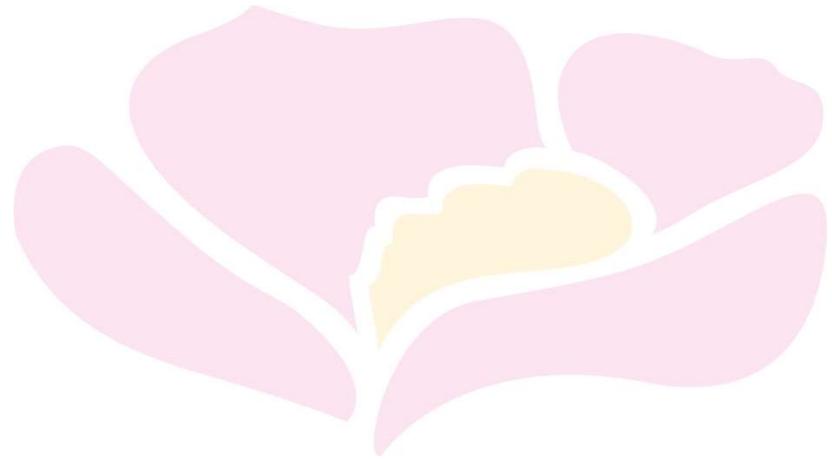




## 2021 - 2030 Capital Plan

Approved and Amended Budget 2021-2030 (January 17, 2022)



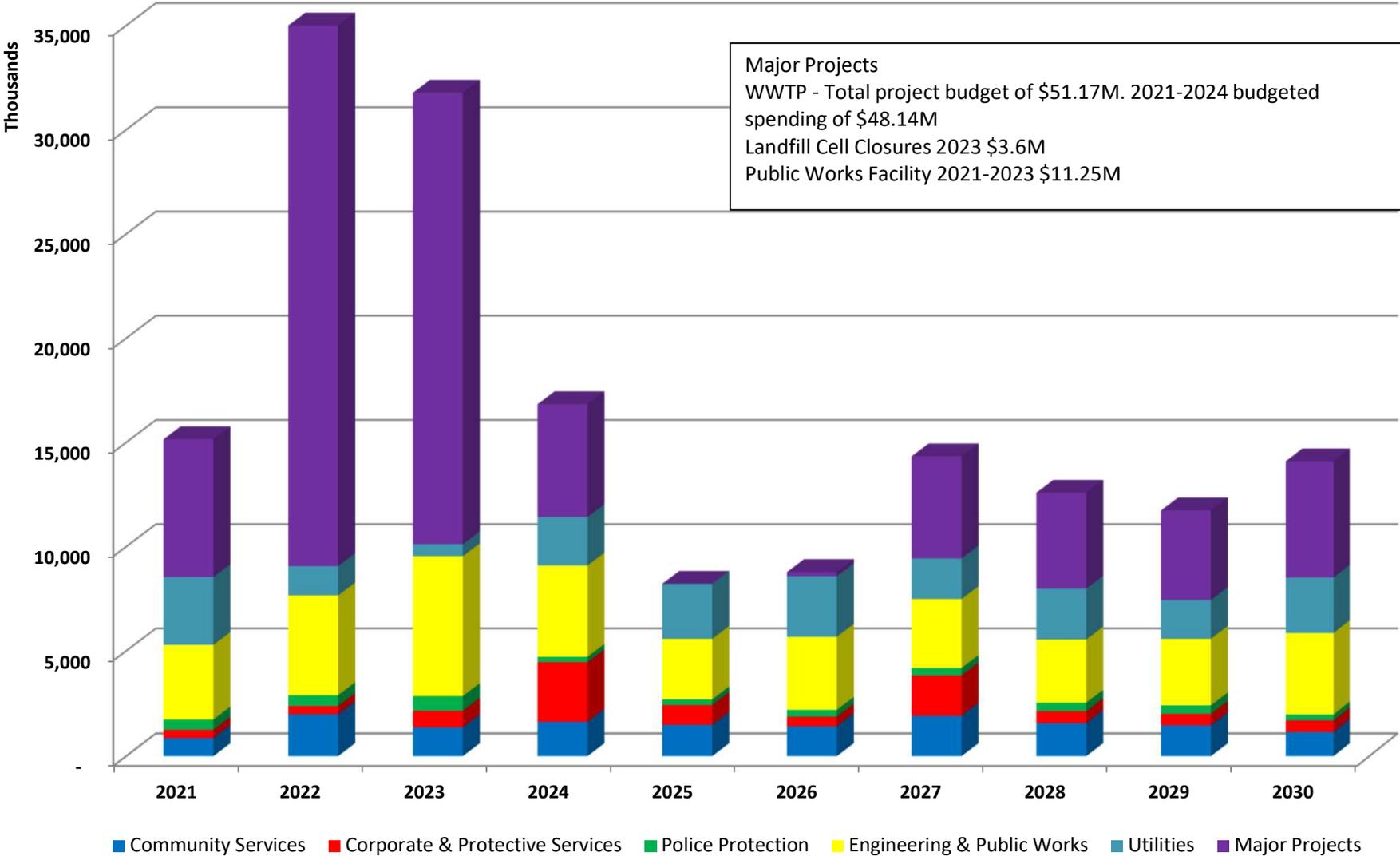
**City Of Camrose  
Capital Budget 2021-2030  
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**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
SUMMARY - PROJECT COSTS AND FUNDING**

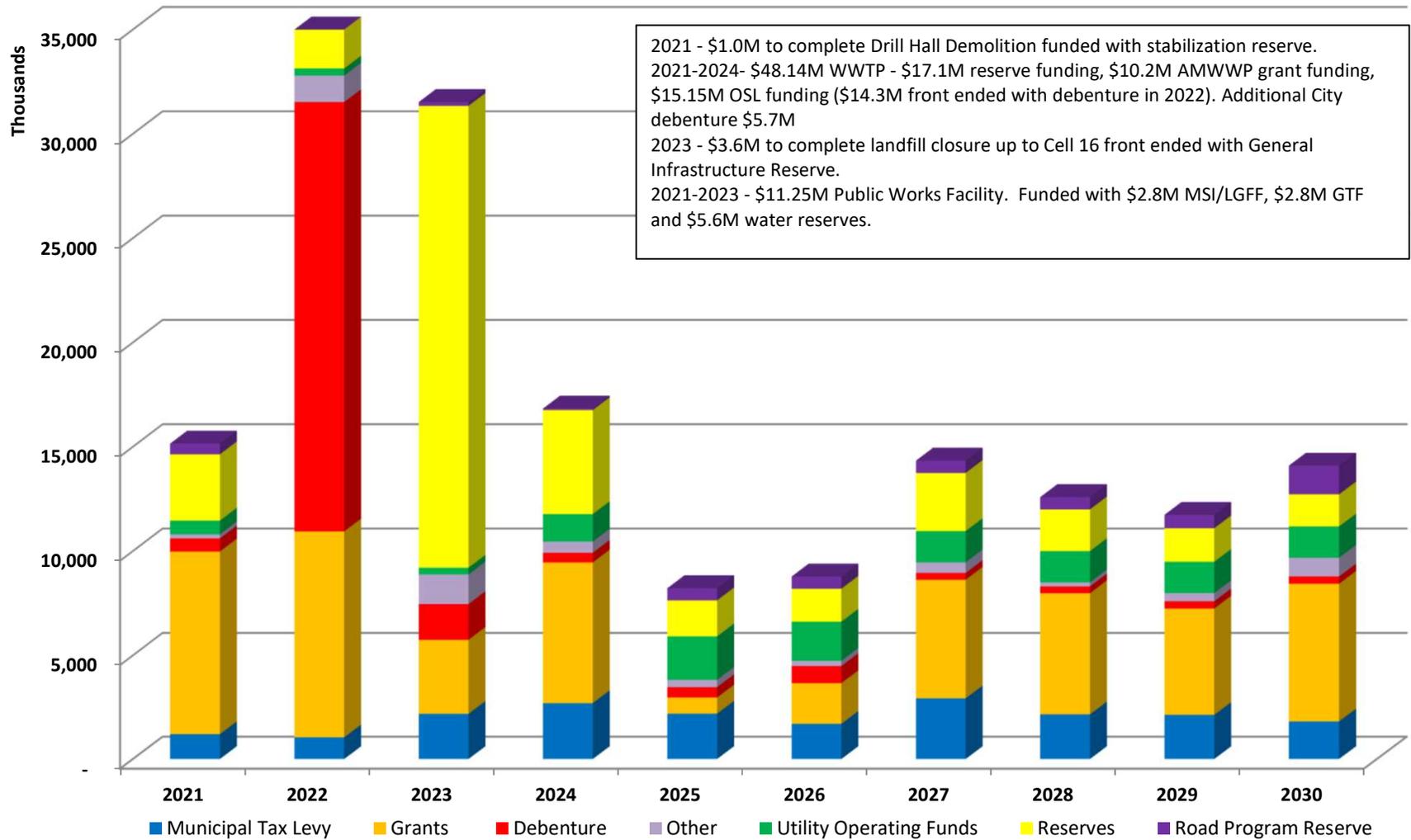
**City of Camrose  
Capital Budget 2021-2030  
Project Costs - Summary by Department**



**City of Camrose  
Capital Summary 2021-2030**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
Community Services										
Facilities	266,000	975,000	665,000	850,000	545,000	670,000	793,500	895,000	830,000	745,000
Parks	563,000	838,251	578,000	650,000	732,000	412,000	545,000	606,000	555,000	325,000
Golf Course	27,500	167,500	124,500	127,000	204,000	328,100	570,700	64,000	75,000	75,000
<b>Total Community Services</b>	<b>856,500</b>	<b>1,980,751</b>	<b>1,367,500</b>	<b>1,627,000</b>	<b>1,481,000</b>	<b>1,410,100</b>	<b>1,909,200</b>	<b>1,565,000</b>	<b>1,460,000</b>	<b>1,145,000</b>
Corporate & Protective Services										
IT Services	295,000	335,000	683,000	1,020,000	890,000	415,000	940,000	515,000	493,000	500,000
Fire	60,000	60,000	60,000	1,560,000	50,000	50,000	950,000	50,000	50,000	50,000
General Administration	-	-	-	250,000	-	-	-	-	-	-
Other (Bylaw & Financial Services)	35,000	-	40,000	-	-	-	28,000	-	-	-
<b>Total Corporate &amp; Protective Services</b>	<b>390,000</b>	<b>395,000</b>	<b>783,000</b>	<b>2,830,000</b>	<b>940,000</b>	<b>465,000</b>	<b>1,918,000</b>	<b>565,000</b>	<b>543,000</b>	<b>550,000</b>
<b>Police Protection</b>	<b>490,600</b>	<b>514,600</b>	<b>700,000</b>	<b>260,000</b>	<b>270,000</b>	<b>320,000</b>	<b>355,000</b>	<b>405,000</b>	<b>405,000</b>	<b>280,000</b>
Engineering & Public Works										
Engineering Other	42,000	-	35,000	-	35,000	30,000	140,000	-	105,000	-
Public Works	662,000	1,105,000	1,487,500	1,307,000	907,500	165,000	1,377,000	573,000	1,182,000	245,000
Roads	1,892,400	3,274,400	3,603,000	1,438,000	1,665,000	2,961,000	1,710,000	1,710,000	1,810,000	3,310,000
Lights & Signals	520,000	230,000	50,000	262,000	-	250,000	-	250,000	-	250,000
Airport	150,000	-	500,000	405,000	200,000	-	-	400,000	-	-
Storm	75,000	162,500	765,500	965,000	75,000	75,000	75,000	75,000	75,000	75,000
Land Development	210,000	-	-	-	-	-	-	-	-	-
<b>Total Engineering &amp; Public Works</b>	<b>3,551,400</b>	<b>4,771,900</b>	<b>6,441,000</b>	<b>4,377,000</b>	<b>2,882,500</b>	<b>3,481,000</b>	<b>3,302,000</b>	<b>3,008,000</b>	<b>3,172,000</b>	<b>3,880,000</b>
Utilities										
Water Systems	2,964,000	155,000	460,000	890,000	2,025,000	1,650,000	1,105,000	1,045,000	1,070,000	1,115,000
Wastewater Utility	175,000	230,000	100,000	500,000	400,000	400,000	533,500	500,000	500,000	500,000
Landfill	120,000	989,500	-	919,700	222,715	855,600	273,170	899,300	289,175	1,052,500
Waste Management	-	-	15,000	15,000	-	-	40,000	-	-	-
Recycling	-	35,000	-	-	-	-	-	-	-	-
<b>Total Utilities</b>	<b>3,259,000</b>	<b>1,409,500</b>	<b>575,000</b>	<b>2,324,700</b>	<b>2,647,715</b>	<b>2,905,600</b>	<b>1,951,670</b>	<b>2,444,300</b>	<b>1,859,175</b>	<b>2,667,500</b>
<b>Major Projects</b>										
Public Works Facility	1,250,000	8,437,500	1,562,500	-	-	-	-	-	-	-
Max Ice Plant	-	-	1,000,000	-	-	-	-	-	-	-
Drill Hall Demolition	1,000,000	-	-	-	-	-	-	-	-	-
Additional Fire Station	-	-	-	-	-	-	-	-	-	3,000,000
Fire - Training Center	-	-	-	-	-	200,000	400,000	-	-	-
Mirror Lake Sediment Removal	-	-	-	-	-	-	-	100,000	1,500,000	2,573,000
Golf Course Clubhouse Renovation	-	-	-	-	-	-	-	-	2,800,000	-
Landfill - Clay Purchase & Closure	-	20,000	3,589,000	-	-	-	-	-	-	-
Airport Runway Overlay	20,000	2,191,000	-	-	-	-	-	-	-	-
Police Facility Expansion/Replacement	-	-	-	-	-	-	4,500,000	4,500,000	-	-
Camrose Creek Watermain Connection	-	-	3,580,000	-	-	-	-	-	-	-
Wastewater Treatment Plant Construction	4,335,946	26,464,087	11,927,561	5,415,069	-	-	-	-	-	-
	6,605,946	37,112,587	21,659,061	5,415,069	-	200,000	4,900,000	4,600,000	4,300,000	5,573,000
<b>Total Project Costs</b>	<b>15,153,446</b>	<b>46,184,338</b>	<b>31,525,561</b>	<b>16,833,769</b>	<b>8,221,215</b>	<b>8,781,700</b>	<b>14,335,870</b>	<b>12,587,300</b>	<b>11,739,175</b>	<b>14,095,500</b>

### City of Camrose Capital Budget 2021-2030 Funding By Source

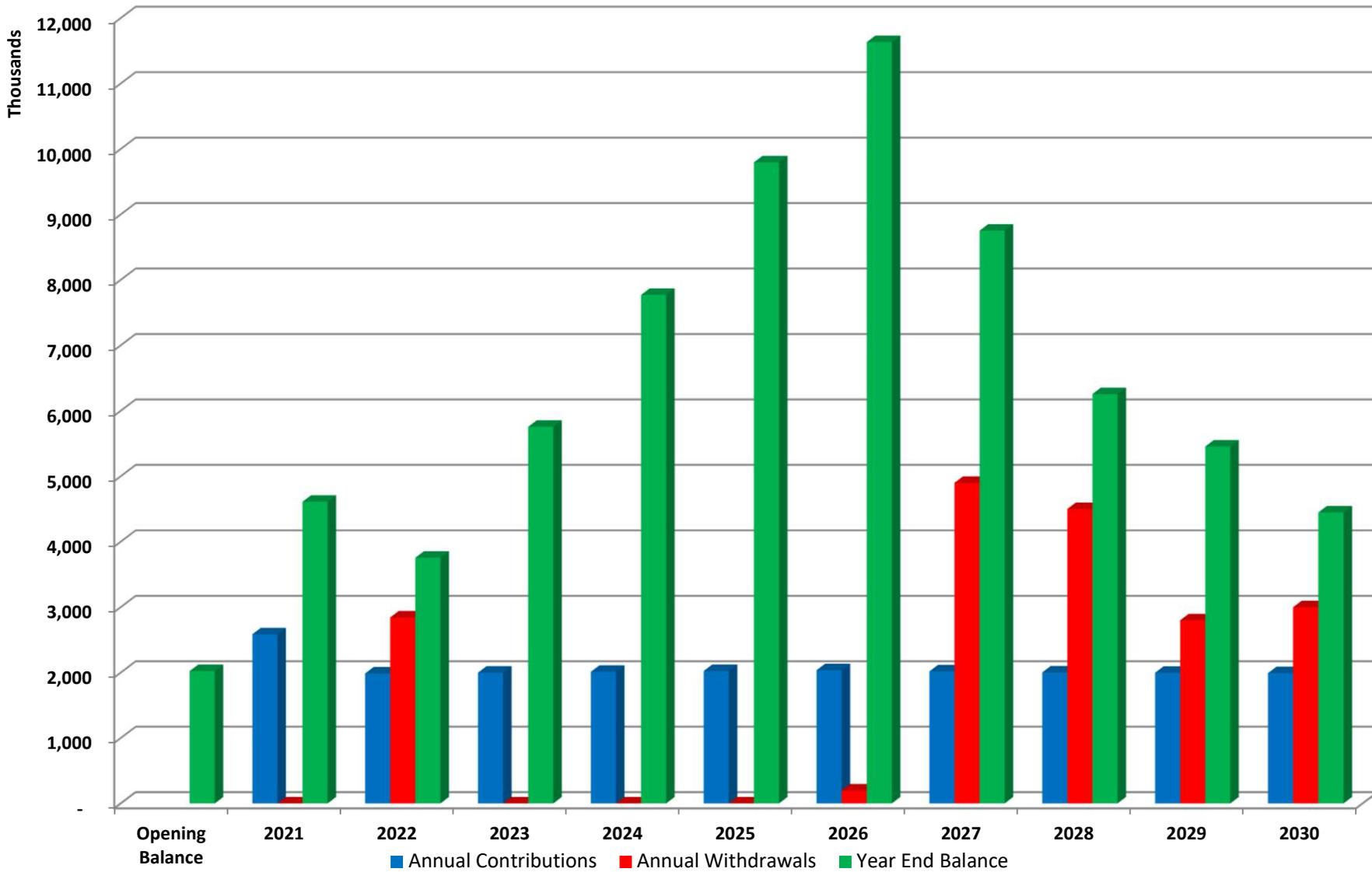


**City of Camrose  
Capital Summary 2021-2030**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT FUNDING</b>										
<b>Municipal Tax Levy</b>	<b>1,200,100</b>	<b>1,048,850</b>	<b>2,181,500</b>	<b>2,699,000</b>	<b>2,190,000</b>	<b>1,700,000</b>	<b>2,930,000</b>	<b>2,155,000</b>	<b>2,130,000</b>	<b>1,815,000</b>
<b>Grants</b>										
BMTG/LGFF & GTF	2,224,354	4,070,713	3,190,250	1,246,000	780,000	1,764,000	795,000	1,025,000	2,315,000	3,618,000
MSI/LGFF	-	2,843,750	-	-	-	200,000	4,900,000	4,500,000	2,800,000	3,000,000
STIP	-	1,658,250	-	-	-	-	-	300,000	-	-
AMWWP	4,250,000	1,250,000	-	4,709,616	-	-	-	-	-	-
MSP	2,227,845	-	-	-	-	-	-	-	-	-
Other	76,000	-	375,000	801,000	-	-	-	-	-	-
	<b>8,778,199</b>	<b>9,822,713</b>	<b>3,565,250</b>	<b>6,756,616</b>	<b>780,000</b>	<b>1,964,000</b>	<b>5,695,000</b>	<b>5,825,000</b>	<b>5,115,000</b>	<b>6,618,000</b>
<b>Debenture</b>										
City	-	20,000,000	-	-	-	-	-	-	-	-
Local Improvements	629,646	651,287	1,712,000	464,000	500,000	822,000	325,000	325,000	350,000	350,000
	<b>629,646</b>	<b>20,651,287</b>	<b>1,712,000</b>	<b>464,000</b>	<b>500,000</b>	<b>822,000</b>	<b>325,000</b>	<b>325,000</b>	<b>350,000</b>	<b>350,000</b>
<b>Other Funding</b>										
Contributions from Developers	-	-	-	300,000	-	-	-	-	-	-
Other	-	-	50,000	-	-	-	-	-	-	-
	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Offsite Levies</b>	<b>-</b>	<b>850,000</b>	<b>880,000</b>	<b>-</b>	<b>-</b>	<b>171,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>768,000</b>
<b>Utility Operating Funds</b>										
Water Operating	486,155	110,000	225,000	820,000	1,690,000	1,479,000	1,000,000	1,000,000	1,000,000	1,000,000
Sanitary Sewer Revenue	175,000	230,000	100,000	500,000	400,000	400,000	500,000	500,000	500,000	500,000
	<b>661,155</b>	<b>340,000</b>	<b>325,000</b>	<b>1,320,000</b>	<b>2,090,000</b>	<b>1,879,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
<b>Proceeds from Disposal</b>	<b>191,500</b>	<b>420,500</b>	<b>489,500</b>	<b>234,500</b>	<b>351,000</b>	<b>81,000</b>	<b>509,000</b>	<b>195,500</b>	<b>391,000</b>	<b>129,000</b>
<b>Reserves</b>										
Computer Replacement	117,000	35,000	50,000	160,000	60,000	140,000	60,000	60,000	60,000	60,000
General Infrastructure	-	566,000	5,089,000	-	-	-	-	-	-	-
Stabilization & Contingency Reserve	1,000,000	-	-	-	-	-	-	-	-	-
Reserves - Designated	450,000	1,436,251	20,000	175,000	-	-	120,000	-	-	-
Transportation Infrastructure	513,400	117,400	184,000	75,000	585,000	585,000	590,000	590,000	645,000	1,377,000
Equipment Replacement	781,500	1,269,000	1,505,500	1,609,500	1,442,500	584,100	1,393,700	1,037,500	1,259,000	426,000
Fire Vehicle & Equipment Replacement	-	-	-	1,400,000	-	-	900,000	-	-	-
Utility Capital Reserves	830,946	9,627,337	15,473,811	1,640,153	222,715	855,600	313,170	899,300	289,175	1,052,500
	<b>3,692,846</b>	<b>13,050,988</b>	<b>22,322,311</b>	<b>5,059,653</b>	<b>2,310,215</b>	<b>2,164,700</b>	<b>3,376,870</b>	<b>2,586,800</b>	<b>2,253,175</b>	<b>2,915,500</b>
<b>Total Project Funding</b>	<b>15,153,446</b>	<b>46,184,338</b>	<b>31,525,561</b>	<b>16,833,769</b>	<b>8,221,215</b>	<b>8,781,700</b>	<b>14,335,870</b>	<b>12,587,300</b>	<b>11,739,175</b>	<b>14,095,500</b>

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
SUMMARY - GRANT FUNDING**

### City of Camrose Capital Budget 2021-2030 Capital Grant Funding - MSI/LGFF Grant



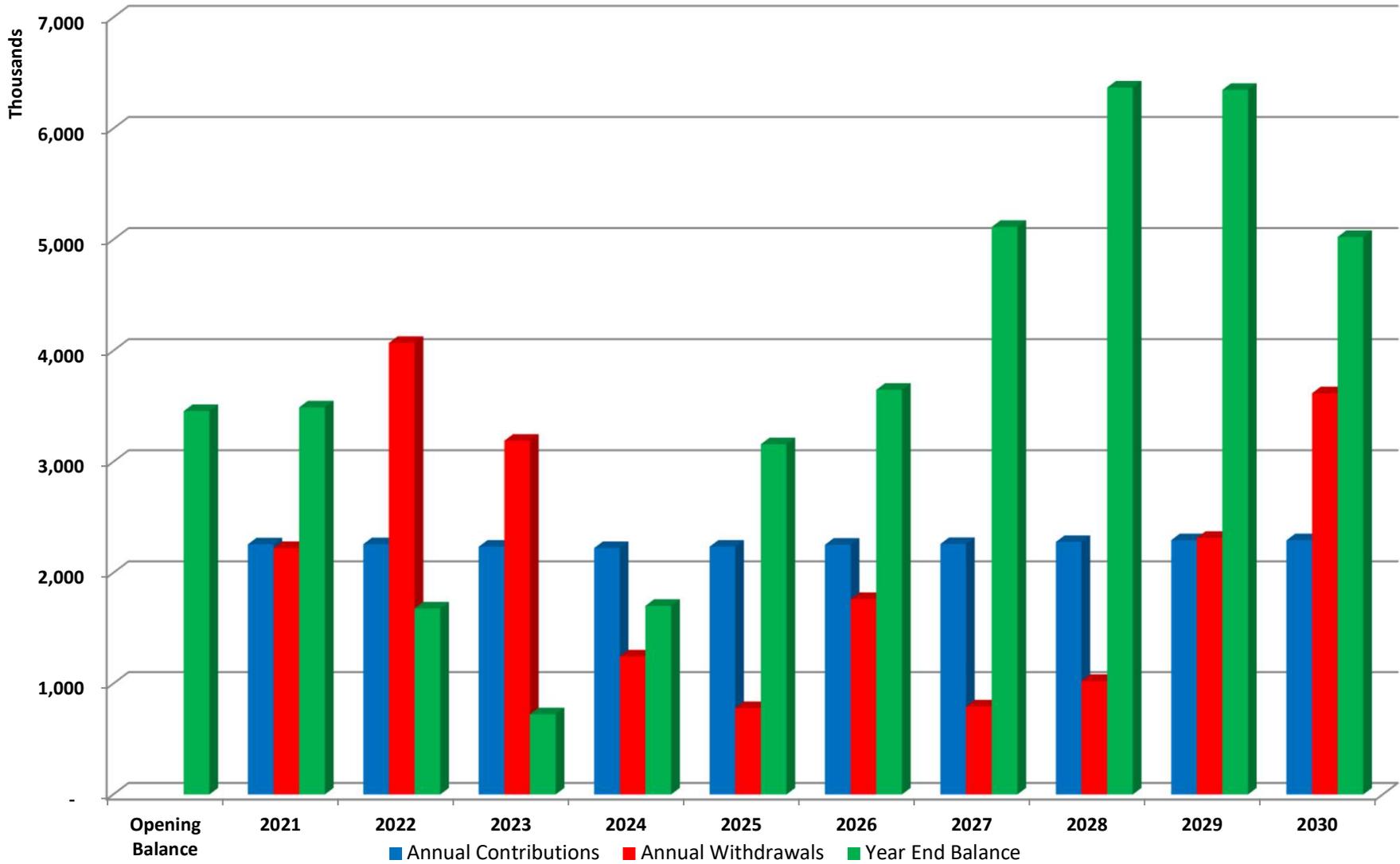
**City of Camrose**  
**MSI / LGFF Capital Grant Summary**  
**2021-2030**

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b><u>Annual Capital Funding Program</u></b>										
<b>Municipal Sustainability Initiative (MSI) / Local Government Fiscal Framework (LGFF)</b>										
Opening Balance	2,024,885	4,610,941	3,755,518	5,756,271	7,769,529	9,795,370	11,632,622	8,751,982	6,255,838	5,454,718
Annual Contributions <sup>1</sup>	2,557,417	1,965,000	1,965,000	1,965,000	1,965,000	1,965,000	1,965,000	1,965,000	1,965,000	1,965,000
<b>Project Funding</b>										
Fire - New Training Facility	-	-	-	-	-	(200,000)	(400,000)	-	-	-
Clubhouse Renovation Plan	-	-	-	-	-	-	-	-	(2,800,000)	-
Police -Facility Expansion	-	-	-	-	-	-	(4,500,000)	(4,500,000)	-	-
Public Works Facility <sup>2</sup>	-	(2,843,750)	-	-	-	-	-	-	-	-
Fire- Additional Fire Station	-	-	-	-	-	-	-	-	-	(3,000,000)
Interest Income	28,639	23,326	35,753	48,258	60,841	72,252	54,360	38,856	33,880	27,623
<b>Closing Balance</b>	<b>4,610,941</b>	<b>3,755,518</b>	<b>5,756,271</b>	<b>7,769,529</b>	<b>9,795,370</b>	<b>11,632,622</b>	<b>8,751,982</b>	<b>6,255,838</b>	<b>5,454,718</b>	<b>4,447,342</b>

<sup>1</sup> The Alberta Government released its budget and has reduced MSI funding in 2020 and 2021. It has replaced MSI and BMTG funding with a new Local Governance Fiscal Framework (LGFF) in 2022. Municipal allocations have not been established at this time. The annual contributions to the City of Camrose for MSI, BMTG and the new LGFF for 2022 and beyond are based on estimates only. In 2022, the BMTG contribution has remained at the same level, and any projected reduction in funding is reflected in the MSI contributions.

<sup>2</sup> Public Works Facility - Total project \$11.25M (2021-2023). Funding \$5.625M water utility reserves, \$2.844M MSI/LGFF, \$2.781M Gax Tax funds.

**City of Camrose  
Capital Budget 2021-2030  
Capital Grant Funding - BMTG/LGFF & GTF**



**City of Camrose  
Other Capital Grants Summary  
2021-2030**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b><u>Annual Capital Funding Program</u></b>										
<b>Basic Municipal Transportation Grant</b>										
Forecast Opening Balance	2,356,347									
Annual Contributions	1,125,000	1,125,000	-	-	-	-	-	-	-	-
<b>Gas Tax Funds (GTF)</b>										
Forecast Opening Balance	1,100,855									
Annual Contributions	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000
<b>Local Government Fiscal Framework (LGFF)</b>										
Forecast Opening Balance	-									
Annual Contributions	-	-	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000
<b>Total Grants</b>										
Forecast Opening Balance	3,457,202	3,490,848	1,679,135	724,885	1,702,885	3,158,885	3,648,885	5,114,885	6,368,885	6,348,885
Annual Contributions	2,215,000	2,215,000	2,215,000	2,215,000	2,215,000	2,215,000	2,215,000	2,215,000	2,215,000	2,215,000
Interest Income	43,000	44,000	21,000	9,000	21,000	39,000	46,000	64,000	80,000	79,000
Annual Withdrawals <sup>1</sup>	(2,224,354)	(4,070,713)	(3,190,250)	(1,246,000)	(780,000)	(1,764,000)	(795,000)	(1,025,000)	(2,315,000)	(3,618,000)
Year End Balance	<b>3,490,848</b>	<b>1,679,135</b>	<b>724,885</b>	<b>1,702,885</b>	<b>3,158,885</b>	<b>3,648,885</b>	<b>5,114,885</b>	<b>6,368,885</b>	<b>6,348,885</b>	<b>5,024,885</b>

<sup>1</sup> Public Works Facility - Total project \$11.25M (2021-2023). Funding \$5.625M water utility reserves, \$2.844M MSI/LGFF, \$2.781M Gas Tax funds.

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
SUMMARY - DEBENTURES**

**DEBT SERVICING COSTS - OPERATING LEVY**

Year	Community Centre	CPAC	Fire Service	Sports Development	Storm Sewer	Transportation	Current Total	Total
2021	225,241	364,816	162,264	670,761	217,853	78,038	1,718,973	1,718,973
2022	225,241	364,816	162,264	670,761	217,853	78,038	1,718,973	1,718,973
2023		364,816	162,264	670,761	217,853	78,038	1,493,732	1,493,732
2024		364,816	162,264	670,761	105,660	78,038	1,381,539	1,381,539
2025		364,816	162,264	670,761	105,660	78,038	1,381,539	1,381,539
2026		364,816	162,264	670,761	105,660	78,038	1,381,539	1,381,539
2027		364,816		340,573			705,389	705,389
2028		364,816					364,816	364,816
2029		364,816					364,816	364,816
2030		364,816					364,816	364,816
2031		364,816					364,816	364,816
2032		364,816					364,816	364,816
2033		230,704					230,704	230,704
2034		96,593					96,593	96,593
2035		96,593					96,593	96,593
2036		48,296					48,296	48,296
	450,483	4,849,977	973,585	4,365,142	970,540	468,226	12,077,952	- 12,077,952

**DEBT SERVICING COSTS - UTILITY RATES**

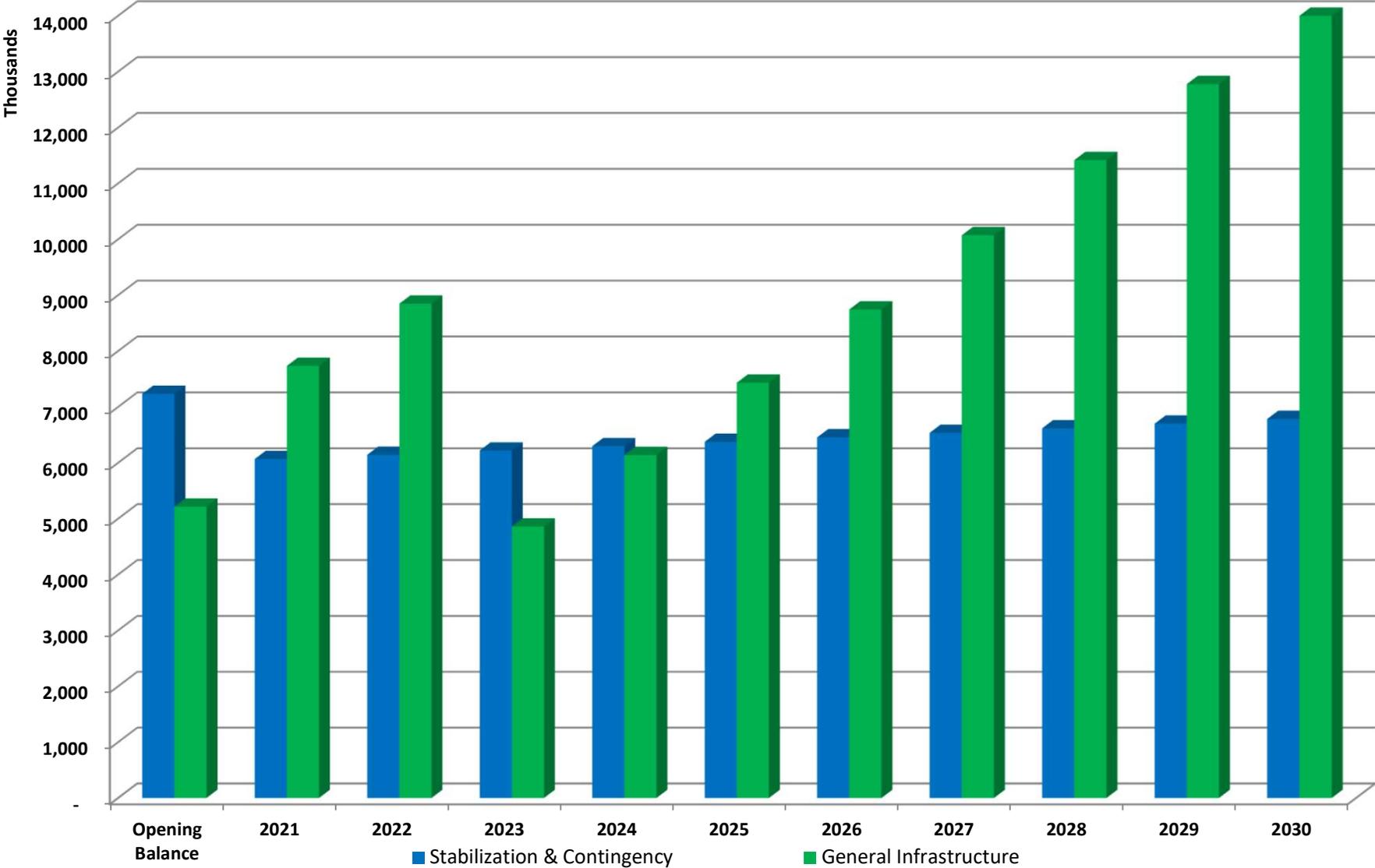
Year	Recycling	Water	Garbage Totes	Current Total	NEW WWTP <sup>1</sup> Expansion \$20,000,000	Total
2021		194,613	208,389	403,002		403,002
2022		194,613		194,613	200,000	394,613
2023		194,613		194,613	1,175,000	1,369,613
2024		194,613		194,613	1,175,000	1,369,613
2025		194,613		194,613	1,175,000	1,369,613
2026		194,613		194,613	1,175,000	1,369,613
2027		194,613		194,613	1,175,000	1,369,613
2028				-	1,175,000	1,175,000
2029				-	1,175,000	1,175,000
2030				-	1,175,000	1,175,000
2031				-	1,175,000	1,175,000
	-	1,362,292	208,389	1,570,681	-	10,775,000 12,345,681

<sup>1</sup> 25 Year Debenture. Includes \$14.3M of debentures to front end offsite levy funding ,and an additional \$5.7M City debenture.

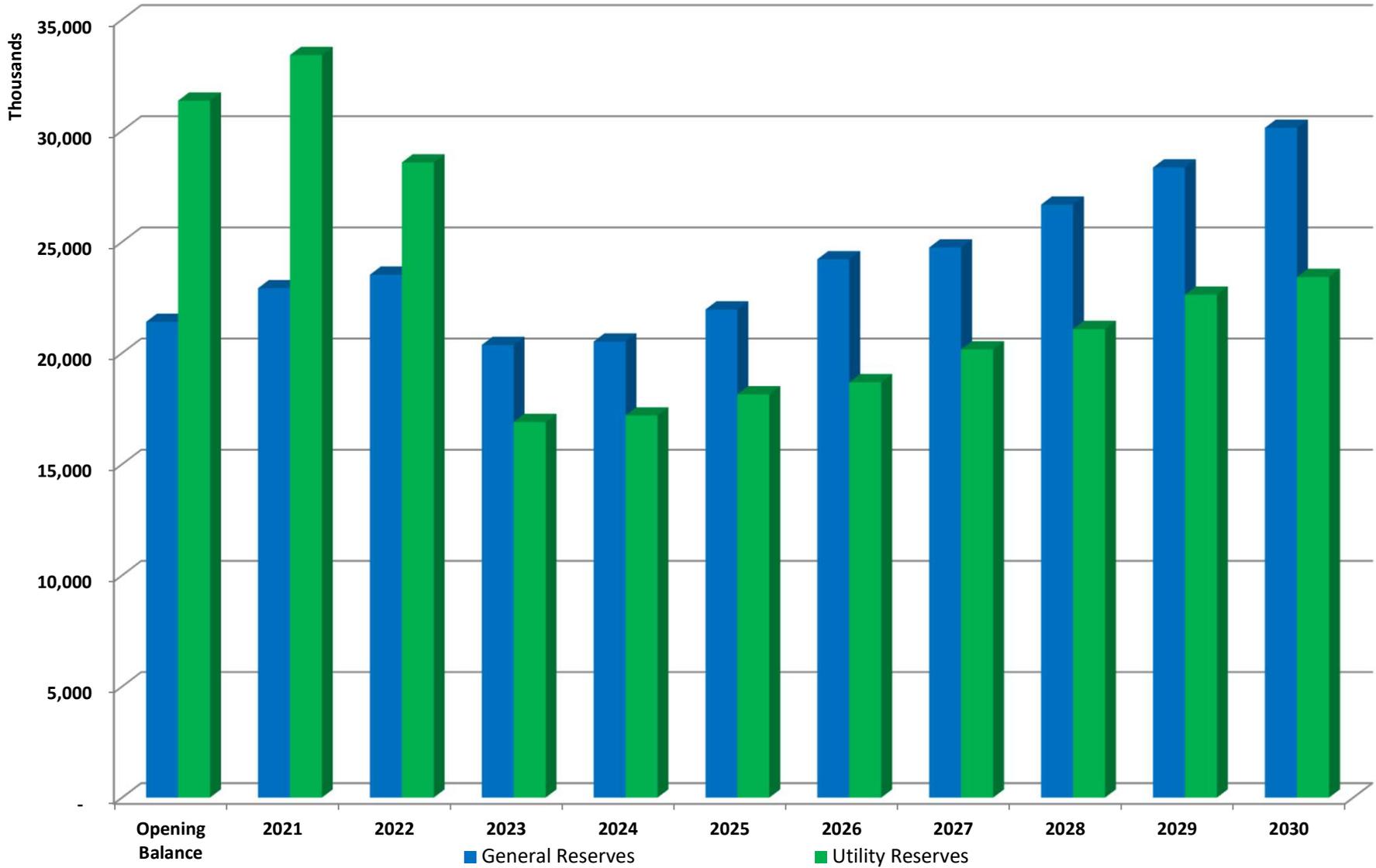
Debt Limit (per 2019 Financial Statements) (1.5 times revenue)	\$ 79,229,591
City of Camrose Debt Limit per policy (70% of MGA debt limit)	\$ 55,460,714
* Total Debt estimated as at December 31, 2020	\$ 13,738,493
Amount of Debt Limit Unused	<u>\$ 41,722,221</u>
Annual Principle Reduction - average next 5 years	Approximate 1,704,711

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
SUMMARY - RESERVES & OFFSITE LEVIES**

**City of Camrose  
Capital Budget 2021-2030  
General Reserves**



**City of Camrose  
Capital Budget 2021-2030  
Total Reserves (Operating and Capital)**



<b>OPERATING &amp; CAPITAL RESERVES</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b><u>Stabilization and Contingency Reserve (Minimum \$5,500,000 - Maximum \$8,000,000)</u></b>										
Opening Balance	7,234,606	6,067,206	6,143,006	6,219,806	6,297,506	6,376,206	6,455,906	6,536,606	6,618,306	6,701,006
Investment income	82,600	75,800	76,800	77,700	78,700	79,700	80,700	81,700	82,700	83,800
Contributions										
Withdrawals	(1,250,000)	-	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>6,067,206</b>	<b>6,143,006</b>	<b>6,219,806</b>	<b>6,297,506</b>	<b>6,376,206</b>	<b>6,455,906</b>	<b>6,536,606</b>	<b>6,618,306</b>	<b>6,701,006</b>	<b>6,784,806</b>
<b><u>General Infrastructure (Minimum \$1,000,000 + Deficits in Storm and Transportation OSL Reserves)</u></b>										
Opening Balance	5,214,975	7,734,429	8,847,865	4,859,765	6,138,785	7,433,805	8,745,025	10,072,645	11,416,865	12,777,885
Investment income	69,400	99,100	100,900	60,700	76,700	92,900	109,300	125,900	142,700	159,700
Transfers - General Surplus	673,209	830,336	-	-	-	-	-	-	-	-
Transfers - Franchise Fees	550,000	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transfer from Utility Reserve	1,226,845	-	-	-	-	-	-	-	-	-
<b>Project Funding</b>										
Airport Runway Overlay	-	(116,000)	-	-	-	-	-	-	-	-
Rec Ctr - Ice Plant Upgrades	-	(450,000)	-	-	-	-	-	-	-	-
Landfill - Closure Project loan	-	-	(3,539,000)	218,320	218,320	218,320	218,320	218,320	218,320	218,320
Max McLean ice plant	-	-	(1,000,000)	-	-	-	-	-	-	-
Prov. Radio Infrastructure-AFRRCS	-	-	(550,000)	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>7,734,429</b>	<b>8,847,865</b>	<b>4,859,765</b>	<b>6,138,785</b>	<b>7,433,805</b>	<b>8,745,025</b>	<b>10,072,645</b>	<b>11,416,865</b>	<b>12,777,885</b>	<b>14,155,905</b>
<i>Minimum</i>	<i>1,807,032</i>	<i>1,817,132</i>	<i>1,827,332</i>	<i>1,837,632</i>	<i>1,848,132</i>	<i>1,858,732</i>	<i>1,869,432</i>	<i>1,880,332</i>	<i>1,891,332</i>	<i>1,902,432</i>
<b><u>Transportation Infrastructure</u></b>										
Opening Balance	1,111,497	1,363,497	2,017,097	2,611,897	3,323,797	3,531,397	3,741,597	3,949,397	4,159,797	4,317,497
Investment income	15,400	21,000	28,800	36,900	42,600	45,200	47,800	50,400	52,700	50,000
Contributions	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000
Withdrawals	(513,400)	(117,400)	(184,000)	(75,000)	(585,000)	(585,000)	(590,000)	(590,000)	(645,000)	(1,377,000)
<b>Closing Balance</b>	<b>1,363,497</b>	<b>2,017,097</b>	<b>2,611,897</b>	<b>3,323,797</b>	<b>3,531,397</b>	<b>3,741,597</b>	<b>3,949,397</b>	<b>4,159,797</b>	<b>4,317,497</b>	<b>3,740,497</b>
<b><u>Regional Recreational Facilities (Minimum \$1,000,000)</u></b>										
Opening Balance	1,000,000	1,238,900	1,511,000	2,033,000	2,058,400	2,084,100	2,110,200	2,136,600	2,163,300	2,190,300
Investment income	13,900	17,100	22,000	25,400	25,700	26,100	26,400	26,700	27,000	27,400
Contributions	225,000	255,000	500,000							
Withdrawals										
<b>Closing Balance</b>	<b>1,238,900</b>	<b>1,511,000</b>	<b>2,033,000</b>	<b>2,058,400</b>	<b>2,084,100</b>	<b>2,110,200</b>	<b>2,136,600</b>	<b>2,163,300</b>	<b>2,190,300</b>	<b>2,217,700</b>
<b><u>Storm Offsite Levy Negative Reserve</u></b>										
Opening Balance	(797,032)	(807,032)	(817,132)	(827,332)	(837,632)	(848,132)	(858,732)	(869,432)	(880,332)	(891,332)
Interest Expense	(10,000)	(10,100)	(10,200)	(10,300)	(10,500)	(10,600)	(10,700)	(10,900)	(11,000)	(11,100)
Contributions										
Withdrawals										
<b>Closing Balance</b>	<b>(807,032)</b>	<b>(817,132)</b>	<b>(827,332)</b>	<b>(837,632)</b>	<b>(848,132)</b>	<b>(858,732)</b>	<b>(869,432)</b>	<b>(880,332)</b>	<b>(891,332)</b>	<b>(902,432)</b>

<b>OPERATING &amp; CAPITAL RESERVES</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b><u>Year End Carryforwards Municipal Reserve</u></b>										
Opening Balance	3,487,112	2,887,612	1,395,979	1,277,979	1,102,979	1,102,979	1,102,979	1,102,979	1,102,979	1,102,979
Contributions	-	-	-	-	-	-	-	-	-	-
Withdrawals	(599,500)	(1,491,633)	(118,000)	(175,000)	-	-	-	-	-	-
<b>Closing Balance</b>	<b>2,887,612</b>	<b>1,395,979</b>	<b>1,277,979</b>	<b>1,102,979</b>						
<b><u>Public Transit Vehicle Replacement</u></b>										
Opening Balance	244,000	274,000	304,000	334,000	364,000	394,000	424,000	334,000	364,000	394,000
Contributions - City Transit	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Contributions - for Handivan	50,000	50,000	60,000	60,000	60,000	70,000	65,000	70,000	70,000	70,000
Withdrawals - Handivan	(50,000)	(50,000)	(60,000)	(60,000)	(60,000)	(70,000)	(65,000)	(70,000)	(70,000)	(70,000)
Withdrawals - City	-	-	-	-	-	-	(120,000)	-	-	-
<b>Closing Balance</b>	<b>274,000</b>	<b>304,000</b>	<b>334,000</b>	<b>364,000</b>	<b>394,000</b>	<b>424,000</b>	<b>334,000</b>	<b>364,000</b>	<b>394,000</b>	<b>424,000</b>
<b><u>Fire Vehicle and Equipment Replacement</u></b>										
Opening Balance	772,307	997,307	1,222,307	1,447,307	297,307	547,307	797,307	147,307	397,307	647,307
Contributions	225,000	225,000	225,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Withdrawals	-	-	-	(1,400,000)	-	-	(900,000)	-	-	-
<b>Closing Balance</b>	<b>997,307</b>	<b>1,222,307</b>	<b>1,447,307</b>	<b>297,307</b>	<b>547,307</b>	<b>797,307</b>	<b>147,307</b>	<b>397,307</b>	<b>647,307</b>	<b>897,307</b>
<b><u>Equipment Replacement</u></b>										
Opening Balance	2,206,438	2,382,138	2,093,138	1,591,638	1,031,138	571,838	991,738	606,038	575,538	322,538
Contributions	925,000	925,000	925,000	925,000	925,000	925,000	925,000	925,000	925,000	925,000
Contributions G/C	109,000	109,000	124,000	124,000	124,000	124,000	129,000	129,000	129,000	129,000
Withdrawals Golf Carts - Operating	(76,800)	(54,000)	(45,000)	-	(65,800)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)
Withdrawals	(781,500)	(1,269,000)	(1,505,500)	(1,609,500)	(1,442,500)	(584,100)	(1,393,700)	(1,037,500)	(1,259,000)	(426,000)
<b>Closing Balance</b>	<b>2,382,138</b>	<b>2,093,138</b>	<b>1,591,638</b>	<b>1,031,138</b>	<b>571,838</b>	<b>991,738</b>	<b>606,038</b>	<b>575,538</b>	<b>322,538</b>	<b>901,538</b>
<b><u>Airport Fuel Facility Replacement</u></b>										
Opening Balance	49,134	2,389	5,749	9,627	13,505	17,383	21,261	25,139	29,017	32,895
Contributions	3,255	3,360	3,878	3,878	3,878	3,878	3,878	3,878	3,878	3,878
Withdrawals	(50,000)	-	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>2,389</b>	<b>5,749</b>	<b>9,627</b>	<b>13,505</b>	<b>17,383</b>	<b>21,261</b>	<b>25,139</b>	<b>29,017</b>	<b>32,895</b>	<b>36,773</b>

**OPERATING & CAPITAL RESERVES****Cemetery and Columbarium**

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Opening Balance	81,876	55,876	39,876	13,876	17,876	21,876	25,876	29,876	33,876	37,876
Contributions	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Withdrawals	(30,000)	(20,000)	(30,000)	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>55,876</b>	<b>39,876</b>	<b>13,876</b>	<b>17,876</b>	<b>21,876</b>	<b>25,876</b>	<b>29,876</b>	<b>33,876</b>	<b>37,876</b>	<b>41,876</b>

**Computer Replacement**

Opening Balance	430,610	346,810	385,010	414,210	327,410	340,610	273,810	287,010	300,210	313,410
Contributions	273,200	273,200	273,200	273,200	273,200	273,200	273,200	273,200	273,200	273,200
Withdrawals - Capital	(117,000)	(35,000)	(50,000)	(160,000)	(60,000)	(140,000)	(60,000)	(60,000)	(60,000)	(60,000)
Transfers- Operating	(240,000)	(200,000)	(194,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
<b>Closing Balance</b>	<b>346,810</b>	<b>385,010</b>	<b>414,210</b>	<b>327,410</b>	<b>340,610</b>	<b>273,810</b>	<b>287,010</b>	<b>300,210</b>	<b>313,410</b>	<b>326,610</b>

**Gravel Pit Maintenance**

Opening Balance	93,491	93,491	93,491	93,491	93,491	93,491	93,491	93,491	93,491	93,491
Contributions	-	-	-	-	-	-	-	-	-	-
Withdrawals	-	-	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>93,491</b>									

**Municipal Land Reserve**

Opening Balance	273,754	277,154	280,654	284,154	287,754	291,354	294,954	298,654	302,354	306,154
Investment income	3,400	3,500	3,500	3,600	3,600	3,600	3,700	3,700	3,800	3,800
Contributions	-	-	-	-	-	-	-	-	-	-
Withdrawals	-	-	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>277,154</b>	<b>280,654</b>	<b>284,154</b>	<b>287,754</b>	<b>291,354</b>	<b>294,954</b>	<b>298,654</b>	<b>302,354</b>	<b>306,154</b>	<b>309,954</b>

<b>Total General Reserves</b>	<b>22,913,777</b>	<b>23,522,040</b>	<b>20,363,418</b>	<b>20,516,316</b>	<b>21,958,214</b>	<b>24,219,412</b>	<b>24,750,310</b>	<b>26,676,708</b>	<b>28,346,006</b>	<b>30,131,004</b>
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<b>OPERATING &amp; CAPITAL RESERVES</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>UTILITY RESERVES</b>										
<b>WATER UTILITY</b>										
<b>Water Utility Rate Stabilization and Contingency (Minimum \$1,000,000 - Maximum \$2,000,000)</b>										
Opening Balance	1,000,000	1,012,500	1,025,200	1,038,000	1,051,100	1,064,200	1,077,500	1,091,000	1,104,600	1,118,400
Investment income	12,500	12,700	12,800	13,100	13,100	13,300	13,500	13,600	13,800	14,000
Contributions										
Withdrawals										
<b>Closing Balance</b>	<b>1,012,500</b>	<b>1,025,200</b>	<b>1,038,000</b>	<b>1,051,100</b>	<b>1,064,200</b>	<b>1,077,500</b>	<b>1,091,000</b>	<b>1,104,600</b>	<b>1,118,400</b>	<b>1,132,400</b>
<b>General Water Infrastructure (Minimum \$2,000,000)</b>										
Opening Balance	11,291,054	11,045,641	8,922,160	7,548,957	8,730,057	8,949,857	9,384,757	10,307,057	11,240,857	12,186,357
Investment income	146,400	124,000	102,300	101,100	109,800	113,900	122,300	133,800	145,500	157,300
Surplus/deficit (excl interest)	1,946,187	2,081,269	2,230,747	1,900,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000
Public Works Facility	(625,000)	(4,218,750)	(781,250)	-	-	-	-	-	-	-
Transfer (to) / from General Infrastructure Reserve	(1,226,845)									
Water Project Funding	(486,155)	(110,000)	(2,925,000)	(820,000)	(1,690,000)	(1,479,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
<b>Closing Balance</b>	<b>11,045,641</b>	<b>8,922,160</b>	<b>7,548,957</b>	<b>8,730,057</b>	<b>8,949,857</b>	<b>9,384,757</b>	<b>10,307,057</b>	<b>11,240,857</b>	<b>12,186,357</b>	<b>13,143,657</b>
<b>Water Year End Carryforward Reserves</b>										
Opening Balance	314,558	314,558	214,558	94,558	94,558	94,558	94,558	94,558	94,558	94,558
Contributions										
Withdrawals		(100,000)	(120,000)							
<b>Closing Balance</b>	<b>314,558</b>	<b>214,558</b>	<b>94,558</b>	<b>94,558</b>	<b>94,558</b>	<b>94,558</b>	<b>94,558</b>	<b>94,558</b>	<b>94,558</b>	<b>94,558</b>
<b>Total Water Reserves</b>	<b>12,372,699</b>	<b>10,161,918</b>	<b>8,681,515</b>	<b>9,875,715</b>	<b>10,108,615</b>	<b>10,556,815</b>	<b>11,492,615</b>	<b>12,440,015</b>	<b>13,399,315</b>	<b>14,370,615</b>

<b>OPERATING &amp; CAPITAL RESERVES</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>WASTEWATER UTILITY</b>										
<b>Wastewater Utility Rate Stabilization and Contingency (Minimum \$400,000 - Maximum \$1,000,000)</b>										
Opening Balance	400,000	405,000	410,100	415,200	420,400	425,700	431,000	436,400	441,900	447,400
Investment income	5,000	5,100	5,100	5,200	5,300	5,300	5,400	5,500	5,500	5,600
Contributions										
Withdrawals										
<b>Closing Balance</b>	<b>405,000</b>	<b>410,100</b>	<b>415,200</b>	<b>420,400</b>	<b>425,700</b>	<b>431,000</b>	<b>436,400</b>	<b>441,900</b>	<b>447,400</b>	<b>453,000</b>
<b>General Wastewater Infrastructure (Minimum \$1,000,000 + OSL Negative Reserve)</b>										
Opening Balance	1,022,431	1,000,000	1,964,306	3,810,714	4,766,339	5,945,964	7,151,189	8,281,814	9,437,739	10,619,364
Investment income	25,100	24,300	30,900	47,900	61,100	75,900	90,300	104,500	118,900	133,700
Surplus/deficit (excl interest)	2,141,374	2,080,831	1,068,383	550,000	650,000	650,000	650,000	650,000	650,000	650,000
Current Year Project funding	(175,000)	(230,000)	(100,000)	(500,000)	(400,000)	(400,000)	(500,000)	(500,000)	(500,000)	(500,000)
Wastewater OSL front end funding		143,900	847,125	857,725	868,525	879,325	890,325	901,425	912,725	924,125
Transfer to Major Project Reserve	(2,013,905)	(1,054,725)	-							
<b>Closing Balance</b>	<b>1,000,000</b>	<b>1,964,306</b>	<b>3,810,714</b>	<b>4,766,339</b>	<b>5,945,964</b>	<b>7,151,189</b>	<b>8,281,814</b>	<b>9,437,739</b>	<b>10,619,364</b>	<b>11,827,189</b>
<i>Minimum Balance</i>	<i>1,000,000</i>	<i>1,143,900</i>	<i>1,991,025</i>	<i>2,848,750</i>	<i>3,717,275</i>	<i>4,596,600</i>	<i>5,486,925</i>	<i>6,388,350</i>	<i>7,301,075</i>	<i>8,225,200</i>
<b>Wastewater Year End Carryforward Reserves</b>										
Opening Balance	200,000	220,000	240,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Contributions	20,000	20,000	(120,000)							
Withdrawals										
<b>Closing Balance</b>	<b>220,000</b>	<b>240,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>
<b>Wastewater Major Project</b>										
Opening Balance	13,589,617	15,686,876	12,546,314	701,053	-	-	-	-	-	-
Investment income	169,300	168,800	82,300	4,400	-	-	-	-	-	-
Contributions	2,013,905	1,054,725	-							
Withdrawals	(85,946)	(4,364,087)	(11,927,561)	(705,453)						
<b>Closing Balance</b>	<b>15,686,876</b>	<b>12,546,314</b>	<b>701,053</b>	<b>-</b>						
<b>Wastewater Offsite Levy Negative Reserve</b>										
Opening Balance	-	-	(143,900)	(991,025)	(1,848,750)	(2,717,275)	(3,596,600)	(4,486,925)	(5,388,350)	(6,301,075)
Interest Expense	-	(900)	(7,000)	(17,600)	(28,400)	(39,200)	(50,200)	(61,300)	(72,600)	(84,000)
Contributions										
Withdrawals		(143,000)	(840,125)	(840,125)	(840,125)	(840,125)	(840,125)	(840,125)	(840,125)	(840,125)
<b>Closing Balance</b>	<b>-</b>	<b>(143,900)</b>	<b>(991,025)</b>	<b>(1,848,750)</b>	<b>(2,717,275)</b>	<b>(3,596,600)</b>	<b>(4,486,925)</b>	<b>(5,388,350)</b>	<b>(6,301,075)</b>	<b>(7,225,200)</b>
<b>Total Wastewater Reserves</b>	<b>17,311,876</b>	<b>15,016,820</b>	<b>4,055,942</b>	<b>3,457,989</b>	<b>3,774,389</b>	<b>4,105,589</b>	<b>4,351,289</b>	<b>4,611,289</b>	<b>4,885,689</b>	<b>5,174,989</b>

**OPERATING & CAPITAL RESERVES****LANDFILL****Landfill Construction (Minimum \$500,000)**

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Opening Balance	878,578	1,005,662	563,111	1,264,574	875,017	1,176,945	840,788	1,081,461	690,104	902,872
Investment income	10,200	6,300	6,700	8,700	8,200	8,000	7,400	6,500	5,500	3,300
Surplus/deficit (excl interest)	236,884	560,649	744,763	739,763	734,763	729,763	724,763	719,763	714,763	709,763
Repayment - General Infrastructure	-	-	-	(218,320)	(218,320)	(218,320)	(218,320)	(218,320)	(218,320)	(218,320)
Withdrawals	(120,000)	(1,009,500)	(50,000)	(919,700)	(222,715)	(855,600)	(273,170)	(899,300)	(289,175)	(1,052,500)
<b>Closing Balance</b>	<b>1,005,662</b>	<b>563,111</b>	<b>1,264,574</b>	<b>875,017</b>	<b>1,176,945</b>	<b>840,788</b>	<b>1,081,461</b>	<b>690,104</b>	<b>902,872</b>	<b>345,115</b>

**Landfill Replacement**

Opening Balance	648,023	686,323	725,123	764,423	804,123	844,323	885,023	926,323	968,123	1,010,423
Investment income	8,300	8,800	9,300	9,700	10,200	10,700	11,300	11,800	12,300	12,800
Contributions	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Withdrawals	-	-	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>686,323</b>	<b>725,123</b>	<b>764,423</b>	<b>804,123</b>	<b>844,323</b>	<b>885,023</b>	<b>926,323</b>	<b>968,123</b>	<b>1,010,423</b>	<b>1,053,223</b>

<b>Total Landfill Reserves</b>	<b>1,691,985</b>	<b>1,288,234</b>	<b>2,028,997</b>	<b>1,679,140</b>	<b>2,021,268</b>	<b>1,725,811</b>	<b>2,007,784</b>	<b>1,658,227</b>	<b>1,913,295</b>	<b>1,398,338</b>
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**SOLID WASTE MANAGEMENT****Waste Management Stabilization and Contingency (Minimum \$200,000 - Maximum \$500,000)**

Opening Balance	200,000	164,230	241,562	268,496	294,896	319,596	342,596	363,896	383,396	401,196
Investment income	2,500	2,100	3,000	3,400	3,700	4,000	4,300	4,500	4,800	5,000
Surplus/deficit (excl interest)	(38,270)	75,232	23,934	23,000	21,000	19,000	17,000	15,000	13,000	11,000
Withdrawals	-	-	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>164,230</b>	<b>241,562</b>	<b>268,496</b>	<b>294,896</b>	<b>319,596</b>	<b>342,596</b>	<b>363,896</b>	<b>383,396</b>	<b>401,196</b>	<b>417,196</b>

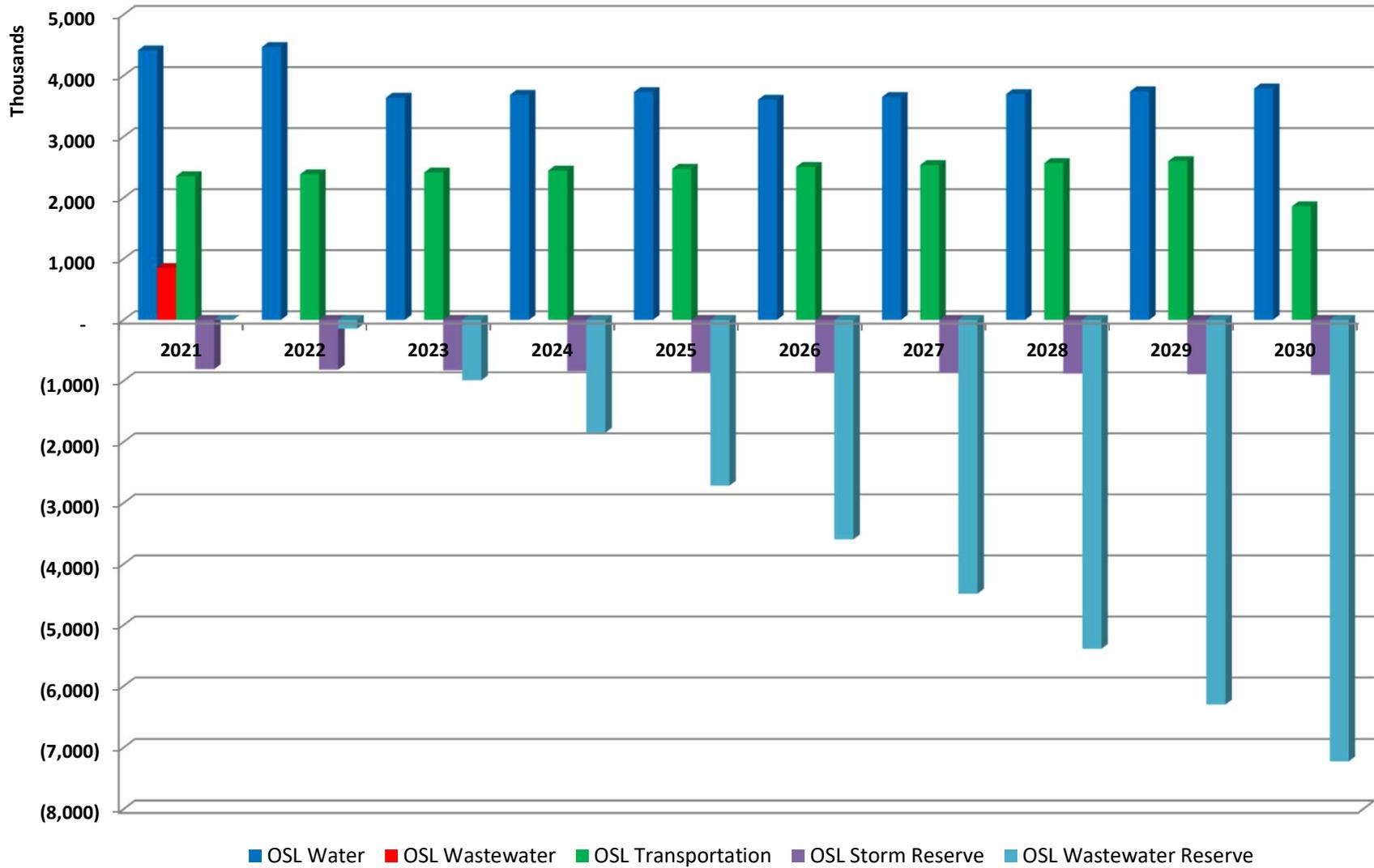
**Solid Waste Management Infrastructure**

Opening Balance	278,711	282,211	285,711	274,211	262,511	265,811	269,111	232,211	235,111	238,011
Investment income	3,500	3,500	3,500	3,300	3,300	3,300	3,100	2,900	2,900	3,000
Contributions	-	-	-	-	-	-	-	-	-	-
Withdrawals	-	-	(15,000)	(15,000)	-	-	(40,000)	-	-	-
<b>Closing Balance</b>	<b>282,211</b>	<b>285,711</b>	<b>274,211</b>	<b>262,511</b>	<b>265,811</b>	<b>269,111</b>	<b>232,211</b>	<b>235,111</b>	<b>238,011</b>	<b>241,011</b>

<b>Total Solid Waste Management</b>	<b>446,441</b>	<b>527,273</b>	<b>542,707</b>	<b>557,407</b>	<b>585,407</b>	<b>611,707</b>	<b>596,107</b>	<b>618,507</b>	<b>639,207</b>	<b>658,207</b>
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<b>OPERATING &amp; CAPITAL RESERVES</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>RECYCLING</b>										
<b>Recycling Stabilization and Contingency (Minimum \$200,000 - Maximum \$500,000)</b>										
Opening Balance	500,000	493,548	467,007	419,515	389,715	359,615	329,115	298,215	266,915	235,215
Investment income	6,300	6,200	5,800	5,200	4,900	4,500	4,100	3,700	3,300	2,900
Surplus/deficit (excl interest)	(12,752)	(32,741)	(53,292)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
Withdrawals										
<b>Closing Balance</b>	<b>493,548</b>	<b>467,007</b>	<b>419,515</b>	<b>389,715</b>	<b>359,615</b>	<b>329,115</b>	<b>298,215</b>	<b>266,915</b>	<b>235,215</b>	<b>203,115</b>
<b>Recycling Infrastructure</b>										
Opening Balance	466,068	471,868	442,568	448,068	453,668	459,368	465,068	470,868	476,768	482,768
Investment income	5,800	5,700	5,500	5,600	5,700	5,700	5,800	5,900	6,000	6,000
Contributions										
Withdrawals		(35,000)								
<b>Closing Balance</b>	<b>471,868</b>	<b>442,568</b>	<b>448,068</b>	<b>453,668</b>	<b>459,368</b>	<b>465,068</b>	<b>470,868</b>	<b>476,768</b>	<b>482,768</b>	<b>488,768</b>
<b>Recycling Year End Carryforward Reserves</b>										
Opening Balance	304,659	304,659	304,659	304,659	304,659	304,659	304,659	304,659	304,659	304,659
Contributions										
Withdrawals										
<b>Closing Balance</b>	<b>304,659</b>									
<b>Total Recycling Reserves</b>	<b>1,270,075</b>	<b>1,214,234</b>	<b>1,172,242</b>	<b>1,148,042</b>	<b>1,123,642</b>	<b>1,098,842</b>	<b>1,073,742</b>	<b>1,048,342</b>	<b>1,022,642</b>	<b>996,542</b>
<b>CONCRETE RECYCLING</b>										
Opening Balance	255,531	309,031	363,231	418,131	473,631	529,831	586,731	644,331	702,731	761,831
Investment income	3,500	4,200	4,900	5,500	6,200	6,900	7,600	8,400	9,100	9,800
Surplus (excl investment income)	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Withdrawals										
<b>Closing Balance</b>	<b>309,031</b>	<b>363,231</b>	<b>418,131</b>	<b>473,631</b>	<b>529,831</b>	<b>586,731</b>	<b>644,331</b>	<b>702,731</b>	<b>761,831</b>	<b>821,631</b>
<b>Total Utility Reserves</b>	<b>33,402,107</b>	<b>28,571,710</b>	<b>16,899,534</b>	<b>17,191,924</b>	<b>18,143,152</b>	<b>18,685,495</b>	<b>20,165,868</b>	<b>21,079,111</b>	<b>22,621,979</b>	<b>23,420,322</b>
<b>Total Reserves</b>	<b>56,315,884</b>	<b>52,093,750</b>	<b>37,262,952</b>	<b>37,708,240</b>	<b>40,101,366</b>	<b>42,904,907</b>	<b>44,916,178</b>	<b>47,755,819</b>	<b>50,967,985</b>	<b>53,551,326</b>

**City of Camrose  
Capital Budget 2021-2030  
Offsite Levies and Negative Offsite Levy Reserves**



<b>OFFSITE LEVIES - DEFERRED REVENUES</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
<b>Offsite Levy - Transportation</b>										
Opening Balance	2,325,380	2,354,480	2,383,880	2,413,680	2,443,880	2,474,380	2,505,280	2,536,580	2,568,280	2,600,380
Investment income	29,100	29,400	29,800	30,200	30,500	30,900	31,300	31,700	32,100	27,700
Contributions	-	-	-	-	-	-	-	-	-	-
Withdrawals/Transfers	-	-	-	-	-	-	-	-	-	(768,000)
<b>Closing Balance</b>	<b>2,354,480</b>	<b>2,383,880</b>	<b>2,413,680</b>	<b>2,443,880</b>	<b>2,474,380</b>	<b>2,505,280</b>	<b>2,536,580</b>	<b>2,568,280</b>	<b>2,600,380</b>	<b>1,860,080</b>
<b>Offsite Levy - Water</b>										
Opening Balance	4,360,135	4,414,635	4,469,835	3,640,235	3,685,735	3,731,835	3,606,435	3,651,535	3,697,135	3,743,335
Investment income	54,500	55,200	50,400	45,500	46,100	45,600	45,100	45,600	46,200	46,800
Contributions	-	-	-	-	-	-	-	-	-	-
Withdrawals/Transfers	-	-	(880,000)	-	-	(171,000)	-	-	-	-
<b>Closing Balance</b>	<b>4,414,635</b>	<b>4,469,835</b>	<b>3,640,235</b>	<b>3,685,735</b>	<b>3,731,835</b>	<b>3,606,435</b>	<b>3,651,535</b>	<b>3,697,135</b>	<b>3,743,335</b>	<b>3,790,135</b>
<b>Offsite Levy - Sanitary Sewer</b>										
Opening Balance	812,864	848,064	-	-	-	-	-	-	-	-
Investment income	10,200	1,936	-	-	-	-	-	-	-	-
Contributions	25,000	-	-	-	-	-	-	-	-	-
Withdrawals/Transfers	-	(850,000)	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>848,064</b>	<b>-</b>								
<b>Offsite Levy - Storm</b>										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-	-	-	-
Contributions	-	-	-	-	-	-	-	-	-	-
Withdrawals/Transfers	-	-	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>-</b>									
<b>Regional Development Contribution</b>										
Opening Balance	324,191	328,291	332,391	336,591	340,791	345,091	349,391	353,791	358,191	362,691
Investment income	4,100	4,100	4,200	4,200	4,300	4,300	4,400	4,400	4,500	4,500
Contributions	-	-	-	-	-	-	-	-	-	-
Withdrawals	-	-	-	-	-	-	-	-	-	-
<b>Closing Balance</b>	<b>328,291</b>	<b>332,391</b>	<b>336,591</b>	<b>340,791</b>	<b>345,091</b>	<b>349,391</b>	<b>353,791</b>	<b>358,191</b>	<b>362,691</b>	<b>367,191</b>
<b>Total Offsite Levies</b>	<b>7,945,470</b>	<b>7,186,106</b>	<b>6,390,506</b>	<b>6,470,406</b>	<b>6,551,306</b>	<b>6,461,106</b>	<b>6,541,906</b>	<b>6,623,606</b>	<b>6,706,406</b>	<b>6,017,406</b>

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
COMMUNITY SERVICES**

**City of Camrose  
Capital Summary 2021-2030  
Community Services**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Facilities - Buildings/Improvements	266,000	810,000	630,000	850,000	475,000	550,000	760,000	700,000	765,000	700,000
Golf Course - Buildings/Improvements	-	-	90,000	90,000	90,000	110,000	435,000	-	55,000	-
Parks - Play Areas & Trails	365,000	636,251	450,000	320,000	400,000	250,000	375,000	250,000	375,000	250,000
	631,000	1,446,251	1,170,000	1,260,000	965,000	910,000	1,570,000	950,000	1,195,000	950,000
<b>Vehicles &amp; Equipment</b>										
Facilities	-	165,000	35,000	-	70,000	120,000	33,500	195,000	65,000	45,000
Golf Course	27,500	167,500	34,500	37,000	114,000	218,100	135,700	64,000	20,000	75,000
Parks	198,000	202,000	128,000	330,000	332,000	162,000	170,000	356,000	180,000	75,000
	225,500	534,500	197,500	367,000	516,000	500,100	339,200	615,000	265,000	195,000
<b>Major Projects</b>										
Facilities - Max McLean Ice Plant	-	-	1,000,000	-	-	-	-	-	-	-
Facilities - Drill Hall Demolition	1,000,000	-	-	-	-	-	-	-	-	-
Golf Course - Clubhouse Renovations	-	-	-	-	-	-	-	-	2,800,000	-
	1,000,000	-	1,000,000	-	-	-	-	-	2,800,000	-
<b>Total Project Costs</b>	<b>1,856,500</b>	<b>1,980,751</b>	<b>2,367,500</b>	<b>1,627,000</b>	<b>1,481,000</b>	<b>1,410,100</b>	<b>1,909,200</b>	<b>1,565,000</b>	<b>4,260,000</b>	<b>1,145,000</b>
<b>PROJECT FUNDING</b>										
Municipal Levy	278,000	60,000	1,198,000	1,260,000	965,000	910,000	1,570,000	950,000	1,195,000	950,000
Carryforward Reserve	305,000	936,251	-	-	-	-	-	-	-	-
Grant - MSI/LGFF	-	-	-	-	-	-	-	-	2,800,000	-
Grant - Other	76,000	-	-	-	-	-	-	-	-	-
General Infrastructure Reserve	-	450,000	1,000,000	-	-	-	-	-	-	-
Stabilization & Contingency Reserve	1,000,000	-	-	-	-	-	-	-	-	-
Proceeds on Disposal	26,000	74,500	19,000	55,000	80,000	62,000	51,500	98,500	36,500	33,000
Reserve - Equipment Replacement	171,500	460,000	150,500	312,000	436,000	438,100	287,700	516,500	228,500	162,000
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Project Funding</b>	<b>1,856,500</b>	<b>1,980,751</b>	<b>2,367,500</b>	<b>1,627,000</b>	<b>1,481,000</b>	<b>1,410,100</b>	<b>1,909,200</b>	<b>1,565,000</b>	<b>4,260,000</b>	<b>1,145,000</b>

# Community Services - Facility Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Community Services-Facilities - Capital</b>										
<b>Cemetery</b>										
842 - Cemeteries - Columbarium	-	-	-	60,000	-	-	-	-	65,000	-
<b>Total: Cemetery</b>	-	-	-	<b>60,000</b>	-	-	-	-	<b>65,000</b>	-
<b>Facilities-Buildings/Improvements</b>										
1028 - City Hall - Atrium Lighting Upgrade	20,000	-	-	-	-	-	-	-	-	-
1029 - City Hall - Arctic Hill Compressor Replacement	50,000	-	-	-	-	-	-	-	-	-
1030 - Stoney Creek Lodge - Replace Roof	40,000	-	-	-	-	-	-	-	-	-
216 - Community Service Shop Expansion Plan	-	300,000	-	-	-	-	-	-	-	-
540 - Recreation Centre Rotunda Upgrade	-	-	200,000	-	-	-	-	-	-	-
545 - HA Diamond Upgrade	-	-	-	250,000	-	-	-	-	-	-
614 - Recreation Centre - North Parking Lot Paving	-	-	-	-	-	350,000	-	-	-	-
669 - HA Parking Lot Paving	-	-	-	-	-	200,000	-	-	-	-
728 - Kin Park Ball Diamond Lighting	-	-	-	350,000	-	-	-	-	-	-
742 - Facilities - Buildings and Improvements - Placeholder	-	-	-	-	-	-	700,000	700,000	700,000	700,000
822 - Renovate changerooms (Encana and BP)	-	-	-	-	160,000	-	-	-	-	-
825 - Centennial Museum - Roof repairs	-	-	-	60,000	-	-	-	-	-	-
826 - Library - Install sliding door and air curtain	-	-	-	-	150,000	-	-	-	-	-
827 - Bill Fowler Centre - Floor Replacement	-	-	50,000	-	-	-	-	-	-	-
830 - Clubhouse - Replace Windows	-	-	-	-	50,000	-	-	-	-	-
840 - Community Centre - Field House floor replacement	-	-	-	110,000	-	-	-	-	-	-
869 - Centennial Museum - replace floor and lighting	-	-	40,000	-	-	-	-	-	-	-
870 - Community Centre - Net Replacement	-	-	-	20,000	-	-	-	-	-	-
872 - Curling Rink - Lighting upgrade	-	50,000	-	-	-	-	-	-	-	-
876 - Outdoor Recreation Court - Outdoor Rink	-	10,000	340,000	-	-	-	-	-	-	-
878 - Recreation Centre - Ice Plant upgrades Cooling Tower	-	450,000	-	-	-	-	-	-	-	-
986 - Max McLean Ice Plant	-	-	1,000,000	-	-	-	-	-	-	-
989 - Drill Hall Demolition	1,000,000	-	-	-	-	-	-	-	-	-
991 - Curling Rink Roof Crickets	156,000	-	-	-	-	-	-	-	-	-
992 - Encana Track - Refinish	-	-	-	-	115,000	-	-	-	-	-
993 - Field House Track - Refinish	-	-	-	-	-	-	60,000	-	-	-
<b>Total: Facilities-Buildings/Improvements</b>	<b>1,266,000</b>	<b>810,000</b>	<b>1,630,000</b>	<b>790,000</b>	<b>475,000</b>	<b>550,000</b>	<b>760,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>

# Community Services - Facility Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Facilities-Vehicles &amp; Equipment</b>										
431 - Replace Unit#301 - B/M - 1/2 Ton Extended Cab Truck	-	-	-	-	35,000	-	-	-	-	-
567 - Replace Unit#711 - Genie Manlift	-	-	-	-	-	-	-	160,000	-	-
597 - Replace Unit #702 - 1/2 Ton Truck	-	-	-	-	-	-	-	35,000	-	-
685 - Replace Unit #704 -Olympic Ice Resurfacers	-	120,000	-	-	-	-	-	-	-	-
688 - Replace Unit #707 - Workman Utility Vehicle	-	-	-	-	-	-	33,500	-	-	-
689 - Replace Unit #710 - 1/2 Ton Truck	-	-	35,000	-	-	-	-	-	-	-
690 - Replace Unit #732 - Kubota Small Tractor	-	-	-	-	-	-	-	-	30,000	-
691 - Replace Unit #715 - 1/2 Ton Truck	-	-	-	-	-	-	-	-	35,000	-
692 - Replace Unit #721 - 1/2 Ton Truck	-	-	-	-	35,000	-	-	-	-	-
901 - Replace Unit #703 - Olympic Ice Resurfacers	-	-	-	-	-	120,000	-	-	-	-
930 - Replace Unit #364 - B/M - 1/2 Ton Truck	-	45,000	-	-	-	-	-	-	-	45,000
<b>Total: Facilities-Vehicles &amp; Equipment</b>	-	<b>165,000</b>	<b>35,000</b>	-	<b>70,000</b>	<b>120,000</b>	<b>33,500</b>	<b>195,000</b>	<b>65,000</b>	<b>45,000</b>
<b>Total: Community Services-Facilities - Capital</b>	<b>1,266,000</b>	<b>975,000</b>	<b>1,665,000</b>	<b>850,000</b>	<b>545,000</b>	<b>670,000</b>	<b>793,500</b>	<b>895,000</b>	<b>830,000</b>	<b>745,000</b>

# Community Services - Facility Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
1028 - City Hall - Atrium Lighting Upgrade	20,000	-	-	-	-	-	-	-	-	-
1029 - City Hall - Arctic Hill Compressor Replacement	50,000	-	-	-	-	-	-	-	-	-
1030 - Stoney Creek Lodge - Replace Roof	30,000	-	-	-	-	-	-	-	-	-
540 - Recreation Centre Rotunda Upgrade	-	-	200,000	-	-	-	-	-	-	-
545 - HA Diamond Upgrade	-	-	-	250,000	-	-	-	-	-	-
614 - Recreation Centre - North Parking Lot Paving	-	-	-	-	-	350,000	-	-	-	-
669 - HA Parking Lot Paving	-	-	-	-	-	200,000	-	-	-	-
728 - Kin Park Ball Diamond Lighting	-	-	-	350,000	-	-	-	-	-	-
742 - Facilities - Buildings and Improvements - Placeholder	-	-	-	-	-	-	700,000	700,000	700,000	700,000
822 - Renovate changerooms (Encana and BP)	-	-	-	-	160,000	-	-	-	-	-
825 - Centennial Museum - Roof repairs	-	-	-	60,000	-	-	-	-	-	-
826 - Library - Install sliding door and air curtain	-	-	-	-	150,000	-	-	-	-	-
827 - Bill Fowler Centre - Floor Replacement	-	-	50,000	-	-	-	-	-	-	-
830 - Clubhouse - Replace Windows	-	-	-	-	50,000	-	-	-	-	-
840 - Community Centre - Field House floor replacement	-	-	-	110,000	-	-	-	-	-	-
842 - Cemeteries - Columbarium	-	-	-	60,000	-	-	-	-	65,000	-
869 - Centennial Museum - replace floor and lighting	-	-	40,000	-	-	-	-	-	-	-
870 - Community Centre - Net Replacement	-	-	-	20,000	-	-	-	-	-	-
872 - Curling Rink - Lighting upgrade	-	50,000	-	-	-	-	-	-	-	-
876 - Outdoor Recreation Court - Outdoor Rink	-	10,000	340,000	-	-	-	-	-	-	-
992 - Encana Track - Refinish	-	-	-	-	115,000	-	-	-	-	-
993 - Field House Track - Refinish	-	-	-	-	-	-	60,000	-	-	-
<b>Total Taxation</b>	<b>100,000</b>	<b>60,000</b>	<b>630,000</b>	<b>850,000</b>	<b>475,000</b>	<b>550,000</b>	<b>760,000</b>	<b>700,000</b>	<b>765,000</b>	<b>700,000</b>
<b>Proceeds from Disposal</b>										
431 - Replace Unit#301 - B/M - 1/2 Ton Extended Cab Truck	-	-	-	-	4,000	-	-	-	-	-
567 - Replace Unit#711 - Genie Manlift	-	-	-	-	-	-	-	30,000	-	-
597 - Replace Unit #702 - 1/2 Ton Truck	-	-	-	-	-	-	-	4,000	-	-
685 - Replace Unit #704 -Olympic Ice Resurfacer	-	10,000	-	-	-	-	-	-	-	-
688 - Replace Unit #707 - Workman Utility Vehicle	-	-	-	-	-	-	3,500	-	-	-
689 - Replace Unit #710 - 1/2 Ton Truck	-	-	4,000	-	-	-	-	-	-	-
690 - Replace Unit #732 - Kubota Small Tractor	-	-	-	-	-	-	-	-	5,000	-
691 - Replace Unit #715 - 1/2 Ton Truck	-	-	-	-	-	-	-	-	4,000	-
692 - Replace Unit #721 - 1/2 Ton Truck	-	-	-	-	4,000	-	-	-	-	-
901 - Replace Unit #703 - Olympic Ice Resurfacer	-	-	-	-	-	10,000	-	-	-	-

# Community Services - Facility Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
930 - Replace Unit #364 - B/M - 1/2 Ton Truck	-	8,000	-	-	-	-	-	-	-	8,000
<b>Total Proceeds from Disposal</b>	-	<b>18,000</b>	<b>4,000</b>	-	<b>8,000</b>	<b>10,000</b>	<b>3,500</b>	<b>34,000</b>	<b>9,000</b>	<b>8,000</b>
<b>Reserves</b>										
<b>Reserves-Stabilization &amp; Contingency</b>										
989 - Drill Hall Demolition	1,000,000	-	-	-	-	-	-	-	-	-
<b>Total Reserves-Financial Stabilization</b>	<b>1,000,000</b>	-	-	-	-	-	-	-	-	-
<b>Reserves-General Capital</b>										
878 - Recreation Centre - Ice Plant upgrades Cooling Tower	-	450,000	-	-	-	-	-	-	-	-
986 - Max McLean Ice Plant	-	-	1,000,000	-	-	-	-	-	-	-
<b>Total - Reserves-General Capital</b>	-	<b>450,000</b>	<b>1,000,000</b>	-	-	-	-	-	-	-
<b>Equipment Replacement Reserve</b>										
431 - Replace Unit#301 - B/M - 1/2 Ton Extended Cab Truck	-	-	-	-	31,000	-	-	-	-	-
567 - Replace Unit#711 - Genie Manlift	-	-	-	-	-	-	-	130,000	-	-
597 - Replace Unit #702 - 1/2 Ton Truck	-	-	-	-	-	-	-	31,000	-	-
685 - Replace Unit #704 -Olympic Ice Resurfacer	-	110,000	-	-	-	-	-	-	-	-
688 - Replace Unit #707 - Workman Utility Vehicle	-	-	-	-	-	-	30,000	-	-	-
689 - Replace Unit #710 - 1/2 Ton Truck	-	-	31,000	-	-	-	-	-	-	-
690 - Replace Unit #732 - Kubota Small Tractor	-	-	-	-	-	-	-	-	25,000	-
691 - Replace Unit #715 - 1/2 Ton Truck	-	-	-	-	-	-	-	-	31,000	-
692 - Replace Unit #721 - 1/2 Ton Truck	-	-	-	-	31,000	-	-	-	-	-
901 - Replace Unit #703 - Olympic Ice Resurfacer	-	-	-	-	-	110,000	-	-	-	-
930 - Replace Unit #364 - B/M - 1/2 Ton Truck	-	37,000	-	-	-	-	-	-	-	37,000
<b>Total - Equipment Replacement Reserve</b>	-	<b>147,000</b>	<b>31,000</b>	-	<b>62,000</b>	<b>110,000</b>	<b>30,000</b>	<b>161,000</b>	<b>56,000</b>	<b>37,000</b>
<b>Reserves-Carryforward</b>										
1030 - Stoney Creek Lodge - Replace Roof	10,000	-	-	-	-	-	-	-	-	-
216 - Community Service Shop Expansion Plan	-	300,000	-	-	-	-	-	-	-	-
991 - Curling Rink Roof Crickets	156,000	-	-	-	-	-	-	-	-	-
<b>Total - Reserves-Carryforward</b>	<b>166,000</b>	<b>300,000</b>	-	-	-	-	-	-	-	-
<b>Total: Reserves</b>	<b>1,166,000</b>	<b>897,000</b>	<b>1,031,000</b>	-	<b>62,000</b>	<b>110,000</b>	<b>30,000</b>	<b>161,000</b>	<b>56,000</b>	<b>37,000</b>
<b>Total Revenue</b>	<b>1,266,000</b>	<b>975,000</b>	<b>1,665,000</b>	<b>850,000</b>	<b>545,000</b>	<b>670,000</b>	<b>793,500</b>	<b>895,000</b>	<b>830,000</b>	<b>745,000</b>

# Community Services - Parks Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Community Services-Parks - Capital</b>										
<b>Parks-Play Areas</b>										
234 - Playground Equipment Rehabilitation	120,000	-	125,000	-	125,000	-	125,000	-	125,000	-
<b>Total: Parks-Play Areas</b>	<b>120,000</b>	<b>-</b>	<b>125,000</b>	<b>-</b>	<b>125,000</b>	<b>-</b>	<b>125,000</b>	<b>-</b>	<b>125,000</b>	<b>-</b>
<b>Parks-Trails</b>										
194 - North Trail Extension	95,000	564,251	-	-	-	-	-	-	-	-
217 - Trail System Upgrades	150,000	-	250,000	220,000	-	-	-	-	-	-
599 - Parks - Trail Washrooms	-	-	75,000	-	75,000	-	-	-	-	-
600 - Parks - Trail Lighting - Stoney Creek / Jubilee Park	-	-	-	100,000	-	-	-	-	-	-
789 - Parks - Trails Placeholder	-	-	-	-	200,000	250,000	250,000	250,000	250,000	250,000
898 - Parks - Mirror Lake Walking Bridge	-	72,000	-	-	-	-	-	-	-	-
<b>Total: Parks-Trails</b>	<b>245,000</b>	<b>636,251</b>	<b>325,000</b>	<b>320,000</b>	<b>275,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
<b>Parks-Vehicles &amp; Equipment</b>										
173 - Replace Unit #830 - Chipper - Parks	-	-	-	60,000	-	-	-	-	-	-
360 - Parks Vehicles - Out Front Mower (new)	28,000	-	28,000	-	-	-	-	-	-	-
362 - Replace Unit #829 - Parks - Out Front Mower	-	-	50,000	-	-	-	-	-	-	-
363 - Replace Unit #801 - Parks - Out Front Mower	50,000	-	-	-	-	-	-	-	50,000	-
366 - Replace Unit #870 - Parks - Toro Groundsmaster 4500	-	-	-	-	-	-	-	152,000	-	-
367 - Replace Unit #875 - Parks - 1 ton truck with hoist	-	-	-	-	-	-	50,000	-	-	-
368 - Replace Unit #804 - Parks - 1/2 ton truck	-	35,000	-	-	-	-	-	-	-	-
551 - Replace Unit #806 - Parks - F2690 Mower	-	-	-	-	50,000	-	-	-	-	-
552 - Replace Unit #814 - Parks -Terraincut	-	-	50,000	-	-	-	-	-	-	-
553 - Replace Unit #807 - Parks - Kubota M6 - 111Tractor	-	-	-	-	-	-	-	120,000	-	-
554 - Replace Unit #815 - Parks - Toro Mower	-	-	-	-	-	152,000	-	-	-	-
557 - Replace Unit #824 - Parks - Sweepstar Sweeper	-	-	-	50,000	-	-	-	-	-	-
558 - Replace Unit #818 - Parks - Mower	-	-	-	50,000	-	-	-	-	-	-
603 - Replace Unit #816 - Parks - Crew Cab	-	-	-	-	-	-	-	42,000	-	-
604 - Replace Unit #822 - Parks - Crew Cab	-	-	-	-	-	-	-	42,000	-	-
605 - Replace Unit #808 Parks - Trideck Mower	-	-	-	-	152,000	-	-	-	-	-
687 - Replace Unit #817 - 1/2 Ton Truck	-	-	-	-	-	-	-	-	35,000	-
693 - Replace Unit #803 - 1 Ton TruckW/Box & Hoist	-	-	-	50,000	-	-	-	-	-	-

# Community Services - Parks Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
694 - Replace Unit #827 - Bobcat Toolcat	-	-	-	-	-	-	-	-	70,000	-
695 - Replace Unit #823 - Bobcat Skidsteer	-	75,000	-	-	-	-	-	-	-	75,000
696 - Replace Unit #819 - Dodge 1 Ton with box and hoist	-	50,000	-	-	-	-	-	-	-	-
698 - Replace Unit #825 - Kubota Mower	25,000	-	-	-	-	-	-	-	25,000	-
699 - Replace Unit #834 - 1/2 Ton Truck	35,000	-	-	-	-	-	-	-	-	-
722 - Replace Unit #888 - International Single Axle with Box	-	-	-	-	130,000	-	-	-	-	-
723 - Replace Unit #890 - 1 Ton Truck	50,000	-	-	-	-	-	-	-	-	-
724 - Replace Unit #809 - Kubota M100 Large Tractor	-	-	-	120,000	-	-	-	-	-	-
805 - Replace Unit #805 - Parks - Walk Behind Mower	10,000	-	-	-	-	10,000	-	-	-	-
931 - Replace Unit #847 - Parks - 1 Ton	-	42,000	-	-	-	-	-	-	-	-
932 - Replace Unit #802 - Parks - Kubota 110 Tractor	-	-	-	-	-	-	120,000	-	-	-
<b>Total: Parks-Vehicles &amp; Equipment</b>	<b>198,000</b>	<b>202,000</b>	<b>128,000</b>	<b>330,000</b>	<b>332,000</b>	<b>162,000</b>	<b>170,000</b>	<b>356,000</b>	<b>180,000</b>	<b>75,000</b>
<b>Total: Community Services-Parks - Capital</b>	<b>563,000</b>	<b>838,251</b>	<b>578,000</b>	<b>650,000</b>	<b>732,000</b>	<b>412,000</b>	<b>545,000</b>	<b>606,000</b>	<b>555,000</b>	<b>325,000</b>

# Community Services - Parks Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
217 - Trail System Upgrades	150,000	-	250,000	220,000	-	-	-	-	-	-
234 - Playground Equipment Rehabilitation	-	-	125,000	-	125,000	-	125,000	-	125,000	-
360 - Parks Vehicles - Out Front Mower (new)	28,000	-	28,000	-	-	-	-	-	-	-
599 - Parks - Trail Washrooms	-	-	75,000	-	75,000	-	-	-	-	-
600 - Parks - Trail Lighting - Stoney Creek / Jubilee Park	-	-	-	100,000	-	-	-	-	-	-
789 - Parks - Trails Placeholder	-	-	-	-	200,000	250,000	250,000	250,000	250,000	250,000
<b>Total Taxation</b>	<b>178,000</b>	<b>-</b>	<b>478,000</b>	<b>320,000</b>	<b>400,000</b>	<b>250,000</b>	<b>375,000</b>	<b>250,000</b>	<b>375,000</b>	<b>250,000</b>
<b>Proceeds from Disposal</b>										
173 - Replace Unit #830 - Chipper - Parks	-	-	-	10,000	-	-	-	-	-	-
362 - Replace Unit #829 - Parks - Out Front Mower	-	-	5,000	-	-	-	-	-	-	-
363 - Replace Unit #801 - Parks - Out Front Mower	5,000	-	-	-	-	-	-	-	5,000	-
366 - Replace Unit #870 - Parks - Toro Groundsmaster 4500	-	-	-	-	-	-	-	25,000	-	-
367 - Replace Unit #875 - Parks - 1 ton truck with hoist	-	-	-	-	-	-	8,000	-	-	-
368 - Replace Unit #804 - Parks - 1/2 ton truck	-	4,000	-	-	-	-	-	-	-	-
551 - Replace Unit #806 - Parks - F2690 Mower	-	-	-	-	5,000	-	-	-	-	-
552 - Replace Unit #814 - Parks -Terraincut	-	-	5,000	-	-	-	-	-	-	-
553 - Replace Unit #807 - Parks - Kubota M6 - 111Tractor	-	-	-	-	-	-	-	20,000	-	-
554 - Replace Unit #815 - Parks - Toro Mower	-	-	-	-	-	25,000	-	-	-	-
557 - Replace Unit #824 - Parks - Sweepstar Sweeper	-	-	-	4,000	-	-	-	-	-	-
558 - Replace Unit #818 - Parks - Mower	-	-	-	5,000	-	-	-	-	-	-
603 - Replace Unit #816 - Parks - Crew Cab	-	-	-	-	-	-	-	5,000	-	-
604 - Replace Unit #822 - Parks - Crew Cab	-	-	-	-	-	-	-	5,000	-	-
605 - Replace Unit #808 Parks - Trideck Mower	-	-	-	-	25,000	-	-	-	-	-
687 - Replace Unit #817 - 1/2 Ton Truck	-	-	-	-	-	-	-	-	4,000	-
693 - Replace Unit #803 - 1 Ton TruckW/Box & Hoist	-	-	-	8,000	-	-	-	-	-	-
694 - Replace Unit #827 - Bobcat Toolcat	-	-	-	-	-	-	-	-	10,000	-
695 - Replace Unit #823 - Bobcat Skidsteer	-	15,000	-	-	-	-	-	-	-	15,000
696 - Replace Unit #819 - Dodge 1 Ton with box and hoist	-	8,000	-	-	-	-	-	-	-	-
698 - Replace Unit #825 - Kubota Mower	5,000	-	-	-	-	-	-	-	5,000	-
699 - Replace Unit #834 - 1/2 Ton Truck	4,000	-	-	-	-	-	-	-	-	-

# Community Services - Parks Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
722 - Replace Unit #888 - International Single Axle with Box	-	-	-	-	20,000	-	-	-	-	-
723 - Replace Unit #890 - 1 Ton Truck	8,000	-	-	-	-	-	-	-	-	-
724 - Replace Unit #809 - Kubota M100 Large Tractor	-	-	-	20,000	-	-	-	-	-	-
805 - Replace Unit #805 - Parks - Walk Behind Mower	1,000	-	-	-	-	1,000	-	-	-	-
931 - Replace Unit #847 - Parks - 1 Ton	-	5,000	-	-	-	-	-	-	-	-
932 - Replace Unit #802 - Parks - Kubota 110 Tractor	-	-	-	-	-	-	20,000	-	-	-
<b>Total Proceeds from Disposal</b>	<b>23,000</b>	<b>32,000</b>	<b>10,000</b>	<b>47,000</b>	<b>50,000</b>	<b>26,000</b>	<b>28,000</b>	<b>55,000</b>	<b>24,000</b>	<b>15,000</b>
<b>Grants</b>										
<b>Grant - Federal Grants - Other</b>										
194 - North Trail Extension	76,000	-	-	-	-	-	-	-	-	-
<b>Total Grants - Federal Grants - Other</b>	<b>76,000</b>	<b>-</b>								
<b>Reserves</b>										
<b>Equipment Replacement Reserve</b>										
173 - Replace Unit #830 - Chipper - Parks	-	-	-	50,000	-	-	-	-	-	-
362 - Replace Unit #829 - Parks - Out Front Mower	-	-	45,000	-	-	-	-	-	-	-
363 - Replace Unit #801 - Parks - Out Front Mower	45,000	-	-	-	-	-	-	-	45,000	-
366 - Replace Unit #870 - Parks - Toro Groundsmaster 4500	-	-	-	-	-	-	-	127,000	-	-
367 - Replace Unit #875 - Parks - 1 ton truck with hoist	-	-	-	-	-	-	42,000	-	-	-
368 - Replace Unit #804 - Parks - 1/2 ton truck	-	31,000	-	-	-	-	-	-	-	-
551 - Replace Unit #806 - Parks - F2690 Mower	-	-	-	-	45,000	-	-	-	-	-
552 - Replace Unit #814 - Parks -Terraincut	-	-	45,000	-	-	-	-	-	-	-
553 - Replace Unit #807 - Parks - Kubota M6 - 111Tractor	-	-	-	-	-	-	-	100,000	-	-
554 - Replace Unit #815 - Parks - Toro Mower	-	-	-	-	-	127,000	-	-	-	-
557 - Replace Unit #824 - Parks - Sweepstar Sweeper	-	-	-	46,000	-	-	-	-	-	-
558 - Replace Unit #818 - Parks - Mower	-	-	-	45,000	-	-	-	-	-	-
603 - Replace Unit #816 - Parks - Crew Cab	-	-	-	-	-	-	-	37,000	-	-
604 - Replace Unit #822 - Parks - Crew Cab	-	-	-	-	-	-	-	37,000	-	-
605 - Replace Unit #808 Parks - Trideck Mower	-	-	-	-	127,000	-	-	-	-	-
687 - Replace Unit #817 - 1/2 Ton Truck	-	-	-	-	-	-	-	-	31,000	-
693 - Replace Unit #803 - 1 Ton TruckW/Box & Hoist	-	-	-	42,000	-	-	-	-	-	-

# Community Services - Parks Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
694 - Replace Unit #827 - Bobcat Toolcat	-	-	-	-	-	-	-	-	60,000	-
695 - Replace Unit #823 - Bobcat Skidsteer	-	60,000	-	-	-	-	-	-	-	60,000
696 - Replace Unit #819 - Dodge 1 Ton with box and hoist	-	42,000	-	-	-	-	-	-	-	-
698 - Replace Unit #825 - Kubota Mower	20,000	-	-	-	-	-	-	-	20,000	-
699 - Replace Unit #834 - 1/2 Ton Truck	31,000	-	-	-	-	-	-	-	-	-
722 - Replace Unit #888 - International Single Axle with Box	-	-	-	-	110,000	-	-	-	-	-
723 - Replace Unit #890 - 1 Ton Truck	42,000	-	-	-	-	-	-	-	-	-
724 - Replace Unit #809 - Kubota M100 Large Tractor	-	-	-	100,000	-	-	-	-	-	-
805 - Replace Unit #805 - Parks - Walk Behind Mower	9,000	-	-	-	-	9,000	-	-	-	-
931 - Replace Unit #847 - Parks - 1 Ton	-	37,000	-	-	-	-	-	-	-	-
932 - Replace Unit #802 - Parks - Kubota 110 Tractor	-	-	-	-	-	-	100,000	-	-	-
<b>Total Equipment Replacement Reserve</b>	<b>147,000</b>	<b>170,000</b>	<b>90,000</b>	<b>283,000</b>	<b>282,000</b>	<b>136,000</b>	<b>142,000</b>	<b>301,000</b>	<b>156,000</b>	<b>60,000</b>
<b>Reserves-Carryforward</b>										
194 - North Trail Extension	19,000	564,251	-	-	-	-	-	-	-	-
234 - Playground Equipment Rehabilitation	120,000	-	-	-	-	-	-	-	-	-
898 - Parks - Mirror Lake Walking Bridge	-	72,000	-	-	-	-	-	-	-	-
<b>Total Reserves-Carryforward</b>	<b>139,000</b>	<b>636,251</b>	<b>-</b>							
<b>Total: Reserves</b>	<b>286,000</b>	<b>806,251</b>	<b>90,000</b>	<b>283,000</b>	<b>282,000</b>	<b>136,000</b>	<b>142,000</b>	<b>301,000</b>	<b>156,000</b>	<b>60,000</b>
<b>Total Revenue</b>	<b>563,000</b>	<b>838,251</b>	<b>578,000</b>	<b>650,000</b>	<b>732,000</b>	<b>412,000</b>	<b>545,000</b>	<b>606,000</b>	<b>555,000</b>	<b>325,000</b>

# Golf Course - Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Golf Course</b>										
<b>Golf Course - Vehicles &amp; Equipment</b>										
560 - Golf Course - Rough Mower (Unit 631)	-	99,000	-	-	-	-	-	-	-	-
587 - Golf Course - Toro RM 3500D (Unit 610)	-	-	-	-	-	49,100	-	-	-	-
588 - Golf Course - Toro Procore 648 (Unit 611)	-	-	-	-	-	40,000	-	-	-	-
589 - Golf Course - Toro Reelmaster 5410 (Unit 606)	-	-	-	-	-	82,000	-	-	-	-
732 - Golf Course Toro GM3150 (Unit 621)	-	-	-	-	-	-	-	49,000	-	-
736 - Golf Course Toro GM3150 (Unit 608)	-	47,500	-	-	-	-	-	-	-	47,500
737 - Golf Course Toro Sandpro (Unit 615)	27,500	-	-	-	-	-	-	-	-	27,500
738 - Golf Course Toro Sandpro (Unit 623)	-	-	-	-	22,000	-	-	-	-	-
739 - Golf Course Toro Workman (Unit 603)	-	-	-	-	-	-	36,500	-	-	-
740 - Golf Course JD Gator TX (Unit 632)	-	-	-	-	-	14,500	-	-	-	-
741 - Golf Course 1/2 Ton Truck (Unit 602)	-	-	-	-	32,000	-	-	-	-	-
832 - Golf Course - Toro Pro Sweep 5200 (Unit 607)	-	-	-	-	-	-	-	-	20,000	-
833 - Golf Course - Toro 3150(Unit 609)	-	-	-	-	-	-	48,500	-	-	-
834 - Golf Course - Toro Workman HDX-D (Unit 620)	-	-	34,500	-	-	-	-	-	-	-
884 - Golf Course - JD 1570 Terrain Cut (Unit 627)	-	-	-	37,000	-	-	-	-	-	-
885 - Golf Course - Utility Cart (Unit 612)	-	-	-	-	-	14,500	-	-	-	-
886 - Golf Course Kubota (Unit 616)	-	-	-	-	-	-	-	15,000	-	-
887 - Golf Course Gehl Skid Steer (Unit 613)	-	-	-	-	60,000	-	-	-	-	-
888 - Golf Course Pro Pass Topdresser (Unit 617)	-	-	-	-	-	18,000	-	-	-	-
889 - Golf Course Club Car Beverage Car	-	21,000	-	-	-	-	-	-	-	-
934 - Golf Course - Sprayer (Unit 629)	-	-	-	-	-	-	29,700	-	-	-
994 - Golf Course Club Car Beverage Car #2	-	-	-	-	-	-	21,000	-	-	-
<b>Total: Golf Course - Vehicles &amp; Equipment</b>	<b>27,500</b>	<b>167,500</b>	<b>34,500</b>	<b>37,000</b>	<b>114,000</b>	<b>218,100</b>	<b>135,700</b>	<b>64,000</b>	<b>20,000</b>	<b>75,000</b>

# Golf Course - Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Golf Course - Other Capital</b>										
376 - Golf Course - #11 aeration fountain	-	-	-	-	-	15,000	-	-	-	-
377 - Golf Course - #12 aeration fountain	-	-	-	-	-	15,000	-	-	-	-
386 - Golf Course -Clubhouse - Renovation Plan	-	-	-	-	-	-	-	-	2,800,000	-
494 - Golf Course - Pave Parking Lot	-	-	-	-	-	-	375,000	-	-	-
590 - Golf Course - #2 Fairway Upgrade	-	-	-	-	-	80,000	-	-	-	-
677 - G/C - #3 Fairway Upgrade	-	-	-	-	-	-	60,000	-	-	-
731 - Golf Course - Ongoing Bunker Replacement Program	-	-	90,000	90,000	90,000	-	-	-	-	-
988 - Golf Course - New Irrigation Pump	-	-	-	-	-	-	-	-	55,000	-
<b>Total: Golf Course - Other Capital</b>	-	-	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>110,000</b>	<b>435,000</b>	-	<b>2,855,000</b>	-
<b>Total Golf Course</b>	<b>27,500</b>	<b>167,500</b>	<b>124,500</b>	<b>127,000</b>	<b>204,000</b>	<b>328,100</b>	<b>570,700</b>	<b>64,000</b>	<b>2,875,000</b>	<b>75,000</b>

# Golf Course - Project Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
376 - Golf Course - #11 aeration fountain	-	-	-	-	-	15,000	-	-	-	-
377 - Golf Course - #12 aeration fountain	-	-	-	-	-	15,000	-	-	-	-
494 - Golf Course - Pave Parking Lot	-	-	-	-	-	-	375,000	-	-	-
590 - Golf Course - #2 Fairway Upgrade	-	-	-	-	-	80,000	-	-	-	-
677 - G/C - #3 Fairway Upgrade	-	-	-	-	-	-	60,000	-	-	-
731 - Golf Course - Ongoing Bunker Replacement Program	-	-	90,000	90,000	90,000	-	-	-	-	-
988 - Golf Course - New Irrigation Pump	-	-	-	-	-	-	-	-	55,000	-
<b>Total Taxation</b>	-	-	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>110,000</b>	<b>435,000</b>	-	<b>55,000</b>	-
<b>Grants</b>										
<b>Grant - MSI / LGFF</b>										
386 - Golf Course -Clubhouse - Renovation Plan	-	-	-	-	-	-	-	-	2,800,000	-
<b>Total - Grant-MSI / LGFF</b>	-	-	-	-	-	-	-	-	<b>2,800,000</b>	-
<b>Proceeds from Disposal</b>										
560 - Golf Course - Rough Mower (Unit 631)	-	15,000	-	-	-	-	-	-	-	-
587 - Golf Course - Toro RM 3500D (Unit 610)	-	-	-	-	-	6,000	-	-	-	-
588 - Golf Course - Toro Procore 648 (Unit 611)	-	-	-	-	-	7,500	-	-	-	-
589 - Golf Course - Toro Reelmaster 5410 (Unit 606)	-	-	-	-	-	8,000	-	-	-	-
732 - Golf Course Toro GM3150 (Unit 621)	-	-	-	-	-	-	-	7,000	-	-
736 - Golf Course Toro GM3150 (Unit 608)	-	7,000	-	-	-	-	-	-	-	7,000
737 - Golf Course Toro Sandpro (Unit 615)	3,000	-	-	-	-	-	-	-	-	3,000
738 - Golf Course Toro Sandpro (Unit 623)	-	-	-	-	3,000	-	-	-	-	-
739 - Golf Course Toro Workman (Unit 603)	-	-	-	-	-	-	6,000	-	-	-
740 - Golf Course JD Gator TX (Unit 632)	-	-	-	-	-	500	-	-	-	-
741 - Golf Course 1/2 Ton Truck (Unit 602)	-	-	-	-	4,000	-	-	-	-	-
832 - Golf Course - Toro Pro Sweep 5200 (Unit 607)	-	-	-	-	-	-	-	-	3,500	-
833 - Golf Course - Toro 3150(Unit 609)	-	-	-	-	-	-	8,000	-	-	-
834 - Golf Course - Toro Workman HDX-D (Unit 620)	-	-	5,000	-	-	-	-	-	-	-
884 - Golf Course - JD 1570 Terrain Cut (Unit 627)	-	-	-	8,000	-	-	-	-	-	-
885 - Golf Course - Utility Cart (Unit 612)	-	-	-	-	-	2,500	-	-	-	-

# Golf Course - Project Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
886 - Golf Course Kubota (Unit 616)	-	-	-	-	-	-	-	2,500	-	-
887 - Golf Course Gehl Skid Steer (Unit 613)	-	-	-	-	15,000	-	-	-	-	-
888 - Golf Course Pro Pass Topdresser (Unit 617)	-	-	-	-	-	1,500	-	-	-	-
889 - Golf Course Club Car Beverage Car	-	2,500	-	-	-	-	-	-	-	-
934 - Golf Course - Sprayer (Unit 629)	-	-	-	-	-	-	3,500	-	-	-
994 - Golf Course Club Car Beverage Car #2	-	-	-	-	-	-	2,500	-	-	-
<b>Total Proceeds from Disposal</b>	<b>3,000</b>	<b>24,500</b>	<b>5,000</b>	<b>8,000</b>	<b>22,000</b>	<b>26,000</b>	<b>20,000</b>	<b>9,500</b>	<b>3,500</b>	<b>10,000</b>
<b>Reserves</b>										
<b>Equipment Replacement Reserve</b>										
560 - Golf Course - Rough Mower (Unit 631)	-	84,000	-	-	-	-	-	-	-	-
587 - Golf Course - Toro RM 3500D (Unit 610)	-	-	-	-	-	43,100	-	-	-	-
588 - Golf Course - Toro Procore 648 (Unit 611)	-	-	-	-	-	32,500	-	-	-	-
589 - Golf Course - Toro Reelmaster 5410 (Unit 606)	-	-	-	-	-	74,000	-	-	-	-
732 - Golf Course Toro GM3150 (Unit 621)	-	-	-	-	-	-	-	42,000	-	-
736 - Golf Course Toro GM3150 (Unit 608)	-	40,500	-	-	-	-	-	-	-	40,500
737 - Golf Course Toro Sandpro (Unit 615)	24,500	-	-	-	-	-	-	-	-	24,500
738 - Golf Course Toro Sandpro (Unit 623)	-	-	-	-	19,000	-	-	-	-	-
739 - Golf Course Toro Workman (Unit 603)	-	-	-	-	-	-	30,500	-	-	-
740 - Golf Course JD Gator TX (Unit 632)	-	-	-	-	-	14,000	-	-	-	-
741 - Golf Course 1/2 Ton Truck (Unit 602)	-	-	-	-	28,000	-	-	-	-	-
832 - Golf Course - Toro Pro Sweep 5200 (Unit 607)	-	-	-	-	-	-	-	-	16,500	-
833 - Golf Course - Toro 3150 (Unit 609)	-	-	-	-	-	-	40,500	-	-	-
834 - Golf Course - Toro Workman HDX-D (Unit 620)	-	-	29,500	-	-	-	-	-	-	-
884 - Golf Course - JD 1570 Terrain Cut (Unit 627)	-	-	-	29,000	-	-	-	-	-	-
885 - Golf Course - Utility Cart (Unit 612)	-	-	-	-	-	12,000	-	-	-	-
886 - Golf Course Kubota (Unit 616)	-	-	-	-	-	-	-	12,500	-	-
887 - Golf Course Gehl Skid Steer (Unit 613)	-	-	-	-	45,000	-	-	-	-	-
888 - Golf Course Pro Pass Topdresser (Unit 617)	-	-	-	-	-	16,500	-	-	-	-
889 - Golf Course Club Car Beverage Car	-	18,500	-	-	-	-	-	-	-	-
934 - Golf Course - Sprayer (Unit 629)	-	-	-	-	-	-	26,200	-	-	-
994 - Golf Course Club Car Beverage Car #2	-	-	-	-	-	-	18,500	-	-	-

# Golf Course - Project Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Total Equipment Replacement Reserve</b>	24,500	143,000	29,500	29,000	92,000	192,100	115,700	54,500	16,500	65,000
<b>Total Revenue</b>	27,500	167,500	124,500	127,000	204,000	328,100	570,700	64,000	2,875,000	75,000

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
CORPORATE & PROTECTIVE SERVICES**

**City of Camrose  
Capital Summary 2021-2030  
Corporate & Protective Services**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Fire - Buildings/Improvements	60,000	60,000	60,000	60,000	50,000	50,000	50,000	50,000	50,000	50,000
Information Technology-Hardware/Software	295,000	335,000	655,000	1,020,000	890,000	415,000	940,000	515,000	465,000	500,000
	355,000	395,000	715,000	1,080,000	940,000	465,000	990,000	565,000	515,000	550,000
<b>Vehicles &amp; Equipment</b>										
Fire	-	-	-	1,500,000	-	-	900,000	-	-	-
Information Technology	-	-	28,000	-	-	-	-	-	28,000	-
Other (Peace Officer, OH&S)	35,000	-	40,000	-	-	-	-	-	-	-
	35,000	-	68,000	1,500,000	-	-	900,000	-	28,000	-
<b>Major Projects</b>										
Fire Training Center	-	-	-	-	-	200,000	400,000	-	-	-
Additional Fire Station	-	-	-	-	-	-	-	-	-	3,000,000
	-	-	-	-	-	200,000	400,000	-	-	3,000,000
<b>Total Project Costs</b>	<b>390,000</b>	<b>395,000</b>	<b>783,000</b>	<b>2,580,000</b>	<b>940,000</b>	<b>665,000</b>	<b>2,290,000</b>	<b>565,000</b>	<b>543,000</b>	<b>3,550,000</b>

<b>PROJECT FUNDING</b>										
Municipal Levy	280,000	220,000	665,000	745,000	880,000	355,000	930,000	505,000	455,000	490,000
Proceeds on Disposal	4,000	-	8,000	100,000	-	-	-	-	3,000	-
Reserve - Fire Vehicle & Equipment Replacement	-	-	-	1,400,000	-	-	900,000	-	-	-
Grant -MSI / LGFF	-	-	-	-	-	200,000	400,000	-	-	3,000,000
Carryforward Reserve	-	140,000	-	175,000	-	-	-	-	-	-
Reserve - Equipment Replacement	31,000	-	60,000	-	-	-	-	-	25,000	-
Reserve - Computer Equipment	75,000	35,000	50,000	160,000	60,000	110,000	60,000	60,000	60,000	60,000
<b>Total Project Funding</b>	<b>390,000</b>	<b>395,000</b>	<b>783,000</b>	<b>2,580,000</b>	<b>940,000</b>	<b>665,000</b>	<b>2,290,000</b>	<b>565,000</b>	<b>543,000</b>	<b>3,550,000</b>

# IT Services - Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>IT Services</b>										
101 - Server Upgrades	25,000	35,000	50,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
1023 - SQL Infrastructure Upgrade	35,000	-	-	-	-	-	350,000	-	-	-
1024 - CHL NSP 7100 Replacement	-	-	75,000	-	-	-	-	75,000	-	-
1025 - Storage Upgrades	-	90,000	-	-	-	-	500,000	-	-	-
1026 - VM Server Upgrades	-	-	-	100,000	-	-	-	-	-	-
495 - Firewall Replacements	65,000	-	50,000	-	-	-	-	50,000	-	-
497 - WLAN Upgrade	-	40,000	-	-	40,000	-	-	-	-	-
498 - Disk to Disk Backup Solution	-	-	-	75,000	-	-	-	-	75,000	-
500 - SCADA NSP Replacement	30,000	-	-	-	-	30,000	-	-	-	-
501 - IT - Mail Gateway Upgrades	-	-	-	-	60,000	-	-	-	-	60,000
571 - Replace Unit #101 - IT Vehicle	-	-	-	-	-	-	-	-	28,000	-
657 - Organizational System Improvements/Initiatives	-	-	-	500,000	500,000	-	-	-	-	-
658 - City Wireless Upgrades	20,000	-	-	-	-	20,000	-	-	-	-
660 - BackHaul Upgrades Collector Well Link	-	-	150,000	-	-	-	-	-	-	-
682 - IT Placeholder	-	-	-	-	200,000	200,000	-	300,000	300,000	300,000
743 - Replace Unit #102 - IT Vehicle	-	-	28,000	-	-	-	-	-	-	-
802 - Load Balancer	-	-	-	30,000	-	-	-	-	-	-
892 - City Hall Datacenter Switching Upgrades	-	-	250,000	-	-	-	-	-	-	-
936 - IT - Storage Network Fiber and Switching Upgrades	-	-	-	-	-	-	-	-	-	50,000
937 - Records Management - Moveable Shelving	-	-	50,000	50,000	-	-	-	-	-	-
98 - Network Fibre Installation	45,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
1053 - Organization Wide System Improvements	-	140,000	-	175,000	-	-	-	-	-	-
995 - Exchange Server (Email) Upgrade	75,000	-	-	-	-	75,000	-	-	-	-
<b>Total IT Services</b>	<b>295,000</b>	<b>335,000</b>	<b>683,000</b>	<b>1,020,000</b>	<b>890,000</b>	<b>415,000</b>	<b>940,000</b>	<b>515,000</b>	<b>493,000</b>	<b>500,000</b>

# IT Services - Project Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
1023 - SQL Infrastructure Upgrade	35,000	-	-	-	-	-	350,000	-	-	-
1024 - CHL NSP 7100 Replacement	-	-	75,000	-	-	-	-	75,000	-	-
1025 - Storage Upgrades	-	90,000	-	-	-	-	500,000	-	-	-
495 - Firewall Replacements	65,000	-	50,000	-	-	-	-	50,000	-	-
497 - WLAN Upgrade	-	40,000	-	-	40,000	-	-	-	-	-
498 - Disk to Disk Backup Solution	-	-	-	75,000	-	-	-	-	75,000	-
500 - SCADA NSP Replacement	30,000	-	-	-	-	30,000	-	-	-	-
501 - IT - Mail Gateway Upgrades	-	-	-	-	60,000	-	-	-	-	60,000
657 - Organizational System Improvements/Initiatives	-	-	-	500,000	500,000	-	-	-	-	-
658 - City Wireless Upgrades	20,000	-	-	-	-	20,000	-	-	-	-
660 - BackHaul Upgrades Collector Well Link	-	-	150,000	-	-	-	-	-	-	-
682 - IT Placeholder	-	-	-	-	200,000	200,000	-	300,000	300,000	300,000
802 - Load Balancer	-	-	-	30,000	-	-	-	-	-	-
892 - City Hall Datacenter Switching Upgrades	-	-	250,000	-	-	-	-	-	-	-
936 - IT - Storage Network Fiber and Switching Upgrades	-	-	-	-	-	-	-	-	-	50,000
937 - Records Management - Moveable Shelving	-	-	50,000	50,000	-	-	-	-	-	-
98 - Network Fibre Installation	45,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
995 - Exchange Server (Email) Upgrade	25,000	-	-	-	-	25,000	-	-	-	-
<b>Total Taxation</b>	<b>220,000</b>	<b>160,000</b>	<b>605,000</b>	<b>685,000</b>	<b>830,000</b>	<b>305,000</b>	<b>880,000</b>	<b>455,000</b>	<b>405,000</b>	<b>440,000</b>
<b>Proceeds from Disposal</b>										
571 - Replace Unit #101 - IT Vehicle	-	-	-	-	-	-	-	-	3,000	-
743 - Replace Unit #102 - IT Vehicle	-	-	3,000	-	-	-	-	-	-	-
<b>Total Proceeds from Disposal</b>	<b>-</b>	<b>-</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,000</b>	<b>-</b>

# IT Services - Project Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Reserves</b>										
<b>Computer Replacement Reserve</b>										
101 - Server Upgrades	25,000	35,000	50,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
1026 - VM Server Upgrades	-	-	-	100,000	-	-	-	-	-	-
995 - Exchange Server (Email) Upgrade	50,000	-	-	-	-	50,000	-	-	-	-
<b>Total Computer Replacement Reserve</b>	<b>75,000</b>	<b>35,000</b>	<b>50,000</b>	<b>160,000</b>	<b>60,000</b>	<b>110,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>Equipment Replacement Reserve</b>										
571 - Replace Unit #101 - IT Vehicle	-	-	-	-	-	-	-	-	25,000	-
743 - Replace Unit #102 - IT Vehicle	-	-	25,000	-	-	-	-	-	-	-
<b>Total Equipment Replacement Reserve</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>-</b>
<b>Reserves-Carryforward</b>										
1053 - Organization Wide System Improvements	-	140,000	-	175,000	-	-	-	-	-	-
<b>Total Reserves-Carryforward</b>	<b>-</b>	<b>140,000</b>	<b>-</b>	<b>175,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total: Reserves</b>	<b>75,000</b>	<b>175,000</b>	<b>75,000</b>	<b>335,000</b>	<b>60,000</b>	<b>110,000</b>	<b>60,000</b>	<b>60,000</b>	<b>85,000</b>	<b>60,000</b>
<b>Total Revenue</b>	<b>295,000</b>	<b>335,000</b>	<b>683,000</b>	<b>1,020,000</b>	<b>890,000</b>	<b>415,000</b>	<b>940,000</b>	<b>515,000</b>	<b>493,000</b>	<b>500,000</b>

# Corporate & Protective Services - Fire & Other Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Corporate &amp; Protective Services</b>										
<b>Vehicles</b>										
745 - Replace Unit 104 - Bylaw	-	-	40,000	-	-	-	-	-	-	-
939 - Replace Unit 105 - H&S	35,000	-	-	-	-	-	-	-	-	-
<b>Total: Vehicles</b>	<b>35,000</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fire Services</b>										
<b>Fire - Building Capital</b>										
790 - Fire - Building Placeholder	-	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000
940 - Fire - Additional Fire Station	-	-	-	-	-	-	-	-	-	3,000,000
941 - Fire - Training Grounds	-	-	-	-	-	200,000	400,000	-	-	-
996 - Fire - SCBA Replacement - 6/yr	60,000	60,000	60,000	60,000	-	-	-	-	-	-
<b>Total: Fire - Building Capital</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>50,000</b>	<b>250,000</b>	<b>450,000</b>	<b>50,000</b>	<b>50,000</b>	<b>3,050,000</b>
<b>Fire-Vehicles</b>										
676 - Fire - E-One Bronto Ladder Truck	-	-	-	1,500,000	-	-	-	-	-	-
943 - Fire - Replace Rosenbauer Custom Pumper Unit 200	-	-	-	-	-	-	900,000	-	-	-
<b>Total: Fire-Vehicles</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500,000</b>	<b>-</b>	<b>-</b>	<b>900,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Fire Services - Capital</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>1,560,000</b>	<b>50,000</b>	<b>250,000</b>	<b>1,350,000</b>	<b>50,000</b>	<b>50,000</b>	<b>3,050,000</b>
<b>Total: Corporate &amp; Protective Services - Capital</b>	<b>95,000</b>	<b>60,000</b>	<b>100,000</b>	<b>1,560,000</b>	<b>50,000</b>	<b>250,000</b>	<b>1,350,000</b>	<b>50,000</b>	<b>50,000</b>	<b>3,050,000</b>

# Corporate & Protective Services - Fire & Other Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
790 - Fire - Building Placeholder	-	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000
996 - Fire - SCBA Replacement - 6/yr	60,000	60,000	60,000	60,000	-	-	-	-	-	-
<b>Total Taxation</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Proceeds from Disposal</b>										
676 - Fire - E-One Bronto Ladder Truck	-	-	-	100,000	-	-	-	-	-	-
745 - Replace Unit #104 - Ford Explorer	-	-	5,000	-	-	-	-	-	-	-
939 - Replace Unit #105 - H&S	4,000	-	-	-	-	-	-	-	-	-
<b>Total Proceeds from Disposal</b>	<b>4,000</b>	<b>-</b>	<b>5,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grants</b>										
<b>Grant-MSI / LGFF</b>										
940 - Fire - Additional Fire Station	-	-	-	-	-	-	-	-	-	3,000,000
941 - Fire - Training Grounds	-	-	-	-	-	200,000	400,000	-	-	-
<b>Total Grants - MSI / LGFF</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200,000</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>3,000,000</b>
<b>Reserves</b>										
<b>Equipment Replacement Reserve</b>										
745 - Replace Unit #104 - Ford Explorer	-	-	35,000	-	-	-	-	-	-	-
939 - Replace Unit #105 - H&S	31,000	-	-	-	-	-	-	-	-	-
<b>Total Equipment Replacement Reserve</b>	<b>31,000</b>	<b>-</b>	<b>35,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Reserve-Fire Capital</b>										
676 - Fire - E-One Bronto Ladder Truck	-	-	-	1,400,000	-	-	-	-	-	-
943 - Fire - Replace Rosenbauer Custom Pumper Unit 200	-	-	-	-	-	-	900,000	-	-	-
<b>Total Reserve-Fire Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,400,000</b>	<b>-</b>	<b>-</b>	<b>900,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total: Reserves</b>	<b>31,000</b>	<b>-</b>	<b>35,000</b>	<b>1,400,000</b>	<b>-</b>	<b>-</b>	<b>900,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenue</b>	<b>95,000</b>	<b>60,000</b>	<b>100,000</b>	<b>1,560,000</b>	<b>50,000</b>	<b>250,000</b>	<b>1,350,000</b>	<b>50,000</b>	<b>50,000</b>	<b>3,050,000</b>

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
GENERAL ADMINISTRATION & FINANCIAL SERVICES**

**City of Camrose  
Capital Summary 2021-2030  
General Administration & Financial Services**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
General Administration	-	-	-	250,000	-	-	-	-	-	-
	-	-	-	250,000	-	-	-	-	-	-
<b>Vehicles &amp; Equipment</b>										
Financial Services	-	-	-	-	-	-	28,000	-	-	-
<b>Total Project Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>28,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PROJECT FUNDING</b>										
Municipal Levy	-	-	-	250,000	-	-	-	-	-	-
Proceeds on Disposal	-	-	-	-	-	-	3,000	-	-	-
Reserve - Equipment Replacement	-	-	-	-	-	-	25,000	-	-	-
<b>Total Project Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>28,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

# General Administration / Financial Services & Assessment - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expenses</b>										
<b>General Administration</b>										
1027 - Emergency Operations Centre Backup	-	-	-	250,000	-	-	-	-	-	-
<b>Total General Administration</b>	-	-	-	<b>250,000</b>	-	-	-	-	-	-
<b>Financial Services</b>										
577 - Vehicle Replacement -Assessment Unit 109	-	-	-	-	-	-	28,000	-	-	-
<b>Total Financial Services</b>	-	-	-	-	-	-	<b>28,000</b>	-	-	-
<b>Total Expenses</b>	-	-	-	<b>250,000</b>	-	-	<b>28,000</b>	-	-	-
<b>Revenue</b>										
<b>Taxation</b>										
1027 - Emergency Operations Centre Backup	-	-	-	250,000	-	-	-	-	-	-
<b>Total Taxation</b>	-	-	-	<b>250,000</b>	-	-	-	-	-	-
<b>Proceeds from Disposal</b>										
577 - Vehicle Replacement -Assessment Unit 109	-	-	-	-	-	-	3,000	-	-	-
<b>Total Proceeds from Disposal</b>	-	-	-	-	-	-	<b>3,000</b>	-	-	-
<b>Reserves</b>										
<b>Equipment Replacement Reserve</b>										
577 - Vehicle Replacement -Assessment Unit 109	-	-	-	-	-	-	25,000	-	-	-
<b>Total: Reserves</b>	-	-	-	-	-	-	<b>25,000</b>	-	-	-
<b>Total Revenue</b>	-	-	-	<b>250,000</b>	-	-	<b>28,000</b>	-	-	-

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
POLICE PROTECTION**

**City of Camrose  
Capital Summary 2021-2030  
Police Protection**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Buildings/Improvements	-	-	-	-	-	-	-	125,000	125,000	-
Technical Capital Projects	350,000	435,000	550,000	110,000	120,000	170,000	200,000	125,000	125,000	125,000
	350,000	435,000	550,000	110,000	120,000	170,000	200,000	250,000	250,000	125,000
<b>Vehicles &amp; Equipment</b>										
Police	140,600	79,600	150,000	150,000	150,000	150,000	155,000	155,000	155,000	155,000
	140,600	79,600	150,000	150,000	150,000	150,000	155,000	155,000	155,000	155,000
<b>Major Projects</b>										
Facility Expansion/Replacement	-	-	-	-	-	-	4,500,000	4,500,000	-	-
	-	-	-	-	-	-	4,500,000	4,500,000	-	-
<b>Total Project Costs</b>	<b>490,600</b>	<b>514,600</b>	<b>700,000</b>	<b>260,000</b>	<b>270,000</b>	<b>320,000</b>	<b>4,855,000</b>	<b>4,905,000</b>	<b>405,000</b>	<b>280,000</b>
<b>PROJECT FUNDING</b>										
Municipal Levy	482,100	224,600	150,000	260,000	270,000	320,000	355,000	405,000	405,000	280,000
General Infrastructure Reserve	-	-	550,000	-	-	-	-	-	-	-
Carryforward Reserve	-	285,000	-	-	-	-	-	-	-	-
Proceeds on Disposal	8,500	5,000	-	-	-	-	-	-	-	-
Grant - MSI / LGFF	-	-	-	-	-	-	4,500,000	4,500,000	-	-
<b>Total Project Funding</b>	<b>490,600</b>	<b>514,600</b>	<b>700,000</b>	<b>260,000</b>	<b>270,000</b>	<b>320,000</b>	<b>4,855,000</b>	<b>4,905,000</b>	<b>405,000</b>	<b>280,000</b>

# Police - Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Police Capital</b>										
<b>Police Technical</b>										
1000 - McAfee IPS	50,000	-	-	-	-	50,000	-	-	-	-
1001 - Juniper Switches - Switching Hardware	-	-	-	-	-	-	75,000	-	-	-
610 - Provincial Radio Infrastructure AFRRCS	-	-	550,000	-	-	-	-	-	-	-
656 - Police - Technical Projects Placeholder	-	-	-	110,000	120,000	120,000	125,000	125,000	125,000	125,000
922 - Police - Backup Dispatch/ E-911 Centre - City Hall	-	135,000	-	-	-	-	-	-	-	-
997 - Next Generation 911	300,000	300,000	-	-	-	-	-	-	-	-
<b>Total: Police Technical</b>	<b>350,000</b>	<b>435,000</b>	<b>550,000</b>	<b>110,000</b>	<b>120,000</b>	<b>170,000</b>	<b>200,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>
<b>Police-Facility</b>										
305 - Police Station-Upgrades	-	-	-	-	-	-	-	125,000	125,000	-
654 - Police - Facility Expansion/Replacement	-	-	-	-	-	-	4,500,000	4,500,000	-	-
<b>Total: Police-Facility</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,500,000</b>	<b>4,625,000</b>	<b>125,000</b>	<b>-</b>
<b>Police-Vehicles</b>										
653 - Police Vehicle Replacement	125,600	64,600	130,000	130,000	130,000	130,000	135,000	135,000	135,000	135,000
655 - Police - Unmarked Vehicle Replacement	15,000	15,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total: Police-Vehicles</b>	<b>140,600</b>	<b>79,600</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>155,000</b>	<b>155,000</b>	<b>155,000</b>	<b>155,000</b>
<b>Total: Police Capital</b>	<b>490,600</b>	<b>514,600</b>	<b>700,000</b>	<b>260,000</b>	<b>270,000</b>	<b>320,000</b>	<b>4,855,000</b>	<b>4,905,000</b>	<b>405,000</b>	<b>280,000</b>

# Police - Project Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
1000 - McAfee IPS	50,000	-	-	-	-	50,000	-	-	-	-
1001 - Juniper Switches - Switching Hardware	-	-	-	-	-	-	75,000	-	-	-
305 - Police Station-Upgrades	-	-	-	-	-	-	-	125,000	125,000	-
653 - Police Vehicle Replacement	117,100	59,600	130,000	130,000	130,000	130,000	135,000	135,000	135,000	135,000
655 - Police - Unmarked Vehicle Replacement	15,000	15,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
656 - Police - Technical Projects Placeholder	-	-	-	110,000	120,000	120,000	125,000	125,000	125,000	125,000
997 - Next Generation 911	300,000	150,000	-	-	-	-	-	-	-	-
<b>Total Taxation</b>	<b>482,100</b>	<b>224,600</b>	<b>150,000</b>	<b>260,000</b>	<b>270,000</b>	<b>320,000</b>	<b>355,000</b>	<b>405,000</b>	<b>405,000</b>	<b>280,000</b>
<b>Proceeds from Disposal</b>										
652 - Police Vehicle Replacement	8,500	5,000	-	-	-	-	-	-	-	-
<b>Total Proceeds from Disposal</b>	<b>8,500</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grants</b>										
<b>Grant-MSI / LGFF</b>										
654 - Police - Facility Expansion/Replacement	-	-	-	-	-	-	4,500,000	4,500,000	-	-
<b>Total Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>-</b>	<b>-</b>
<b>Reserves</b>										
<b>Reserves-General Capital</b>										
610 - Provincial Radio Infrastructure AFRRCS	-	-	550,000	-	-	-	-	-	-	-
<b>Total - Reserves-General Capital</b>	<b>-</b>	<b>-</b>	<b>550,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Reserves-Carryforward</b>										
922 - Police - Backup Dispatch/ E-911 Centre - City Hall	-	135,000	-	-	-	-	-	-	-	-
997 - Next Generation 911	-	150,000	-	-	-	-	-	-	-	-
<b>Total Reserves-Carryforward</b>	<b>-</b>	<b>285,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total: Reserves</b>	<b>-</b>	<b>285,000</b>	<b>550,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenue</b>	<b>490,600</b>	<b>514,600</b>	<b>700,000</b>	<b>260,000</b>	<b>270,000</b>	<b>320,000</b>	<b>4,855,000</b>	<b>4,905,000</b>	<b>405,000</b>	<b>280,000</b>

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
ENGINEERING & PUBLIC WORKS**

**City of Camrose  
Capital Summary 2021-2030  
Engineering & Public Works - General**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Public Works	-	-	-	-	-	-	-	-	-	-
Other	42,000	-	-	-	-	30,000	-	-	-	-
	42,000	-	-	-	-	30,000	-	-	-	-
<b>Vehicles &amp; Equipment</b>										
Engineering Office	-	-	35,000	-	35,000	-	140,000	-	105,000	-
Public Works	662,000	1,105,000	1,487,500	1,307,000	907,500	165,000	1,377,000	573,000	1,182,000	245,000
	662,000	1,105,000	1,522,500	1,307,000	942,500	165,000	1,517,000	573,000	1,287,000	245,000
<b>Major Projects</b>										
Public Works Facility	1,250,000	8,437,500	1,562,500	-	-	-	-	-	-	-
	1,250,000	8,437,500	1,562,500	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>1,954,000</b>	<b>9,542,500</b>	<b>3,085,000</b>	<b>1,307,000</b>	<b>942,500</b>	<b>195,000</b>	<b>1,517,000</b>	<b>573,000</b>	<b>1,287,000</b>	<b>245,000</b>

<b>PROJECT FUNDING</b>										
Grant - MSI / LGFF	-	2,843,750	-	-	-	-	-	-	-	-
Grant - BMTG / LGFF & GTF	625,000	1,375,000	781,250	-	-	-	-	-	-	-
Proceeds on Disposal	145,000	333,000	438,500	71,500	222,000	19,000	439,000	89,000	343,500	80,000
Reserve - Water Reserve	625,000	4,218,750	781,250	-	-	-	-	-	-	-
Reserve - Computer Replacement	42,000	-	-	-	-	30,000	-	-	-	-
Reserve - Public Transit	-	-	-	-	-	-	120,000	-	-	-
Reserve - Equipment Replacement	517,000	772,000	1,084,000	1,235,500	720,500	146,000	958,000	484,000	943,500	165,000
<b>Total Project Funding</b>	<b>1,954,000</b>	<b>9,542,500</b>	<b>3,085,000</b>	<b>1,307,000</b>	<b>942,500</b>	<b>195,000</b>	<b>1,517,000</b>	<b>573,000</b>	<b>1,287,000</b>	<b>245,000</b>

# Engineering - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Engineering - General Capital</b>										
795 - Replace / Upgrade Survey Equipment	42,000	-	-	-	-	30,000	-	-	-	-
<b>Total: Engineering - General Capital</b>	<b>42,000</b>	-	-	-	-	<b>30,000</b>	-	-	-	-
<b>Engineering-Vehicles</b>										
1051 - Public Transit - Community Bus Replacement	-	-	-	-	-	-	140,000	-	-	-
460 - Replace Unit #108 - 1/2 Ton Quad Cab - Engineering	-	-	-	-	35,000	-	-	-	-	-
746 - Replace Unit #110 - Dodge 1/2 Ton Truck	-	-	35,000	-	-	-	-	-	-	-
747 - Replace Unit #111 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	35,000	-
748 - Replace Unit #116 - Ford 1/2 Ton - Inspections	-	-	-	-	-	-	-	-	35,000	-
749 - Replace Unit #118 - Ford 1/2 Ton Truck	-	-	-	-	-	-	-	-	35,000	-
<b>Total: Engineering-Vehicles</b>	-	-	<b>35,000</b>	-	<b>35,000</b>	-	<b>140,000</b>	-	<b>105,000</b>	-
<b>Total: Capital - Engineering</b>	<b>42,000</b>	-	<b>35,000</b>	-	<b>35,000</b>	<b>30,000</b>	<b>140,000</b>	-	<b>105,000</b>	-

# Engineering - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Proceeds from Disposal</b>										
1051 - Public Transit - Community Bus Replacement	-	-	-	-	-	-	20,000	-	-	-
460 - Replace Unit #108 - 1/2 Ton Quad Cab - Engineering	-	-	-	-	4,000	-	-	-	-	-
746 - Replace Unit #110 - Dodge 1/2 Ton Truck	-	-	4,000	-	-	-	-	-	-	-
747 - Replace Unit #111 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	4,000	-
748 - Replace Unit #116 - Ford 1/2 Ton - Inspections	-	-	-	-	-	-	-	-	4,000	-
749 - Replace Unit #118 - Ford 1/2 Ton Truck	-	-	-	-	-	-	-	-	4,000	-
<b>Total Proceeds from Disposal</b>	-	-	<b>4,000</b>	-	<b>4,000</b>	-	<b>20,000</b>	-	<b>12,000</b>	-
<b>Reserves</b>										
<b>Computer Replacement Reserve</b>										
795 - Replace / Upgrade Survey Equipment	42,000	-	-	-	-	30,000	-	-	-	-
<b>Total Computer Replacement Reserve</b>	<b>42,000</b>	-	-	-	-	<b>30,000</b>	-	-	-	-
<b>Public Transit Reserve</b>										
1051 - Public Transit - Community Bus Replacement	-	-	-	-	-	-	120,000	-	-	-
<b>Total Public Transit Reserve</b>	-	-	-	-	-	-	<b>120,000</b>	-	-	-
<b>Equipment Replacement Reserve</b>										
460 - Replace Unit #108 - 1/2 Ton Quad Cab - Engineering	-	-	-	-	31,000	-	-	-	-	-
746 - Replace Unit #110 - Dodge 1/2 Ton Truck	-	-	31,000	-	-	-	-	-	-	-
747 - Replace Unit #111 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	31,000	-
748 - Replace Unit #116 - Ford 1/2 Ton - Inspections	-	-	-	-	-	-	-	-	31,000	-
749 - Replace Unit #118 - Ford 1/2 Ton Truck	-	-	-	-	-	-	-	-	31,000	-
<b>Total Equipment Replacement Reserve</b>	-	-	<b>31,000</b>	-	<b>31,000</b>	-	-	-	<b>93,000</b>	-
<b>Total: Reserves</b>	<b>42,000</b>	-	<b>31,000</b>	-	<b>31,000</b>	<b>30,000</b>	<b>120,000</b>	-	<b>93,000</b>	-
<b>Total Revenue</b>	<b>42,000</b>	-	<b>35,000</b>	-	<b>35,000</b>	<b>30,000</b>	<b>140,000</b>	-	<b>105,000</b>	-

# Public Works - Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Public Works - Capital</b>										
<b>PW-Buildings/Improvements</b>										
1052 - Public Works Building	1,250,000	8,437,500	1,562,500	-	-	-	-	-	-	-
<b>Total: PW-Buildings/Improvements</b>	<b>1,250,000</b>	<b>8,437,500</b>	<b>1,562,500</b>	-	-	-	-	-	-	-
<b>PW-Vehicles &amp; Equipment</b>										
1015 - Replace Unit #397 - PW - Hot Box	-	-	-	-	-	70,000	-	-	-	-
288 - Replace Unit #394 - 3/4 Ton Extended Cab	-	-	-	45,000	-	-	-	-	-	-
289 - Replace Unit #342 - PW - Single Axle Water Truck	-	-	-	-	-	-	-	140,000	-	-
291 - Replace Unit #385 - Skid Loader - PW	-	75,000	-	-	-	-	-	-	-	75,000
428 - Replace Unit #358 - PW - Street Sweeper	345,000	-	-	-	-	-	345,000	-	-	-
430 - Replace Unit #350 - PW - 1 Ton Service Truck	-	-	50,000	-	-	-	-	-	-	-
463 - Replace Unit #326 - Vactor Truck	-	-	600,000	-	-	-	-	-	600,000	-
465 - Replace Unit #361 - Smooth Drum Roller	-	-	22,500	-	-	-	-	-	-	-
466 - Replace Unit #316 - Tandem Sander	-	-	-	240,000	-	-	-	-	-	-
467 - Replace Unit #374 - 2 Ton Crew Cab	-	-	-	-	-	-	62,000	-	-	-
49 - Replace Unit #344 - Large Loader - PW	-	-	350,000	-	-	-	-	-	350,000	-
568 - Replace Unit#396 - International Bucket Truck - PW	-	-	-	-	-	-	-	-	-	170,000
569 - Replace Unit #324 - Spray Patcher	-	-	-	-	95,000	-	-	-	-	-
57 - Replace Unit #380 - Grader	-	370,000	-	-	-	-	370,000	-	-	-
574 - Replace Unit #362 - Tandem Truck	-	-	-	-	170,000	-	-	-	-	-
575 - Replace Unit #365 - Tandem Truck	-	-	-	-	170,000	-	-	-	-	-
576 - Replace Unit #312 - 1/2 Ton Truck-Water	-	-	-	-	35,000	-	-	-	-	-
618 - Replace Unit #336 - Small Loader	-	-	-	-	-	-	-	70,000	-	-
619 - Replace Unit #322 - Crack Router	-	-	15,000	-	-	-	-	-	-	-
620 - Replace Unit #388 - Tar Kettle	-	-	-	52,000	-	-	-	-	52,000	-
622 - Replace Unit #389 - 2 Ton Truck	-	-	-	-	-	-	-	62,000	-	-
623 - Replace Unit #355 - 1/2 Ton Truck	-	35,000	-	-	-	-	-	-	-	-
7 - Replace Unit #373 - Grader	-	370,000	-	-	-	-	370,000	-	-	-
71 - Replace Unit #354 - Steamer	-	-	75,000	-	-	-	-	-	-	-
714 - PW - Addition of 3rd Grader to Fleet	-	-	-	370,000	-	-	-	-	-	-
715 - PW - Addition of 3rd Street Sweeper to Fleet	-	-	-	340,000	-	-	-	-	-	-

# Public Works - Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
717 - Purchase of an Asphalt Recycling unit	-	-	-	155,000	-	-	-	-	-	-
751 - Replace Unit #314 - CAT 930 Wheel Loader	-	220,000	-	-	-	-	-	-	-	-
754 - Replace Unit #325 - Dodge 1/2 Ton Truck Ext Cab	35,000	-	-	-	-	-	-	-	-	-
756 - Replace Unit #398 - International Tandem Sander	-	-	-	-	-	-	-	240,000	-	-
757 - Replace Unit #334 - Case 560SN Loader Backhoe	185,000	-	-	-	-	-	-	-	-	-
758 - Replace Unit #337 - Ford 550 2 Ton Truck	62,000	-	-	-	-	-	-	-	-	-
759 - Replace Unit #338 - IHC 7400 Tandem	-	-	170,000	-	-	-	-	-	-	-
760 - Replace Unit #339 - IHC 7400 Tandem	-	-	170,000	-	-	-	-	-	-	-
763 - Replace Unit #392 - Sweeper	-	-	-	-	345,000	-	-	-	-	-
764 - Replace Unit #348 - CAT Rubber Tired Packer	-	-	-	-	-	95,000	-	-	-	-
766 - Replace Unit #359 - Ford 1/2 Ton Truck	-	-	-	35,000	-	-	-	-	-	-
767 - Replace Unit #360 - Core Asphalt Cutter	-	-	-	-	22,500	-	-	-	-	-
768 - Replace Unit #395 - RPM Tech 220 Snowblwer	-	-	-	-	-	-	-	-	180,000	-
769 - Replace Unit #378 - GMC 1/2 Ton Truck	-	-	35,000	-	-	-	-	-	-	-
770 - Replace Unit #382 - Toyota Forklift	-	-	-	-	-	-	-	45,000	-	-
772 - Replace Unit #391 - Chev 1/2 Ton Truck	-	35,000	-	-	-	-	-	-	-	-
776 - Replace Unit #307 - Dodge 1/2 Truck Ext Cab	35,000	-	-	-	-	-	-	-	-	-
777 - Replace Unit #308 - Ford 1/2 Ton Truck	-	-	-	35,000	-	-	-	-	-	-
778 - Replace Unit #309 - Ford 1/2 Ton Truck	-	-	-	35,000	-	-	-	-	-	-
782 - Replace Unit #384 - IHC Tandem Gravel Truck - PW	-	-	-	-	-	-	170,000	-	-	-
783 - Replace Unit #351 - Graco Paint Machine	-	-	-	-	-	-	-	16,000	-	-
785 - Replace Unit #386 - Sullivan Air Compressor - PW	-	-	-	-	-	-	25,000	-	-	-
947 - Replace Unit #352 - 1/2 Ton Truck	-	-	-	-	-	-	35,000	-	-	-
948 - Replace Unit #369 - PW - Hot Box	-	-	-	-	70,000	-	-	-	-	-
<b>Total: PW-Vehicles &amp; Equipment</b>	<b>662,000</b>	<b>1,105,000</b>	<b>1,487,500</b>	<b>1,307,000</b>	<b>907,500</b>	<b>165,000</b>	<b>1,377,000</b>	<b>573,000</b>	<b>1,182,000</b>	<b>245,000</b>
<b>Total: Public Works - Capital</b>	<b>1,912,000</b>	<b>9,542,500</b>	<b>3,050,000</b>	<b>1,307,000</b>	<b>907,500</b>	<b>165,000</b>	<b>1,377,000</b>	<b>573,000</b>	<b>1,182,000</b>	<b>245,000</b>

# Public Works - Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Proceeds from Disposal</b>										
1015 - Replace Unit #397 - PW - Hot Box	-	-	-	-	-	4,000	-	-	-	-
288 - Replace Unit #394 - 3/4 Ton Extended Cab	-	-	-	8,000	-	-	-	-	-	-
289 - Replace Unit #342 - PW - Single Axle Water Truck	-	-	-	-	-	-	-	20,000	-	-
291 - Replace Unit #385 - Skid Loader - PW	-	15,000	-	-	-	-	-	-	-	15,000
428 - Replace Unit #358 - PW - Street Sweeper	90,000	-	-	-	-	-	90,000	-	-	-
430 - Replace Unit #350 - PW - 1 Ton Service Truck	-	-	5,000	-	-	-	-	-	-	-
463 - Replace Unit #326 - Vactor Truck	-	-	150,000	-	-	-	-	-	150,000	-
465 - Replace Unit #361 - Smooth Drum Roller	-	-	5,000	-	-	-	-	-	-	-
466 - Replace Unit #316 - Tandem Sander	-	-	-	40,000	-	-	-	-	-	-
467 - Replace Unit #374 - 2 Ton Crew Cab	-	-	-	-	-	-	12,000	-	-	-
49 - Replace Unit #344 - Large Loader - PW	-	-	150,000	-	-	-	-	-	150,000	-
568 - Replace Unit#396 - International Bucket Truck - PW	-	-	-	-	-	-	-	-	-	65,000
569 - Replace Unit #324 - Spray Patcher	-	-	-	-	15,000	-	-	-	-	-
57 - Replace Unit #380 - Grader	-	130,000	-	-	-	-	130,000	-	-	-
574 - Replace Unit #362 - Tandem Truck	-	-	-	-	50,000	-	-	-	-	-
575 - Replace Unit #365 - Tandem Truck	-	-	-	-	50,000	-	-	-	-	-
576 - Replace Unit #312 - 1/2 Ton Truck-Water	-	-	-	-	4,000	-	-	-	-	-
618 - Replace Unit #336 - Small Loader	-	-	-	-	-	-	-	10,000	-	-
619 - Replace Unit #322 - Crack Router	-	-	500	-	-	-	-	-	-	-
620 - Replace Unit #388 - Tar Kettle	-	-	-	11,500	-	-	-	-	11,500	-
622 - Replace Unit #389 - 2 Ton Truck	-	-	-	-	-	-	-	12,000	-	-
623 - Replace Unit #355 - 1/2 Ton Truck	-	4,000	-	-	-	-	-	-	-	-
7 - Replace Unit #373 - Grader	-	130,000	-	-	-	-	130,000	-	-	-
71 - Replace Unit #354 - Steamer	-	-	20,000	-	-	-	-	-	-	-
751 - Replace Unit #314 - CAT 930 Wheel Loader	-	50,000	-	-	-	-	-	-	-	-
754 - Replace Unit #325 - Dodge 1/2 Ton Truck Ext Cab	4,000	-	-	-	-	-	-	-	-	-
756 - Replace Unit #398 - International Tandem Sander	-	-	-	-	-	-	-	40,000	-	-
757 - Replace Unit #334 - Case 560SN Loader Backhoe	35,000	-	-	-	-	-	-	-	-	-
758 - Replace Unit #337 - Ford 550 2 Ton Truck	12,000	-	-	-	-	-	-	-	-	-
759 - Replace Unit #338 - IHC 7400 Tandem	-	-	50,000	-	-	-	-	-	-	-

# Public Works - Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
760 - Replace Unit #339 - IHC 7400 Tandem	-	-	50,000	-	-	-	-	-	-	-
763 - Replace Unit #392 - Sweeper	-	-	-	-	90,000	-	-	-	-	-
764 - Replace Unit #348 - CAT Rubber Tired Packer	-	-	-	-	-	15,000	-	-	-	-
766 - Replace Unit #359 - Ford 1/2 Ton Truck	-	-	-	4,000	-	-	-	-	-	-
767 - Replace Unit #360 - Core Asphalt Cutter	-	-	-	-	5,000	-	-	-	-	-
768 - Replace Unit #395 - RPM Tech 220 Snowblwer	-	-	-	-	-	-	-	-	20,000	-
769 - Replace Unit #378 - GMC 1/2 Ton Truck	-	-	4,000	-	-	-	-	-	-	-
770 - Replace Unit #382 - Toyota Forklift	-	-	-	-	-	-	-	5,000	-	-
772 - Replace Unit #391 - Chev 1/2 Ton Truck	-	4,000	-	-	-	-	-	-	-	-
776 - Replace Unit #307 - Dodge 1/2 Truck Ext Cab	4,000	-	-	-	-	-	-	-	-	-
777 - Replace Unit #308 - Ford 1/2 Ton Truck	-	-	-	4,000	-	-	-	-	-	-
778 - Replace Unit #309 - Ford 1/2 Ton Truck	-	-	-	4,000	-	-	-	-	-	-
782 - Replace Unit #384 - IHC Tandem Gravel Truck - PW	-	-	-	-	-	-	50,000	-	-	-
783 - Replace Unit #351 - Graco Paint Machine	-	-	-	-	-	-	-	2,000	-	-
785 - Replace Unit #386 - Sullivan Air Compressor - PW	-	-	-	-	-	-	3,000	-	-	-
947 - Replace Unit #352 - 1/2 Ton Truck	-	-	-	-	-	-	4,000	-	-	-
948 - Replace Unit #369 - PW - Hot Box	-	-	-	-	4,000	-	-	-	-	-
<b>Total Proceeds from Disposal</b>	<b>145,000</b>	<b>333,000</b>	<b>434,500</b>	<b>71,500</b>	<b>218,000</b>	<b>19,000</b>	<b>419,000</b>	<b>89,000</b>	<b>331,500</b>	<b>80,000</b>
<b>Grants</b>										
<b>Grant-MSI / LGFF</b>										
1052 - Public Works Building	-	2,843,750	-	-	-	-	-	-	-	-
<b>Total Grants - MSI / LGFF</b>	<b>-</b>	<b>2,843,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grants - BMTG &amp; GTF</b>										
1052 - Public Works Building	625,000	1,375,000	781,250	-	-	-	-	-	-	-
<b>Total Grants - BMTG &amp; GTF</b>	<b>625,000</b>	<b>1,375,000</b>	<b>781,250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Grants</b>	<b>625,000</b>	<b>4,218,750</b>	<b>781,250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Public Works - Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Reserves</b>										
<b>Equipment Replacement Reserve</b>										
1015 - Replace Unit #397 - PW - Hot Box	-	-	-	-	-	66,000	-	-	-	-
288 - Replace Unit #394 - 3/4 Ton Extended Cab	-	-	-	37,000	-	-	-	-	-	-
289 - Replace Unit #342 - PW - Single Axle Water Truck	-	-	-	-	-	-	-	120,000	-	-
291 - Replace Unit #385 - Skid Loader - PW	-	60,000	-	-	-	-	-	-	-	60,000
428 - Replace Unit #358 - PW - Street Sweeper	255,000	-	-	-	-	-	255,000	-	-	-
430 - Replace Unit #350 - PW - 1 Ton Service Truck	-	-	45,000	-	-	-	-	-	-	-
463 - Replace Unit #326 - Vactor Truck	-	-	450,000	-	-	-	-	-	450,000	-
465 - Replace Unit #361 - Smooth Drum Roller	-	-	17,500	-	-	-	-	-	-	-
466 - Replace Unit #316 - Tandem Sander	-	-	-	200,000	-	-	-	-	-	-
467 - Replace Unit #374 - 2 Ton Crew Cab	-	-	-	-	-	-	50,000	-	-	-
49 - Replace Unit #344 - Large Loader - PW	-	-	200,000	-	-	-	-	-	200,000	-
568 - Replace Unit#396 - International Bucket Truck - PW	-	-	-	-	-	-	-	-	-	105,000
569 - Replace Unit #324 - Spray Patcher	-	-	-	-	80,000	-	-	-	-	-
57 - Replace Unit #380 - Grader	-	240,000	-	-	-	-	240,000	-	-	-
574 - Replace Unit #362 - Tandem Truck	-	-	-	-	120,000	-	-	-	-	-
575 - Replace Unit #365 - Tandem Truck	-	-	-	-	120,000	-	-	-	-	-
576 - Replace Unit #312 - 1/2 Ton Truck-Water	-	-	-	-	31,000	-	-	-	-	-
618 - Replace Unit #336 - Small Loader	-	-	-	-	-	-	-	60,000	-	-
619 - Replace Unit #322 - Crack Router	-	-	14,500	-	-	-	-	-	-	-
620 - Replace Unit #388 - Tar Kettle	-	-	-	40,500	-	-	-	-	40,500	-
622 - Replace Unit #389 - 2 Ton Truck	-	-	-	-	-	-	-	50,000	-	-
623 - Replace Unit #355 - 1/2 Ton Truck	-	31,000	-	-	-	-	-	-	-	-
7 - Replace Unit #373 - Grader	-	240,000	-	-	-	-	240,000	-	-	-
71 - Replace Unit #354 - Steamer	-	-	55,000	-	-	-	-	-	-	-
714 - PW - Addition of 3rd Grader to Fleet	-	-	-	370,000	-	-	-	-	-	-
715 - PW - Addition of 3rd Street Sweeper to Fleet	-	-	-	340,000	-	-	-	-	-	-
717 - Purchase of an Asphalt Recycling unit	-	-	-	155,000	-	-	-	-	-	-
751 - Replace Unit #314 - CAT 930 Wheel Loader	-	170,000	-	-	-	-	-	-	-	-

# Public Works - Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
754 - Replace Unit #325 - Dodge 1/2 Ton Truck Ext Cab	31,000	-	-	-	-	-	-	-	-	-
756 - Replace Unit #398 - International Tandem Sander	-	-	-	-	-	-	-	200,000	-	-
757 - Replace Unit #334 - Case 560SN Loader Backhoe	150,000	-	-	-	-	-	-	-	-	-
758 - Replace Unit #337 - Ford 550 2 Ton Truck	50,000	-	-	-	-	-	-	-	-	-
759 - Replace Unit #338 - IHC 7400 Tandem	-	-	120,000	-	-	-	-	-	-	-
760 - Replace Unit #339 - IHC 7400 Tandem	-	-	120,000	-	-	-	-	-	-	-
763 - Replace Unit #392 - Sweeper	-	-	-	-	255,000	-	-	-	-	-
764 - Replace Unit #348 - CAT Rubber Tired Packer	-	-	-	-	-	80,000	-	-	-	-
766 - Replace Unit #359 - Ford 1/2 Ton Truck	-	-	-	31,000	-	-	-	-	-	-
767 - Replace Unit #360 - Core Asphalt Cutter	-	-	-	-	17,500	-	-	-	-	-
768 - Replace Unit #395 - RPM Tech 220 Snowblwer	-	-	-	-	-	-	-	-	160,000	-
769 - Replace Unit #378 - GMC 1/2 Ton Truck	-	-	31,000	-	-	-	-	-	-	-
770 - Replace Unit #382 - Toyota Forklift	-	-	-	-	-	-	-	40,000	-	-
772 - Replace Unit #391 - Chev 1/2 Ton Truck	-	31,000	-	-	-	-	-	-	-	-
776 - Replace Unit #307 - Dodge 1/2 Truck Ext Cab	31,000	-	-	-	-	-	-	-	-	-
777 - Replace Unit #308 - Ford 1/2 Ton Truck	-	-	-	31,000	-	-	-	-	-	-
778 - Replace Unit #309 - Ford 1/2 Ton Truck	-	-	-	31,000	-	-	-	-	-	-
782 - Replace Unit #384 - IHC Tandem Gravel Truck - PW	-	-	-	-	-	-	120,000	-	-	-
783 - Replace Unit #351 - Graco Paint Machine	-	-	-	-	-	-	-	14,000	-	-
785 - Replace Unit #386 - Sullivan Air Compressor - PW	-	-	-	-	-	-	22,000	-	-	-
947 - Replace Unit #352 - 1/2 Ton Truck	-	-	-	-	-	-	31,000	-	-	-
948 - Replace Unit #369 - PW - Hot Box	-	-	-	-	66,000	-	-	-	-	-
<b>Total Equipment Replacement Reserve</b>	<b>517,000</b>	<b>772,000</b>	<b>1,053,000</b>	<b>1,235,500</b>	<b>689,500</b>	<b>146,000</b>	<b>958,000</b>	<b>484,000</b>	<b>850,500</b>	<b>165,000</b>
<b>Reserves-Utility Capital</b>										
1052 - Public Works Building	625,000	4,218,750	781,250	-	-	-	-	-	-	-
<b>Total Reserves-Utility Capital</b>	<b>625,000</b>	<b>4,218,750</b>	<b>781,250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total: Reserves</b>	<b>1,142,000</b>	<b>4,990,750</b>	<b>1,834,250</b>	<b>1,235,500</b>	<b>689,500</b>	<b>146,000</b>	<b>958,000</b>	<b>484,000</b>	<b>850,500</b>	<b>165,000</b>
<b>Total Revenue</b>	<b>1,912,000</b>	<b>9,542,500</b>	<b>3,050,000</b>	<b>1,307,000</b>	<b>907,500</b>	<b>165,000</b>	<b>1,377,000</b>	<b>573,000</b>	<b>1,182,000</b>	<b>245,000</b>

**City of Camrose**  
**Capital Summary 2021-2030**  
**Engineering & Public Works - Roads, Lights & Signals**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Arterial Roads	595,000	2,282,000	1,125,000	810,000	1,080,000	1,786,000	1,080,000	1,080,000	1,130,000	2,630,000
Local Roads	1,297,400	992,400	3,028,000	628,000	585,000	1,175,000	630,000	630,000	680,000	680,000
Lights & Signals	520,000	230,000	50,000	262,000	-	250,000	-	250,000	-	250,000
<b>Total Project Costs</b>	<b>2,412,400</b>	<b>3,504,400</b>	<b>4,203,000</b>	<b>1,700,000</b>	<b>1,665,000</b>	<b>3,211,000</b>	<b>1,710,000</b>	<b>1,960,000</b>	<b>1,810,000</b>	<b>3,560,000</b>

<b>PROJECT FUNDING</b>										
<b>Infrastructure Projects</b>										
Municipal Levy	40,000	40,000	30,000	20,000	-	40,000	-	20,000	-	20,000
Debenture - LIMP	321,346	651,287	1,180,000	359,000	300,000	822,000	325,000	325,000	350,000	350,000
Grants - BMTG/LGFF & GTF	837,654	2,695,713	2,809,000	1,246,000	780,000	1,764,000	795,000	1,025,000	815,000	1,045,000
Grants - MSP	700,000	-	-	-	-	-	-	-	-	-
Offsite Levies	-	-	-	-	-	-	-	-	-	768,000
Reserve - Dedicated Road Program	513,400	117,400	184,000	75,000	585,000	585,000	590,000	590,000	645,000	1,377,000
<b>Total Project Funding</b>	<b>2,412,400</b>	<b>3,504,400</b>	<b>4,203,000</b>	<b>1,700,000</b>	<b>1,665,000</b>	<b>3,211,000</b>	<b>1,710,000</b>	<b>1,960,000</b>	<b>1,810,000</b>	<b>3,560,000</b>

# Roads, Lights & Signals Projects

Expense	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Arterial Roads</b>										
1003 - 51 Avenue Re-alignment from 48 St. to Rail Crossing	-	1,090,000	-	-	-	-	-	-	-	-
1034 - Rehabilitation of Hwy 833 Bridge	-	-	450,000	-	-	-	-	-	-	-
1035 - Rehabilitation of Township Road 464 Bridge	-	122,000	-	-	-	-	-	-	-	-
1036 - Bridge Replacement	-	-	-	-	-	706,000	-	-	-	-
40 - 39 St Twinning - 48 Ave to 47 Ave	-	-	-	-	-	-	-	-	50,000	1,550,000
631 - Future Arterial Road Projects - placeholder	-	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
904 - Arterial Road Intersection Rehab (various locations, non LIMP)	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
950 - 39 St / 48 Ave Intersection Whitetopping	-	10,000	240,000	-	-	-	-	-	-	-
953 - 48 Avenue Overlay & South Service Road Rehab (Mount Pleasant Drive to 56 St)	10,000	970,000	-	-	-	-	-	-	-	-
955 - 48 Ave. South Service Road Rehab (65 S.t to Comp Road) and 48 Ave. EB Lanes from 66 St. to Grand Dr.	505,000	-	-	-	-	-	-	-	-	-
957 - 48 Avenue Rehab (mill and overlay) - 66 St to 68 St	-	10,000	345,000	-	-	-	-	-	-	-
958 - 48 Avenue Rehab (mill and overlay) - 68 St to 73 St	-	-	10,000	730,000	-	-	-	-	-	-
<b>Total: Arterial Roads</b>	<b>595,000</b>	<b>2,282,000</b>	<b>1,125,000</b>	<b>810,000</b>	<b>1,080,000</b>	<b>1,786,000</b>	<b>1,080,000</b>	<b>1,080,000</b>	<b>1,130,000</b>	<b>2,630,000</b>
<b>Local Roads</b>										
1004 - 52A St Sidewalk Reconstruction (50 Ave to 51 Ave)	85,000	-	-	-	-	-	-	-	-	-
1005 - 61 Street Sidewalk Reconstruction (45 Ave to 47A Ave)	5,000	345,000	-	-	-	-	-	-	-	-
1032 - 48 Avenue S. Service Road - 39 Street to HWY 26	490,000	-	-	-	-	-	-	-	-	-
1033 - Grandview Crescent Overlay, Curb & Gutter, Sep. Walk	460,000	-	-	-	-	-	-	-	-	-
1037 - 50A Ave., 65 St., 65A St. North of 50 Ave. Mono & Overlay	-	-	290,000	-	-	-	-	-	-	-
1039 - 49 Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	350,000	-	-	-	-	-	-	-
1042 - 48B Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	350,000	-	-	-	-	-	-	-
1043 - 48A Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	350,000	-	-	-	-	-	-	-
1048 - 51 Street from 48 Avenue to 50 Avenue Asphalt Overlay	-	-	250,000	-	-	-	-	-	-	-

# Roads, Lights & Signals Projects

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
534 - Future Local Improvement projects - placeholder	-	-	500,000	500,000	500,000	500,000	550,000	550,000	600,000	600,000
632 - Industrial Park roadway paving	-	-	-	-	5,000	595,000	-	-	-	-
65 - 65-66 Street Overlay plus West sidewalk (Enevold to Marler Dr)	-	550,000	-	-	-	-	-	-	-	-
72 - Westmount Area Road Renewal (67 Street from Marler to 43 Ave & 42 Ave Cul-de-sac)	10,000	-	130,000	-	-	-	-	-	-	-
74 - 64 Street from 48 Ave Service Rd to 50 Ave.	-	-	550,000	-	-	-	-	-	-	-
913 - Local Roadway Intersection Rehab (various locations, non LIMP)	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
960 - Erickson Dr Overlay (Enevold Dr to 62 St) plus 37 Ave Cul-de-sac	-	5,000	173,000	-	-	-	-	-	-	-
962 - 38 Avenue Close overlay (west of 58 Street)	-	-	5,000	48,000	-	-	-	-	-	-
968 - Comp Road Overlay (45 Ave to 48 Ave)	155,000	-	-	-	-	-	-	-	-	-
969 - Cul-De-Sac Entrance Signage	12,400	12,400	-	-	-	-	-	-	-	-
<b>Total: Local Roads</b>	<b>1,297,400</b>	<b>992,400</b>	<b>3,028,000</b>	<b>628,000</b>	<b>585,000</b>	<b>1,175,000</b>	<b>630,000</b>	<b>630,000</b>	<b>680,000</b>	<b>680,000</b>
<b>Total Arterial and Local Roads</b>	<b>1,892,400</b>	<b>3,274,400</b>	<b>4,153,000</b>	<b>1,438,000</b>	<b>1,665,000</b>	<b>2,961,000</b>	<b>1,710,000</b>	<b>1,710,000</b>	<b>1,810,000</b>	<b>3,310,000</b>
<b>Lights &amp; Signals</b>										
1038 - Signal Upgrades (48 Ave / 66 St, plus 68 St at Marler Dr, 45 Ave, and Safeway Entrance)	470,000	-	-	-	-	-	-	-	-	-
28 - Ongoing Traffic Signals Upgrades	50,000	230,000	50,000	262,000	-	250,000	-	250,000	-	250,000
<b>Total: Lights &amp; Signals</b>	<b>520,000</b>	<b>230,000</b>	<b>50,000</b>	<b>262,000</b>	<b>-</b>	<b>250,000</b>	<b>-</b>	<b>250,000</b>	<b>-</b>	<b>250,000</b>
<b>Total Roads, Lights &amp; Signals</b>	<b>2,412,400</b>	<b>3,504,400</b>	<b>4,203,000</b>	<b>1,700,000</b>	<b>1,665,000</b>	<b>3,211,000</b>	<b>1,710,000</b>	<b>1,960,000</b>	<b>1,810,000</b>	<b>3,560,000</b>

# Roads, Lights & Signals Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
1034 - Rehabilitation of Hwy 833 Bridge	-	-	20,000	-	-	-	-	-	-	-
1035 - Rehabilitation of Township Road 464 Bridge	-	20,000	-	-	-	-	-	-	-	-
1036 - Bridge Replacement	-	-	-	-	-	20,000	-	-	-	-
1038 - Signal Upgrades (48 Ave / 66 St, plus 68 St at Marler Dr, 45 Ave, and Safeway Entrance)	30,000	-	-	-	-	-	-	-	-	-
28 - Ongoing Traffic Signals Upgrades	10,000	20,000	10,000	20,000	-	20,000	-	20,000	-	20,000
<b>Total Taxation</b>	<b>40,000</b>	<b>40,000</b>	<b>30,000</b>	<b>20,000</b>	-	<b>40,000</b>	-	<b>20,000</b>	-	<b>20,000</b>
<b>Debenture</b>										
<b>Local Improvements</b>										
1003 - 51 Avenue Re-alignment from 48 St. to Rail Crossing	-	40,000	-	-	-	-	-	-	-	-
1004 - 52A St Sidewalk Reconstruction (50 Ave to 51 Ave)	32,346	-	-	-	-	-	-	-	-	-
1005 - 61 Street Sidewalk Reconstruction (45 Ave to 47A Ave)	-	117,000	-	-	-	-	-	-	-	-
1032 - 48 Avenue S. Service Road - 39 Street to HWY 26	49,000	-	-	-	-	-	-	-	-	-
1033 - Grandview Crescent Overlay, Curb & Gutter, Sep. Walk	160,000	-	-	-	-	-	-	-	-	-
1037 - 50A Ave., 65 St., 65A St. North of 50 Ave. Mono & Overlay	-	-	125,000	-	-	-	-	-	-	-
1039 - 49 Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	120,000	-	-	-	-	-	-	-
1042 - 48B Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	120,000	-	-	-	-	-	-	-
1043 - 48A Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	150,000	-	-	-	-	-	-	-
1048 - 51 Street from 48 Avenue to 50 Avenue Asphalt Overlay	-	-	100,000	-	-	-	-	-	-	-
534 - Future Local Improvement projects - placeholder	-	-	250,000	250,000	250,000	250,000	275,000	275,000	300,000	300,000
631 - Future Arterial Road Projects - placeholder	-	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000
632 - Industrial Park roadway paving	-	-	-	-	-	522,000	-	-	-	-
65 - 65-66 Street Overlay plus West sidewalk (Enevold to Marler Dr)	-	344,287	-	-	-	-	-	-	-	-
72 - Westmount Area Road Renewal (67 Street from Marler to 43 Ave & 42 Ave Cul-de-sac)	-	-	56,000	-	-	-	-	-	-	-
74 - 64 Street from 48 Ave Service Rd to 50 Ave.	-	-	150,000	-	-	-	-	-	-	-
953 - 48 Avenue Overlay & South Service Road Rehab (Mount Pleasant Drive to 56 St)	-	150,000	-	-	-	-	-	-	-	-

# Roads, Lights & Signals Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
955 - 48 Ave. South Service Road Rehab (65 S.t to Comp Road) and 48 Ave. EB Lanes from 66 St. to Grand Dr.	40,000	-	-	-	-	-	-	-	-	-
957 - 48 Avenue Rehab (mill and overlay) - 66 St to 68 St	-	-	38,000	-	-	-	-	-	-	-
958 - 48 Avenue Rehab (mill and overlay) - 68 St to 73 St	-	-	-	88,000	-	-	-	-	-	-
960 - Erickson Dr Overlay (Enevold Dr to 62 St) plus 37 Ave Cul-de-sac	-	-	71,000	-	-	-	-	-	-	-
962 - 38 Avenue Close overlay (west of 58 Street)	-	-	-	21,000	-	-	-	-	-	-
968 - Comp Road Overlay (45 Ave to 48 Ave)	40,000	-	-	-	-	-	-	-	-	-
<b>Total Local Improvements</b>	<b>321,346</b>	<b>651,287</b>	<b>1,180,000</b>	<b>359,000</b>	<b>300,000</b>	<b>822,000</b>	<b>325,000</b>	<b>325,000</b>	<b>350,000</b>	<b>350,000</b>
<b>Grants - BMTG &amp; GTF</b>										
1003 - 51 Avenue Re-alignment from 48 St. to Rail Crossing	-	1,010,000	-	-	-	-	-	-	-	-
1004 - 52A St Sidewalk Reconstruction (50 Ave to 51 Ave)	52,654	-	-	-	-	-	-	-	-	-
1005 - 61 Street Sidewalk Reconstruction (45 Ave to 47A Ave)	-	223,000	-	-	-	-	-	-	-	-
1034 - Rehabilitation of Hwy 833 Bridge	-	-	430,000	-	-	-	-	-	-	-
1035 - Rehabilitation of Township Road 464 Bridge	-	102,000	-	-	-	-	-	-	-	-
1036 - Bridge Replacement	-	-	-	-	-	686,000	-	-	-	-
1037 - 50A Ave., 65 St., 65A St. North of 50 Ave. Mono & Overlay	-	-	165,000	-	-	-	-	-	-	-
1039 - 49 Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	230,000	-	-	-	-	-	-	-
1042 - 48B Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	230,000	-	-	-	-	-	-	-
1043 - 48A Ave. from Grand Dr. to 64 St. Overlay, Curb & Gutter, Sep. Walk	-	-	200,000	-	-	-	-	-	-	-
1048 - 51 Street from 48 Avenue to 50 Avenue Asphalt Overlay	-	-	150,000	-	-	-	-	-	-	-
28 - Ongoing Traffic Signals Upgrades	40,000	210,000	40,000	242,000	-	230,000	-	230,000	-	230,000
534 - Future Local Improvement projects - placeholder	-	-	210,000	210,000	210,000	210,000	225,000	225,000	245,000	245,000
631 - Future Arterial Road Projects - placeholder	-	-	-	-	430,000	430,000	430,000	430,000	430,000	430,000
632 - Industrial Park roadway paving	-	-	-	-	-	68,000	-	-	-	-
65 - 65-66 Street Overlay plus West sidewalk (Enevold to Marler Dr)	-	200,713	-	-	-	-	-	-	-	-
74 - 64 Street from 48 Ave Service Rd to 50 Ave.	-	-	400,000	-	-	-	-	-	-	-
904 - Arterial Road Intersection Rehab (various locations, non LIMP)	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
913 - Local Roadway Intersection Rehab (various locations, non LIMP)	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
950 - 39 St / 48 Ave Intersection Whitetopping	-	-	220,000	-	-	-	-	-	-	-

# Roads, Lights & Signals Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
953 - 48 Avenue Overlay & South Service Road Rehab (Mount Pleasant Drive to 56 St)	-	810,000	-	-	-	-	-	-	-	-
955 - 48 Ave. South Service Road Rehab (65 S.t to Comp Road) and 48 Ave. EB Lanes from 66 St. to Grand Dr.	195,000	-	-	-	-	-	-	-	-	-
957 - 48 Avenue Rehab (mill and overlay) - 66 St to 68 St	-	-	297,000	-	-	-	-	-	-	-
958 - 48 Avenue Rehab (mill and overlay) - 68 St to 73 St	-	-	-	632,000	-	-	-	-	-	-
960 - Erickson Dr Overlay (Enevold Dr to 62 St) plus 37 Ave Cul-de-sac	-	-	97,000	-	-	-	-	-	-	-
962 - 38 Avenue Close overlay (west of 58 Street)	-	-	-	22,000	-	-	-	-	-	-
968 - Comp Road Overlay (45 Ave to 48 Ave)	110,000	-	-	-	-	-	-	-	-	-
1033 - Grandview Crescent Overlay, Curb & Gutter, Sep. Walk	300,000	-	-	-	-	-	-	-	-	-
<b>Total Grants - BMTG &amp; GTF</b>	<b>837,654</b>	<b>2,695,713</b>	<b>2,809,000</b>	<b>1,246,000</b>	<b>780,000</b>	<b>1,764,000</b>	<b>795,000</b>	<b>1,025,000</b>	<b>815,000</b>	<b>1,045,000</b>
<b>Grants - MSP</b>										
1038 - Signal Upgrades (48 Ave / 66 St, plus 68 St at Marler Dr, 45 Ave, and Safeway Entrance)	440,000	-	-	-	-	-	-	-	-	-
955 - 48 Ave. South Service Road Rehab (65 S.t to Comp Road) and 48 Ave. EB Lanes from 66 St. to Grand Dr.	260,000	-	-	-	-	-	-	-	-	-
<b>Total Grants - MSP</b>	<b>700,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Grants</b>	<b>1,537,654</b>	<b>2,695,713</b>	<b>2,809,000</b>	<b>1,246,000</b>	<b>780,000</b>	<b>1,764,000</b>	<b>795,000</b>	<b>1,025,000</b>	<b>815,000</b>	<b>1,045,000</b>
<b>Offsite Levies</b>										
40 - 39 St Twinning - 48 Ave to 47 Ave	-	-	-	-	-	-	-	-	-	768,000
<b>Total: Offsite Levies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>768,000</b>
<b>Reserves</b>										
<b>Reserves - Roads Program</b>										
1003 - 51 Avenue Re-alignment from 48 St. to Rail Crossing	-	40,000	-	-	-	-	-	-	-	-
1005 - 61 Street Sidewalk Reconstruction (45 Ave to 47A Ave)	5,000	5,000	-	-	-	-	-	-	-	-
1032 - 48 Avenue S. Service Road - 39 Street to HWY 26	441,000	-	-	-	-	-	-	-	-	-
40 - 39 St Twinning - 48 Ave to 47 Ave	-	-	-	-	-	-	-	-	50,000	782,000
534 - Future Local Improvement projects - placeholder	-	-	40,000	40,000	40,000	40,000	50,000	50,000	55,000	55,000
631 - Future Arterial Road Projects - placeholder	-	-	-	-	520,000	520,000	520,000	520,000	520,000	520,000
632 - Industrial Park roadway paving	-	-	-	-	5,000	5,000	-	-	-	-
65 - 65-66 Street Overlay plus West sidewalk (Enevold to Marler Dr)	-	5,000	-	-	-	-	-	-	-	-

# Roads, Lights & Signals Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
72 - Westmount Area Road Renewal (67 Street from Marler to 43 Ave & 42 Ave Cul-de-sac)	10,000	-	74,000	-	-	-	-	-	-	-
904 - Arterial Road Intersection Rehab (various locations, non LIMP)	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
913 - Local Roadway Intersection Rehab (various locations, non LIMP)	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
950 - 39 St / 48 Ave Intersection Whitetopping	-	10,000	20,000	-	-	-	-	-	-	-
953 - 48 Avenue Overlay & South Service Road Rehab (Mount Pleasant Drive to 56 St)	10,000	10,000	-	-	-	-	-	-	-	-
955 - 48 Ave. South Service Road Rehab (65 S.t to Comp Road) and 48 Ave. EB Lanes from 66 St. to Grand Dr.	10,000	-	-	-	-	-	-	-	-	-
957 - 48 Avenue Rehab (mill and overlay) - 66 St to 68 St	-	10,000	10,000	-	-	-	-	-	-	-
958 - 48 Avenue Rehab (mill and overlay) - 68 St to 73 St	-	-	10,000	10,000	-	-	-	-	-	-
960 - Erickson Dr Overlay (Enevold Dr to 62 St) plus 37 Ave Cul-de-sac	-	5,000	5,000	-	-	-	-	-	-	-
962 - 38 Avenue Close overlay (west of 58 Street)	-	-	5,000	5,000	-	-	-	-	-	-
968 - Comp Road Overlay (45 Ave to 48 Ave)	5,000	-	-	-	-	-	-	-	-	-
969 - Cul-De-Sac Entrance Signage	12,400	12,400	-	-	-	-	-	-	-	-
<b>Total Reserves - Roads Program</b>	<b>513,400</b>	<b>117,400</b>	<b>184,000</b>	<b>75,000</b>	<b>585,000</b>	<b>585,000</b>	<b>590,000</b>	<b>590,000</b>	<b>645,000</b>	<b>1,377,000</b>
<b>Total: Reserves</b>	<b>513,400</b>	<b>117,400</b>	<b>184,000</b>	<b>75,000</b>	<b>585,000</b>	<b>585,000</b>	<b>590,000</b>	<b>590,000</b>	<b>645,000</b>	<b>1,377,000</b>
<b>Total Revenue</b>	<b>2,412,400</b>	<b>3,504,400</b>	<b>4,203,000</b>	<b>1,700,000</b>	<b>1,665,000</b>	<b>3,211,000</b>	<b>1,710,000</b>	<b>1,960,000</b>	<b>1,810,000</b>	<b>3,560,000</b>

**City of Camrose  
Capital Summary 2021-2030  
Engineering & Public Works - Airport**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Buildings/Improvements	150,000	-	500,000	405,000	200,000	-	-	400,000	-	-
	-	-	-	-	-	-	-	-	-	-
<b>Major Projects</b>										
Airport Runway Overlay	20,000	2,191,000	-	-	-	-	-	-	-	-
	20,000	2,191,000	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>170,000</b>	<b>2,191,000</b>	<b>500,000</b>	<b>405,000</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>-</b>

<b>PROJECT FUNDING</b>										
<b>Infrastructure Projects</b>										
Municipal Levy	100,000	416,750	75,000	-	-	-	-	100,000	-	-
Contributions from Developers	-	-	-	300,000	-	-	-	-	-	-
Grants - ACAP & STIP	-	1,658,250	-	-	-	-	-	300,000	-	-
Grants - Other	-	-	375,000	-	-	-	-	-	-	-
Other Revenues	-	-	50,000	-	-	-	-	-	-	-
Debenture - LIMP	-	-	-	105,000	200,000	-	-	-	-	-
General Capital Reserve	-	116,000	-	-	-	-	-	-	-	-
Airport Reserve	50,000	-	-	-	-	-	-	-	-	-
Carryforward Reserve	20,000	-	-	-	-	-	-	-	-	-
<b>Total Project Funding</b>	<b>170,000</b>	<b>2,191,000</b>	<b>500,000</b>	<b>405,000</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>-</b>

# Airport Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
1050 - Replace Underground AvGas Fuel Tanks at Airport	150,000	-	-	-	-	-	-	-	-	-
15 - Airport - Hangar Lot Development	-	-	-	300,000	-	-	-	-	-	-
19 - Airport Runway Overlay	20,000	2,191,000	-	-	-	-	-	-	-	-
434 - Airport - Airside Lighting System Replacement	-	-	500,000	-	-	-	-	-	-	-
701 - Airport Taxiway & Apron Refurbishment	-	-	-	105,000	200,000	-	-	-	-	-
971 - Airport - Taxiway Bravo Overlay	-	-	-	-	-	-	-	400,000	-	-
<b>Total Airport</b>	<b>170,000</b>	<b>2,191,000</b>	<b>500,000</b>	<b>405,000</b>	<b>200,000</b>	-	-	<b>400,000</b>	-	-
<b>Revenue</b>										
<b>Taxation</b>										
1050 - Replace Underground AvGas Fuel Tanks at Airport	100,000	-	-	-	-	-	-	-	-	-
19 - Airport Runway Overlay	-	416,750	-	-	-	-	-	-	-	-
434 - Airport - Airside Lighting System Replacement	-	-	75,000	-	-	-	-	-	-	-
971 - Airport - Taxiway Bravo Overlay	-	-	-	-	-	-	-	100,000	-	-
<b>Total Taxation</b>	<b>100,000</b>	<b>416,750</b>	<b>75,000</b>	-	-	-	-	<b>100,000</b>	-	-
<b>Other Revenue</b>										
434 - Airport - Airside Lighting System Replacement	-	-	50,000	-	-	-	-	-	-	-
<b>Total Other Revenue</b>	-	-	<b>50,000</b>	-	-	-	-	-	-	-
<b>Grants</b>										
<b>ACAP &amp; STIP</b>										
19 - Airport Runway Overlay	-	1,658,250	-	-	-	-	-	-	-	-
971 - Airport - Taxiway Bravo Overlay	-	-	-	-	-	-	-	300,000	-	-
<b>Total ACAP &amp; STIP</b>	-	<b>1,658,250</b>	-	-	-	-	-	<b>300,000</b>	-	-
<b>Federal Grants-Other</b>										
434 - Airport - Airside Lighting System Replacement	-	-	375,000	-	-	-	-	-	-	-
<b>Total Federal Grants-Other</b>	-	-	<b>375,000</b>	-	-	-	-	-	-	-
<b>Total Grants</b>	-	<b>1,658,250</b>	<b>375,000</b>	-	-	-	-	<b>300,000</b>	-	-

# Airport Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Debtenture - Local Improvements</b>										
701 - Airport Taxiway & Apron Refurbishment	-	-	-	105,000	200,000	-	-	-	-	-
<b>Total: Debtenture Local Improvements</b>	-	-	-	<b>105,000</b>	<b>200,000</b>	-	-	-	-	-
<b>Contribution from Developers</b>										
15 - Airport - Hangar Lot Development	-	-	-	300,000	-	-	-	-	-	-
<b>Total Contribution from Developers</b>	-	-	-	<b>300,000</b>	-	-	-	-	-	-
<b>Reserves</b>										
<b>Reserves-General Capital</b>										
19 - Airport Runway Overlay	-	116,000	-	-	-	-	-	-	-	-
<b>Total - Reserves-General Capital</b>	-	<b>116,000</b>	-	-	-	-	-	-	-	-
<b>Reserves-Airport</b>										
1050 - Replace Underground AvGas Fuel Tanks at Airport	50,000	-	-	-	-	-	-	-	-	-
<b>Total - Reserves-Airport</b>	<b>50,000</b>	-	-	-	-	-	-	-	-	-
<b>Reserves-Carryforward</b>										
19 - Airport Runway Overlay	20,000	-	-	-	-	-	-	-	-	-
<b>Total Reserves-Carryforward</b>	<b>20,000</b>	-	-	-	-	-	-	-	-	-
<b>Total: Reserves</b>	<b>70,000</b>	<b>116,000</b>	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>170,000</b>	<b>2,191,000</b>	<b>500,000</b>	<b>405,000</b>	<b>200,000</b>	-	-	<b>400,000</b>	-	-

**City of Camrose  
Capital Summary 2021-2030  
Engineering & Public Works - Storm Systems**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Ponds & Structures	75,000	162,500	765,500	965,000	75,000	75,000	75,000	75,000	75,000	75,000
<b>Major Projects</b>										
Mirror Lake Sediment Removal	-	-	-	-	-	-	-	100,000	1,500,000	2,573,000
	-	-	-	-	-	-	-	100,000	1,500,000	2,573,000
<b>Total Project Costs</b>	<b>75,000</b>	<b>162,500</b>	<b>765,500</b>	<b>965,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>175,000</b>	<b>1,575,000</b>	<b>2,648,000</b>

<b>PROJECT FUNDING</b>										
<b>Infrastructure Projects</b>										
Municipal Levy	-	87,500	63,500	164,000	75,000	75,000	75,000	175,000	75,000	75,000
Grants - Provincial - Other	-	-	-	801,000	-	-	-	-	-	-
Grants - BMTG/LGFF & GTF	-	-	-	-	-	-	-	-	1,500,000	2,573,000
Debenture - LIMP	-	-	682,000	-	-	-	-	-	-	-
Carryforward Reserve Funding	75,000	75,000	20,000	-	-	-	-	-	-	-
<b>Total Project Funding</b>	<b>75,000</b>	<b>162,500</b>	<b>765,500</b>	<b>965,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>175,000</b>	<b>1,575,000</b>	<b>2,648,000</b>

# Storm Sewers Projects & Funding

Expense	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Storm Sewers - Capital</b>										
<b>Collection-Storm Sewer</b>										
972 - Mirror Lake Sediment Removal	-	-	-	-	-	-	-	100,000	1,500,000	2,573,000
<b>Total: Collection-Storm Sewer</b>	-	-	-	-	-	-	-	<b>100,000</b>	<b>1,500,000</b>	<b>2,573,000</b>
<b>Ponds &amp; Structures</b>										
116 - Storm Structure Upgrades	75,000	75,000	63,500	75,000	75,000	75,000	75,000	75,000	75,000	75,000
300 - Mirror Lake Spillway Upgrade	-	-	-	890,000	-	-	-	-	-	-
700 - CN Pond Inlet Drainage Channel Improvements and Upgrading	-	40,000	702,000	-	-	-	-	-	-	-
973 - Major Ditch Maintenance - Industrial Park	-	47,500	-	-	-	-	-	-	-	-
<b>Total: Ponds &amp; Structures</b>	<b>75,000</b>	<b>162,500</b>	<b>765,500</b>	<b>965,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>Total: Storm Sewers - Capital</b>	<b>75,000</b>	<b>162,500</b>	<b>765,500</b>	<b>965,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>175,000</b>	<b>1,575,000</b>	<b>2,648,000</b>

# Storm Sewers Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
116 - Storm Structure Upgrades	-	-	43,500	75,000	75,000	75,000	75,000	75,000	75,000	75,000
300 - Mirror Lake Spillway Upgrade	-	-	-	89,000	-	-	-	-	-	-
700 - CN Pond Inlet Drainage Channel Improvements and Upgrading	-	40,000	20,000	-	-	-	-	-	-	-
972 - Mirror Lake Sediment Removal	-	-	-	-	-	-	-	100,000	-	-
973 - Major Ditch Maintenance - Industrial Park	-	47,500	-	-	-	-	-	-	-	-
<b>Total Taxation</b>	-	<b>87,500</b>	<b>63,500</b>	<b>164,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>175,000</b>	<b>75,000</b>	<b>75,000</b>
<b>Grants</b>										
<b>Grants - BMTG / LGFF &amp; GTF</b>										
972 - Mirror Lake Sediment Removal	-	-	-	-	-	-	-	-	1,500,000	2,573,000
<b>Total Grants - BMTG / LGFF &amp; GTF</b>	-	-	-	-	-	-	-	-	<b>1,500,000</b>	<b>2,573,000</b>
<b>Prov Grants-Other</b>										
300 - Mirror Lake Spillway Upgrade	-	-	-	801,000	-	-	-	-	-	-
Total: 0552 - Prov Grants-Other	-	-	-	<b>801,000</b>	-	-	-	-	-	-
<b>Total Grants</b>	-	-	-	<b>801,000</b>	-	-	-	-	<b>1,500,000</b>	<b>2,573,000</b>
<b>Debenture - Local Improvements</b>										
700 - CN Pond Inlet Drainage Channel Improvements and Upgrading	-	-	682,000	-	-	-	-	-	-	-
<b>Total Debenture Local Improvements</b>	-	-	<b>682,000</b>	-	-	-	-	-	-	-
<b>Reserves - Carryforward</b>										
116 - Storm Structure Upgrades	75,000	75,000	20,000	-	-	-	-	-	-	-
<b>Total: Reserves</b>	<b>75,000</b>	<b>75,000</b>	<b>20,000</b>	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>75,000</b>	<b>162,500</b>	<b>765,500</b>	<b>965,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>175,000</b>	<b>1,575,000</b>	<b>2,648,000</b>

**City of Camrose  
Capital Summary 2021-2030  
Land Development**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Non - Residential	210,000	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>210,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PROJECT FUNDING</b>										
<b>Infrastructure Projects</b>										
Municipal Levy	10,000	-	-	-	-	-	-	-	-	-
Grants - BMTG & GTF	200,000	-	-	-	-	-	-	-	-	-
<b>Total Project Funding</b>	<b>210,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Land Development - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Land Development - Capital</b>										
<b>Land Development-Non-Residential</b>										
535 - Mohler Subdivision - Phase 2	210,000	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>	<b>210,000</b>	-	-	-	-	-	-	-	-	-
<b>Revenue</b>										
<b>Taxation</b>										
535 - Mohler Subdivision - Phase 2	10,000	-	-	-	-	-	-	-	-	-
<b>Total Taxation</b>	<b>10,000</b>	-	-	-	-	-	-	-	-	-
<b>Grants - BMTG &amp; GTF</b>										
535 - Mohler Subdivision - Phase 2	200,000	-	-	-	-	-	-	-	-	-
<b>Total Grants - BMTG &amp; GTF</b>	<b>200,000</b>	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>210,000</b>	-	-	-	-	-	-	-	-	-

**CITY OF CAMROSE  
2021-2030 CAPITAL BUDGET  
ENGINEERING - UTILITIES**

**City of Camrose  
Capital Summary 2021-2030  
Utility Capital - Water System**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Distribution	2,033,000	110,000	225,000	800,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Pump Stations	746,000	-	-	20,000	690,000	300,000	-	-	-	-
Treatment	115,000	-	-	-	-	350,000	-	-	-	-
Water Infrastructure	2,894,000	110,000	225,000	820,000	1,690,000	1,650,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Vehicles &amp; Equipment</b>										
Water Utility	70,000	45,000	235,000	70,000	335,000	-	105,000	45,000	70,000	115,000
	70,000	45,000	235,000	70,000	335,000	-	105,000	45,000	70,000	115,000
<b>Major Projects</b>										
Camrose Creek Watermain Connection	-	-	3,580,000	-	-	-	-	-	-	-
	-	-	3,580,000	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>2,964,000</b>	<b>155,000</b>	<b>4,040,000</b>	<b>890,000</b>	<b>2,025,000</b>	<b>1,650,000</b>	<b>1,105,000</b>	<b>1,045,000</b>	<b>1,070,000</b>	<b>1,115,000</b>

<b>PROJECT FUNDING</b>										
Municipal Levy	10,000	-	-	-	-	-	-	-	-	-
Debenture - LIMP	308,300	-	-	-	-	-	-	-	-	-
Grants - BMTG & GTF	561,700	-	-	-	-	-	-	-	-	-
Grants - MSP	1,527,845	-	-	-	-	-	-	-	-	-
Offsite Levies	-	-	880,000	-	-	171,000	-	-	-	-
Utility Operating Funds	486,155	110,000	225,000	820,000	1,690,000	1,479,000	1,000,000	1,000,000	1,000,000	1,000,000
Proceeds on Disposal	8,000	8,000	24,000	8,000	49,000	-	12,000	8,000	8,000	16,000
Reserve - Equipment Replacement	62,000	37,000	211,000	62,000	286,000	-	93,000	37,000	62,000	99,000
Utility Reserves	-	-	2,700,000	-	-	-	-	-	-	-
<b>Total Project Funding</b>	<b>2,964,000</b>	<b>155,000</b>	<b>4,040,000</b>	<b>890,000</b>	<b>2,025,000</b>	<b>1,650,000</b>	<b>1,105,000</b>	<b>1,045,000</b>	<b>1,070,000</b>	<b>1,115,000</b>

# Water Utility - Projects

Expense	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Water System - Capital</b>										
<b>Distribution-Water System</b>										
1012 - HLPS #3 Pump Replacements	105,000	105,000	-	-	-	-	-	-	-	-
1031 - Relocate Bulk Water Station	200,000	-	-	-	-	-	-	-	-	-
125 - Camrose Creek 600mm Watermain Connection	-	-	3,580,000	-	-	-	-	-	-	-
639 - Future Water Projects - Placeholder	-	-	-	800,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
974 - 51 Avenue Watermain Looping (52 St to 53 St)	-	5,000	225,000	-	-	-	-	-	-	-
975 - 51 Avenue Watermain Looping (42 St to 47 St), and Storm upgrades	848,000	-	-	-	-	-	-	-	-	-
976 - 46 Street Water & Sewer main and service replacement and surface rehab	880,000	-	-	-	-	-	-	-	-	-
<b>Total: Distribution-Water System</b>	<b>2,033,000</b>	<b>110,000</b>	<b>3,805,000</b>	<b>800,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>Reservoir/Pump Stations</b>										
107 - Booster Station upgrades	-	-	-	-	100,000	300,000	-	-	-	-
977 - Decommissioning and Demolition of HLPS #2 (pump station and reservoir)	-	-	-	20,000	590,000	-	-	-	-	-
978 - Roof Repair - HLPS #3 reservoirs (north and south)	746,000	-	-	-	-	-	-	-	-	-
<b>Total: Reservoir/Pump Stations</b>	<b>746,000</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>690,000</b>	<b>300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Treatment</b>										
1011 - WTP - Rehabilitate Lime Silo	75,000	-	-	-	-	-	-	-	-	-
1013 - WTP Flat Roof Resealing	40,000	-	-	-	-	-	-	-	-	-
1014 - WTP - Replace Flat Roof Structure	-	-	-	-	-	350,000	-	-	-	-
<b>Total: Treatment</b>	<b>115,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Water Utility - Projects

Expense	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Water-Vehicles &amp; Equipment</b>										
1007 - Replace Unit #363 - 1/2 Ton replacement - Water	-	-	-	-	-	-	-	-	35,000	-
427 - Replace Unit#304 - PW - 1/2 Ton Truck	-	-	-	-	35,000	-	-	-	-	-
432 - Replace Unit#341 - 1/2 Ton Extended Cab -Water	35,000	-	-	-	-	-	-	-	-	-
433 - Replace Unit#333 - Water - Large Backhoe	-	-	-	-	250,000	-	-	-	-	-
468 - Replace Unit#305 - 1/2 Ton replacement - Water	-	-	-	-	-	-	35,000	-	-	-
570 - Replace Unit#370 - 1 Ton Truck Replacement - Water	-	-	-	-	50,000	-	-	-	-	-
572 - Replace Unit#318 - 1/2 Ton Truck - Water	-	-	-	-	-	-	35,000	-	-	-
573 - Replace Unit#311 - 1/2 Ton Truck	-	-	-	-	-	-	35,000	-	-	-
621 - Replace Unit#353 - 1/2 Ton Truck - Water	-	-	-	-	-	-	-	-	35,000	-
750 - Replace Unit #303 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	-	35,000
752 - Replace Unit #315 - Ford 1/2 Ton Truck	-	-	-	35,000	-	-	-	-	-	-
753 - Replace Unit #320 - Ford 1/2 Ton Truck	-	-	-	35,000	-	-	-	-	-	-
755 - Replace Unit #327 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	-	35,000
765 - Replace Unit #399 - Chev 1/2 Ton	-	-	35,000	-	-	-	-	-	-	-
773 - Replace Unit #393 - Chev 1/2 Ton Truck	35,000	-	-	-	-	-	-	-	-	-
781 - Replace Unit #328 - Ford F250 Ext cab	-	45,000	-	-	-	-	-	-	-	45,000
88 - Replace Unit#313 - Single Axle Truck WTP	-	-	200,000	-	-	-	-	-	-	-
980 - Replace Unit #367 -3/4 Ton Truck	-	-	-	-	-	-	-	45,000	-	-
<b>Total: Water-Vehicles &amp; Equipment</b>	<b>70,000</b>	<b>45,000</b>	<b>235,000</b>	<b>70,000</b>	<b>335,000</b>	<b>-</b>	<b>105,000</b>	<b>45,000</b>	<b>70,000</b>	<b>115,000</b>
<b>Total: Water System - Capital</b>	<b>2,964,000</b>	<b>155,000</b>	<b>4,040,000</b>	<b>890,000</b>	<b>2,025,000</b>	<b>1,650,000</b>	<b>1,105,000</b>	<b>1,045,000</b>	<b>1,070,000</b>	<b>1,115,000</b>

# Water Utility - Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Taxation</b>										
976 - 46 Street Water & Sewer main and service replacement and surface rehab	10,000	-	-	-	-	-	-	-	-	-
<b>Total Taxation</b>	<b>10,000</b>	-	-	-	-	-	-	-	-	-
<b>Proceeds from Disposal</b>										
1007 - Replace Unit #363 - 1/2 Ton replacement - Water	-	-	-	-	-	-	-	-	4,000	-
427 - Replace Unit#304 - PW - 1/2 Ton Truck	-	-	-	-	4,000	-	-	-	-	-
432 - Replace Unit#341 - 1/2 Ton Extended Cab -Water	4,000	-	-	-	-	-	-	-	-	-
433 - Replace Unit#333 - Water - Large Backhoe	-	-	-	-	40,000	-	-	-	-	-
468 - Replace Unit#305 - 1/2 Ton replacement - Water	-	-	-	-	-	-	4,000	-	-	-
570 - Replace Unit#370 - 1 Ton Truck - Water	-	-	-	-	5,000	-	-	-	-	-
572 - Replace Unit#318 - 1/2 Ton Truck - Water	-	-	-	-	-	-	4,000	-	-	-
573 - Replace Unit#311 - 1/2 Ton Truck	-	-	-	-	-	-	4,000	-	-	-
621 - Replace Unit#353 - 1/2 Ton Truck - Water	-	-	-	-	-	-	-	-	4,000	-
750 - Replace Unit #303 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	-	4,000
752 - Replace Unit #315 - Ford 1/2 Ton Truck	-	-	-	4,000	-	-	-	-	-	-
753 - Replace Unit #320 - Ford 1/2 Ton Truck	-	-	-	4,000	-	-	-	-	-	-
755 - Replace Unit #327 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	-	4,000
765 - Replace Unit #399 - Chev 1/2 Ton	-	-	4,000	-	-	-	-	-	-	-
773 - Replace Unit #393 - Chev 1/2 Ton Truck	4,000	-	-	-	-	-	-	-	-	-
781 - Replace Unit #328 - Ford F250 Ext cab	-	8,000	-	-	-	-	-	-	-	8,000
88 - Replace Unit#313 - Single Axle Truck WTP	-	-	20,000	-	-	-	-	-	-	-
980 - Replace Unit #367 -3/4 Ton Truck	-	-	-	-	-	-	-	8,000	-	-
<b>Total Proceeds from Disposal</b>	<b>8,000</b>	<b>8,000</b>	<b>24,000</b>	<b>8,000</b>	<b>49,000</b>	-	<b>12,000</b>	<b>8,000</b>	<b>8,000</b>	<b>16,000</b>
<b>Grants - BMTG &amp; GTF</b>										
976 - 46 Street Water & Sewer main and service replacement and surface rehab	561,700	-	-	-	-	-	-	-	-	-
<b>Total Grants - BMTG &amp; GTF</b>	<b>561,700</b>	-	-	-	-	-	-	-	-	-

# Water Utility - Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Grants - MSP</b>										
1031 - Relocate Bulk Water Station	100,000	-	-	-	-	-	-	-	-	-
975 - 51 Avenue Watermain Looping (42 St to 47 St), and Storm upgrades	737,845	-	-	-	-	-	-	-	-	-
978 - Roof Repair - HLPS #3 reservoirs (north and south)	690,000	-	-	-	-	-	-	-	-	-
<b>Total Grants - MSP</b>	<b>1,527,845</b>	-	-	-	-	-	-	-	-	-
<b>Total Grants</b>	<b>2,089,545</b>	-	-	-	-	-	-	-	-	-
<b>Debenture - Local Improvements</b>										
0650 - Local Improvements										
976 - 46 Street Water & Sewer main and service replacement and surface rehab	308,300	-	-	-	-	-	-	-	-	-
<b>Total: Debenture Local Improvements</b>	<b>308,300</b>	-	-	-	-	-	-	-	-	-
<b>Offsite Levies</b>										
107 - Booster Station upgrades	-	-	-	-	-	171,000	-	-	-	-
125 - Camrose Creek 600mm Watermain Connection	-	-	880,000	-	-	-	-	-	-	-
<b>Total: Offsite Levies</b>	-	-	<b>880,000</b>	-	-	<b>171,000</b>	-	-	-	-
<b>Reserves</b>										
<b>Equipment Replacement Reserve</b>										
1007 - Replace Unit #363 - 1/2 Ton replacement - Water	-	-	-	-	-	-	-	-	31,000	-
427 - Replace Unit#304 - PW - 1/2 Ton Truck	-	-	-	-	31,000	-	-	-	-	-
432 - Replace Unit#341 - 1/2 Ton Extended Cab-Water	31,000	-	-	-	-	-	-	-	-	-
433 - Replace Unit#333 - Water - Large Backhoe	-	-	-	-	210,000	-	-	-	-	-
468 - Replace Unit#305 - 1/2 Ton replacement - Water	-	-	-	-	-	-	31,000	-	-	-
570 - Replace Unit#370 - 1 Ton Truck - Water	-	-	-	-	45,000	-	-	-	-	-
572 - Replace Unit#318 - 1/2 Ton Truck - Water	-	-	-	-	-	-	31,000	-	-	-
573 - Replace Unit#311 - 1/2 Ton Truck	-	-	-	-	-	-	31,000	-	-	-
621 - Replace Unit#353 - 1/2 Ton Truck - Water	-	-	-	-	-	-	-	-	31,000	-
750 - Replace Unit #303 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	-	31,000
752 - Replace Unit #315 - Ford 1/2 Ton Truck	-	-	-	31,000	-	-	-	-	-	-
753 - Replace Unit #320 - Ford 1/2 Ton Truck	-	-	-	31,000	-	-	-	-	-	-
755 - Replace Unit #327 - Chev 1/2 Ton Truck	-	-	-	-	-	-	-	-	-	31,000
765 - Replace Unit #399 - Chev 1/2 Ton	-	-	31,000	-	-	-	-	-	-	-

# Water Utility - Projects - Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
773 - Replace Unit #393 - Chev 1/2 Ton Truck	31,000	-	-	-	-	-	-	-	-	-
781 - Replace Unit #328 - Ford F250 Ext cab	-	37,000	-	-	-	-	-	-	-	37,000
88 - Replace Unit#313 - Single Axle Truck WTP	-	-	180,000	-	-	-	-	-	-	-
980 - Replace Unit #367 -3/4 Ton Truck	-	-	-	-	-	-	-	37,000	-	-
<b>Total Equipment Replacement Reserve</b>	<b>62,000</b>	<b>37,000</b>	<b>211,000</b>	<b>62,000</b>	<b>286,000</b>	-	<b>93,000</b>	<b>37,000</b>	<b>62,000</b>	<b>99,000</b>
<b>Reserves-Utility Capital</b>										
125 - Camrose Creek 600mm Watermain Connection	-	-	2,700,000	-	-	-	-	-	-	-
<b>Total Reserves-Utility Capital</b>	<b>-</b>	<b>-</b>	<b>2,700,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total: Reserves</b>	<b>62,000</b>	<b>37,000</b>	<b>2,911,000</b>	<b>62,000</b>	<b>286,000</b>	-	<b>93,000</b>	<b>37,000</b>	<b>62,000</b>	<b>99,000</b>
<b>Utility Operating Funds</b>										
<b>Water Operating</b>										
1011 - WTP - Rehabilitate Lime Silo	75,000	-	-	-	-	-	-	-	-	-
1012 - HLPS #3 Pump Replacements	105,000	105,000	-	-	-	-	-	-	-	-
1013 - WTP Flat Roof Resealing	40,000	-	-	-	-	-	-	-	-	-
1014 - WTP - Replace Flat Roof Structure	-	-	-	-	-	350,000	-	-	-	-
1031 - Relocate Bulk Water Station	100,000	-	-	-	-	-	-	-	-	-
107 - Booster Station upgrades	-	-	-	-	100,000	129,000	-	-	-	-
639 - Future Water Projects - Placeholder	-	-	-	800,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
974 - 51 Avenue Watermain Looping (52 St to 53 St)	-	5,000	225,000	-	-	-	-	-	-	-
975 - 51 Avenue Watermain Looping (42 St to 47 St), and Storm upgrades	110,155	-	-	-	-	-	-	-	-	-
977 - Decommissioning and Demolition of HLPS #2 (pump station and reservoir)	-	-	-	20,000	590,000	-	-	-	-	-
978 - Roof Repair - HLPS #3 reservoirs (north and south)	56,000	-	-	-	-	-	-	-	-	-
<b>Total: Utility Operating Funds</b>	<b>486,155</b>	<b>110,000</b>	<b>225,000</b>	<b>820,000</b>	<b>1,690,000</b>	<b>1,479,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>Total Revenue</b>	<b>2,964,000</b>	<b>155,000</b>	<b>4,040,000</b>	<b>890,000</b>	<b>2,025,000</b>	<b>1,650,000</b>	<b>1,105,000</b>	<b>1,045,000</b>	<b>1,070,000</b>	<b>1,115,000</b>

**City of Camrose**  
**Capital Summary 2021-2030**  
**Utility Capital - Wastewater System**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Collection	175,000	230,000	100,000	500,000	400,000	400,000	500,000	500,000	500,000	500,000
Treatment	-	-	-	-	-	-	-	-	-	-
Wastewater Infrastructure	175,000	230,000	100,000	500,000	400,000	400,000	500,000	500,000	500,000	500,000
<b>Vehicles &amp; Equipment</b>										
Wastewater Utility	-	-	-	-	-	-	33,500	-	-	-
	-	-	-	-	-	-	33,500	-	-	-
<b>Major Projects</b>										
90-Wastewater Treatment Plant Construction	4,335,946	26,464,087	11,927,561	5,415,069	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>4,510,946</b>	<b>26,694,087</b>	<b>12,027,561</b>	<b>5,915,069</b>	<b>400,000</b>	<b>400,000</b>	<b>533,500</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>

<b>PROJECT FUNDING</b>										
<b>Infrastructure Projects</b>										
Utility Operating Funds	175,000	230,000	100,000	500,000	400,000	400,000	500,000	500,000	500,000	500,000
Proceeds on Disposal	-	-	-	-	-	-	3,500	-	-	-
Reserve - Equipment Replacement	-	-	-	-	-	-	30,000	-	-	-
Utility Reserves	85,946	4,364,087	11,927,561	705,453	-	-	-	-	-	-
Offsite Levies	-	850,000	-	-	-	-	-	-	-	-
Debenture - Offsite Levies	-	14,300,000	-	-	-	-	-	-	-	-
Debenture - City	-	5,700,000	-	-	-	-	-	-	-	-
Grant - AMWWP	4,250,000	1,250,000	-	4,709,616	-	-	-	-	-	-
<b>Total Project Funding</b>	<b>4,510,946</b>	<b>26,694,087</b>	<b>12,027,561</b>	<b>5,915,069</b>	<b>400,000</b>	<b>400,000</b>	<b>533,500</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>

# Wastewater Utility - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Wastewater - Capital</b>										
<b>Collection-Sanitary Sewer</b>										
636 - Future Wastewater Projects - Placeholder	-	-	-	400,000	400,000	400,000	500,000	500,000	500,000	500,000
916 - Camrose Creek Sanitary Trunk cleanup	-	130,000	-	-	-	-	-	-	-	-
981 - Sanitary Repairs - various locations	175,000	100,000	100,000	100,000	-	-	-	-	-	-
<b>Total: Collection-Sanitary Sewer</b>	<b>175,000</b>	<b>230,000</b>	<b>100,000</b>	<b>500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
<b>San Sewer-Vehicles &amp; Equipment</b>										
982 - Replace Unit#357 - Sanitary UTV	-	-	-	-	-	-	33,500	-	-	-
<b>Total: San Sewer-Vehicles &amp; Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>33,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Treatment-Sanitary Sewer</b>										
90 - Wastewater Treatment Plant Construction	4,335,946	26,464,087	11,927,561	5,415,069	-	-	-	-	-	-
<b>Total: Treatment-Sanitary Sewer</b>	<b>4,335,946</b>	<b>26,464,087</b>	<b>11,927,561</b>	<b>5,415,069</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total: Wastewater - Capital</b>	<b>4,510,946</b>	<b>26,694,087</b>	<b>12,027,561</b>	<b>5,915,069</b>	<b>400,000</b>	<b>400,000</b>	<b>533,500</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>

# Wastewater Utility - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Revenue</b>										
<b>Proceeds from Disposal</b>										
982 - Replace Unit#357 - Sanitary UTV	-	-	-	-	-	-	3,500	-	-	-
<b>Total Proceeds from Disposal</b>	-	-	-	-	-	-	<b>3,500</b>	-	-	-
<b>Grants - AMWWP</b>										
90 - Wastewater Treatment Plant Construction	4,250,000	1,250,000	-	4,709,616	-	-	-	-	-	-
<b>Total Grants - AMWWP</b>	<b>4,250,000</b>	<b>1,250,000</b>	-	<b>4,709,616</b>	-	-	-	-	-	-
<b>Offsite Levies</b>										
90 - Wastewater Treatment Plant Construction	-	850,000	-	-	-	-	-	-	-	-
<b>Total: Offsite Levies</b>	-	<b>850,000</b>	-	-	-	-	-	-	-	-
<b>Debenture</b>										
<b>Debenture - Offsite Levies</b>										
90 - Wastewater Treatment Plant Construction	-	14,300,000	-	-	-	-	-	-	-	-
<b>Total: Debenture - Offsite Levies</b>	-	<b>14,300,000</b>	-	-	-	-	-	-	-	-
<b>Debenture - City</b>										
90 - Wastewater Treatment Plant Construction	-	5,700,000	-	-	-	-	-	-	-	-
<b>Total: Debenture - City</b>	-	<b>5,700,000</b>	-	-	-	-	-	-	-	-
<b>Total: Debenture</b>	-	<b>20,000,000</b>	-	-	-	-	-	-	-	-
<b>Reserves</b>										
<b>Equipment Replacement Reserve</b>										
982 - Replace Unit#357 - Sanitary UTV	-	-	-	-	-	-	30,000	-	-	-
<b>Total Equipment Replacement Reserve</b>	-	-	-	-	-	-	<b>30,000</b>	-	-	-
<b>Reserves-Utility Capital</b>										
90 - Wastewater Treatment Plant Construction	85,946	4,364,087	11,927,561	705,453	-	-	-	-	-	-
<b>Total Reserves-Utility Capital</b>	<b>85,946</b>	<b>4,364,087</b>	<b>11,927,561</b>	<b>705,453</b>	-	-	-	-	-	-
<b>Total: Reserves</b>	<b>85,946</b>	<b>4,364,087</b>	<b>11,927,561</b>	<b>705,453</b>	-	-	<b>30,000</b>	-	-	-
<b>Sanitary Utility Operating Funds</b>										
636 - Future Wastewater Projects - Placeholder	-	-	-	400,000	400,000	400,000	500,000	500,000	500,000	500,000
916 - Camrose Creek Sanitary Trunk cleanup	-	130,000	-	-	-	-	-	-	-	-
981 - Sanitary Repairs - various locations	175,000	100,000	100,000	100,000	-	-	-	-	-	-
<b>Total Sanitary Utility Operating Funds</b>	<b>175,000</b>	<b>230,000</b>	<b>100,000</b>	<b>500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
<b>Total Revenue</b>	<b>4,510,946</b>	<b>26,694,087</b>	<b>12,027,561</b>	<b>5,915,069</b>	<b>400,000</b>	<b>400,000</b>	<b>533,500</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>

**City of Camrose  
Capital Summary 2021-2030  
Utility Capital - Recycling, Landfill & Waste Management**

	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
<b>PROJECT COSTS</b>										
<b>Infrastructure Projects</b>										
Recycling	-	35,000	-	-	-	-	-	-	-	-
Waste Management	-	-	15,000	15,000	-	-	40,000	-	-	-
Landfill	120,000	989,500	50,000	919,700	222,715	855,600	273,170	899,300	289,175	1,052,500
	-	-	-	-	-	-	-	-	-	-
<b>Major Projects</b>										
Landfill Closure	-	20,000	3,539,000	-	-	-	-	-	-	-
	-	20,000	3,539,000	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>120,000</b>	<b>1,044,500</b>	<b>3,604,000</b>	<b>934,700</b>	<b>222,715</b>	<b>855,600</b>	<b>313,170</b>	<b>899,300</b>	<b>289,175</b>	<b>1,052,500</b>
<b>PROJECT FUNDING</b>										
Landfill Reserves	120,000	1,009,500	50,000	919,700	222,715	855,600	273,170	899,300	289,175	1,052,500
Recycling Reserves	-	35,000	-	-	-	-	-	-	-	-
Waste Management Reserves	-	-	15,000	15,000	-	-	40,000	-	-	-
Reserves - General Infrastructure	-	-	3,539,000	-	-	-	-	-	-	-
<b>Total Project Funding</b>	<b>120,000</b>	<b>1,044,500</b>	<b>3,604,000</b>	<b>934,700</b>	<b>222,715</b>	<b>855,600</b>	<b>313,170</b>	<b>899,300</b>	<b>289,175</b>	<b>1,052,500</b>

NOTE: Project 1020 - Landfill Clay Purchase - Given the timing of the Wastewater Treatment Plant (WWTP) project, there is an opportunity to excavate additional clay (450,000 m3) which will be stockpiled near the landfill property for use on future landfill cell construction and/or closure projects. The City has revised the scope of the WWTP project (\$51.17M) and will be incurring an additional \$3.1 million in 2021-2022 to capitalize on this opportunity, realizing significant savings for the landfill, while providing all of the projected clay needs for the landfill to the end of its current life expectancy (20-25 years). The estimated \$3.1 million incurred to excavate and stockpile the clay, will be inventoried and expensed as the landfill meets its closure obligations going forward.

# Landfill - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Landfill Site</b>										
1010 - Landfill Closure - to Cell 16	-	20,000	3,539,000	-	-	-	-	-	-	-
1019 - Landfill Closure - ongoing	-	-	-	10,000	122,715	10,000	163,170	10,000	169,175	10,000
1021 - Landfill Access / Drainage Improvements	50,000	150,000	-	-	-	-	-	-	-	-
1022 - Landfill Litter Fencing	20,000	-	-	-	-	-	-	-	-	-
1041 - Landfill Cell 23 Development	50,000	839,500	-	-	-	-	-	-	-	-
1044 - Landfill Cell 24 Development	-	-	50,000	859,700	-	-	-	-	-	-
1045 - Landfill Cell 25 Development	-	-	-	-	50,000	785,600	-	-	-	-
1046 - Landfill Cell 26 Development	-	-	-	-	-	-	50,000	819,300	-	-
1047 - Landfill Cell 27 Development	-	-	-	-	-	-	-	-	50,000	967,500
1049 - Landfill Capital placeholder	-	-	-	50,000	50,000	60,000	60,000	70,000	70,000	75,000
<b>Total: Landfill Site</b>	<b>120,000</b>	<b>1,009,500</b>	<b>3,589,000</b>	<b>919,700</b>	<b>222,715</b>	<b>855,600</b>	<b>273,170</b>	<b>899,300</b>	<b>289,175</b>	<b>1,052,500</b>

# Landfill - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Reserves - General Infrastructure</b>										
<b>Debenture</b>										
1010 - Landfill Closure - to Cell 16	-	-	3,539,000	-	-	-	-	-	-	-
<b>Total: Reserves - General Infrastructure</b>	-	-	<b>3,539,000</b>	-	-	-	-	-	-	-
<b>Reserves - Landfill</b>										
1010 - Landfill Closure - to Cell 16	-	20,000	-	-	-	-	-	-	-	-
1019 - Landfill Closure - ongoing	-	-	-	10,000	122,715	10,000	163,170	10,000	169,175	10,000
1021 - Landfill Access / Drainage Improvements	50,000	150,000	-	-	-	-	-	-	-	-
1022 - Landfill Litter Fencing	20,000	-	-	-	-	-	-	-	-	-
1041 - Landfill Cell 23 Development	50,000	839,500	-	-	-	-	-	-	-	-
1044 - Landfill Cell 24 Development	-	-	50,000	859,700	-	-	-	-	-	-
1045 - Landfill Cell 25 Development	-	-	-	-	50,000	785,600	-	-	-	-
1046 - Landfill Cell 26 Development	-	-	-	-	-	-	50,000	819,300	-	-
1047 - Landfill Cell 27 Development	-	-	-	-	-	-	-	-	50,000	967,500
1049 - Landfill Capital placeholder	-	-	-	50,000	50,000	60,000	60,000	70,000	70,000	75,000
<b>Total Revenue - Reserves - Landfill</b>	<b>120,000</b>	<b>1,009,500</b>	<b>50,000</b>	<b>919,700</b>	<b>222,715</b>	<b>855,600</b>	<b>273,170</b>	<b>899,300</b>	<b>289,175</b>	<b>1,052,500</b>
<b>Total Revenue</b>	<b>120,000</b>	<b>1,009,500</b>	<b>3,589,000</b>	<b>919,700</b>	<b>222,715</b>	<b>855,600</b>	<b>273,170</b>	<b>899,300</b>	<b>289,175</b>	<b>1,052,500</b>

NOTE: Project 1020 - Landfill Clay Purchase - Given the timing of the Wastewater Treatment Plant (WWTP) project, there is an opportunity to excavate additional clay (450,000 m3) which will be stockpiled near the landfill property for use on future landfill cell construction and/or closure projects. The City has revised the scope of the WWTP project (\$51.17M) and will be incurring an additional \$3.1 million in 2021-2022 to capitalize on this opportunity, realizing significant savings for the landfill, while providing all of the projected clay needs for the landfill to the end of its current life expectancy (20-25 years). The estimated \$3.1 million incurred to excavate and stockpile the clay, will be inventoried and expensed as the landfill meets its closure obligations going forward.

# Recycling & Waste Management - Projects & Funding

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>Expense</b>										
<b>Waste Reduction</b>										
1018 - Replacement of Downtown Garbage Bins	-	-	15,000	-	-	-	-	-	-	-
831 - Waste Management - Cart Purchase	-	-	-	15,000	-	-	40,000	-	-	-
<b>Total: Waste Reduction</b>	-	-	<b>15,000</b>	<b>15,000</b>	-	-	<b>40,000</b>	-	-	-
<b>Recycling</b>										
1016 - Processed Paper/Cardboard Storage Shed	-	35,000	-	-	-	-	-	-	-	-
<b>Total: Recycling</b>	-	<b>35,000</b>	-	-	-	-	-	-	-	-
<b>Total Expense</b>	-	<b>35,000</b>	<b>15,000</b>	<b>15,000</b>	-	-	<b>40,000</b>	-	-	-
<b>Revenue</b>										
<b>Reserves - Waste Management</b>										
1018 - Replacement of Downtown Garbage Bins	-	-	15,000	-	-	-	-	-	-	-
831 - Waste Management - Cart Purchase	-	-	-	15,000	-	-	40,000	-	-	-
<b>Total: Waste Management</b>	-	-	<b>15,000</b>	<b>15,000</b>	-	-	<b>40,000</b>	-	-	-
<b>Reserves - Recycling</b>										
1016 - Processed Paper/Cardboard Storage Shed	-	35,000	-	-	-	-	-	-	-	-
<b>Total: Recycling</b>	-	<b>35,000</b>	-	-	-	-	-	-	-	-
<b>Total Revenue - Reserves - Utilities</b>	-	<b>35,000</b>	<b>15,000</b>	<b>15,000</b>	-	-	<b>40,000</b>	-	-	-