 2023       | 2024      |
|------------------------------|------------|-----------|
| Grants - AMWWP               | -          | 1,109,616 |
| Offsite Levies - Sanitary    | -          | 939,178   |
| Reserve - Wastewater Utility | 11,927,561 | 3,366,275 |
| Total Project Funding        | 11,927,561 | 5,415,069 |

#### **PROJECT DESCRIPTIONS**

#### **Treatment**

Project 90 - Wastewater Treatment Plant Construction - Under the City's current 10-year Wastewater Approval to Operate, as issued by the Province on August 1, 2012, the City is required to substantially upgrade its existing wastewater lagoons. Construction commenced in spring 2021, and will continue to end of 2024. Current project cost is anticipated to be ~\$51.2M.

Note: Project funding includes \$10.2M AMWWP grant funding. The project is also utilizing \$15.15M of sanitary offsite levies. As there is only ~\$850K in offsite levy deferred revenues collected to date, the City took out a debenture to front end the shortfall in offsite levies, to be repaid from future offsite levy deposits.

## Capital Projects - Utilities Landfill

| PROJECT COSTS                                   | 2023      | 2024      |
|---|-----------|-----------|
| Capital - Utilities - Landfill                  |           |           |
| Landfill - Capital                              |           |           |
| 1010 - Landfill Closure                         | 30,000    | 4,950,000 |
| 1077 - Landfill - Transfer Station Construction | 3,355,000 | -         |
| Total: Landfill                                 | 3,385,000 | 4,950,000 |

| PROJECT FUNDING                            | 2023      | 2024      |
|--|-----------|-----------|
| Reserve - General Infrastructure           | 2,575,000 | -         |
| Reserve - Landfill                         | 810,000   | -         |
| Accrued Liability - Closure / Post-Closure | -         | 4,950,000 |
| Total Project Funding                      | 3,385,000 | 4,950,000 |

#### **PROJECT DESCRIPTIONS**

#### Landfil

Project 1010 - Landfill Closure - Final contouring of former waste cells from start of landfill site (in early 1980s) to current cell, following commissioning of transfer station. Assumes placement of 600mm of clay (including purchase and transfer from City's clay stockpile), 250mm of subsoil and 200mm of topsoil for final cover. Construction planned for 2024, following completion of transfer station; design to commence in 2023. Funding for the closure project will be from the accrued closure/post-closure liability.

Project 1077 - Landfill - Transfer Station Construction - Design and construction of a new waste transfer station, located at the Camrose Regional Sanitary Landfill. Design commenced in 2022. 2023 scope to include detailed design, tendering and construction of a new transfer station, which will haul waste to a nearby landfill facility.

## Capital Projects - Utilities Recycling & Waste Management

| PROJECT COSTS   | 2023    | 2024 |
|---|---------|------|
| Capital - Utilities - Recycling & Waste Management        |         |      |
| Recycling - Capital                                       |         |      |
| 645 - Recycling - Cardboard Baler Maintenance/Replacement | 100,000 | -    |
| Total: Recycling  | 100,000 | -    |
| Waste Management - Capital                                |         |      |
| 831 - Waste Management - Cart Purchase                    | 60,000  | -    |
| Total: Waste Management                                   | 60,000  | -    |
| Total: Recycling & Waste Management Capital               | 160,000 | -    |
|   |         |      |
| PROJECT FUNDING   | 2023    | 2024 |
| Reserve - Recycling                                       | 100,000 | -    |
| Reserve - Waste Management                                | 60,000  | -    |
| Total Project Funding                                     | 160,000 |      |

#### PROJECT DESCRIPTIONS

#### Recycling

Project 645 - Recycling - Cardboard Baler Maintenance/Replacement - In 2023, the budget will address short term structural repairs required for the cardboard baler at Centra Cam. Long term replacement of baler at Centra Cam has been included in the long term plan. This unit is heavily used in the processing of material that comes in. Over the past few years, the City has been spending increasingly more time and effort on maintenance of the existing unit. The existing unit will be at the end of its useful life and will need to be replaced. Some risk of throwaway costs, particularly if Provincial EPR (Extended Producer Responsibility) results in significant changes or shut down of facility. However, the failure of this unit would be detrimental to the operation of the recycle depot.

Project 831 - Waste Management - Cart Purchase - Restocking supply of new waste carts (no change of cart size is estimated in the 10 year capital plan). Current values shown are based on growth. Replacement of damaged carts generally handled under warranty, and not included in these numbers.