## **REPORT**

## **City of Camrose**

# 25 Year Infrastructure Replacement Plan









FEBRUARY 2024





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#### **EXECUTIVE SUMMARY**

In 2022, the City of Camrose (City) retained Associated Engineering (AE) to develop the 25-Year City-wide Infrastructure Replacement Plan (CIRP) for underground assets, including water, sanitary, and stormwater infrastructure. The CIRP was an expansion to the Downtown Infrastructure Renewal Plan (DIRP) that was ongoing at the time of undertaking the assignment. The objective of the CIRP was to develop a comprehensive 25-Year Infrastructure Replacement Plan that identifies rehabilitation projects across the City, excluding the Downtown area. The CIRP provides information to support the City's long-range asset management and rehabilitation and aids in the coordination of renewal projects for underground and roadways infrastructure.

This report presents the results of the assessment and recommendations for the **2023-2047 Infrastructure Replacement Plan**.

The infrastructure renewal candidates presented in this report were identified following a desktop condition assessment, in consideration of the following:

- The City's Underground Infrastructure Asset Inventory and GIS records.
- Condition Assessments of Roadways based on a Pavement Condition Index established in the Pavement Condition Assessment Report, Tetra Tech, 2019.
- Storm and Sanitary sewers CCTV survey results identified in ISL's 2020 Storm and Sanitary CCTV Inspections and Condition Assessments.
- Infrastructure upgrades identified in the various utility Master Plans.

A risk-based evaluation criteria, developed in consultation with the City, was used to identify and prioritize rehabilitation candidates for inclusion in the CIRP. The rehabilitation projects were identified and prioritized based on a calculated risk score. Meetings with the City confirmed program development methods and categorization of the upgrade priority of the identified infrastructure rehabilitation projects. The City's comments were adopted into the CIRP.

In this report, Risk is defined as the product of the probability/likelihood of failure and impact/consequence of failure (Probability x Impact). The risk-based evaluation criteria was developed for underground infrastructure and was used to prioritize rehabilitation and renewal projects included in the CIRP. Probability of failure scores for utilities were assigned based on asset age and material, while impact of failure scores were assigned based on asset diameter. Where information was available, the CCTV inspection results and Master Plan recommended upgrades were considered in the prioritization criteria.

The comprehensive infrastructure assessment, cost projections, and the recommended high priority assets were organized into the 25-year renewal plan. The proposed program is summarized in **Table ES-1**, with a breakdown of the 25-year program based on a budget of approximately \$3 million per year, shown in **Table ES-2**.

Table ES-1 Summary of Proposed CIRP

	Quantities and Opinion of Probable Cost
Number of Blocks	175
Length of Watermains	32,300 m
Length of Sanitary Sewers	27,780 m
Length of Storm Sewers	23,225 m
Low-Cost Scenario <sup>1</sup>	\$73,212,000
High-Cost Scenario <sup>1</sup>	\$146,423,000

<sup>&</sup>lt;sup>1</sup> Costs include a 12% Engineering Fee, 5% Emerging Issues Fund, and 20% Contingency Fund, based on 2023 dollars.

Table ES-2 25-Year CIRP and Opinion of Probable Cost Based on \$3M per Year Budget

Renewal Years	Number of Blocks	Length of Watermain (m)	Length of Sanitary Sewer (m)	Length of Storm Sewer (m)	Low-Cost Scenario <sup>1</sup>	High-Cost Scenario <sup>1</sup>
2023-2025	11	1,286	1,341	1,361	\$4,289,000	\$8,577,000
2026-2028	19	2,637	2,353	1,516	\$4,111,000	\$8,222,000
2029-2031	8	1,119	1,631	1,314	\$4,611,000	\$9,221,000
2032-2034	12	1,933	2,242	1,242	\$4,346,000	\$8,692,000
2035-2037	6	1,063	1,907	1,303	\$4,261,000	\$8,521,000
2038-2040	8	404	1404	1760	\$4,828,000	\$9,656,000
2041-2043	12	1,846	2,335	1,540	\$4,605,000	\$9,210,000
2044-2046	15	2,300	1,853	1,256	\$4,249,000	\$8,498,000
2047-2048	9	981	1233	1055	\$2,795,000	\$5,589,000
Total <sup>1</sup>	100	13,569	16,299	12,347	\$38,095,000	\$76,186,000

<sup>&</sup>lt;sup>1</sup> Costs include a 12% Engineering Fee, 5% Emerging Issues Fund, and 20% Contingency Fund, based on 2023 dollars.

The following recommendations are made, based on the assessment completed:

- 1. Implementation of the 25-Year CIRP at a total budget ranging from a minimum of \$73,212,000 (Low-cost scenario) to a maximum of \$146,423,000 (High-cost scenario).
- 2. Allocation of a portion of the annual budget for engineering fees for the preparation of the **design and tender packages** for the subsequent year's projects. These costs should cover any additional data collection, pre-design, and detailed design required for a rehabilitation project. An allowance equivalent to 12% of the anticipated construction costs is recommended.
- 3. Allocation of a portion of the annual budget to address emerging issues. This will cover potential scope creep that typically arises during implementation of a renewal program. An allowance equivalent to 5% of the anticipated construction costs is recommended.

- 4. The City should retain a portion of each year's uncommitted budget for a contingency fund to cover fluctuation in the construction market, and potential costs unforeseen during pre-design stages. A sum equal to 20% of the anticipated construction costs should be considered.
- 5. The City should implement a CCTV Inspection Program to verify the condition of underground assets at a total cost of \$3,060,000. This program can be implemented on a 10-year timeline.
- 6. The City review the 25-Year CIRP on 3-to-5-year cycles, based on condition assessment data, and re-prioritizing infrastructure needs.

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#### 1 INTRODUCTION

The City of Camrose (City) has historically budgeted and implemented infrastructure renewal projects. The City recognizes the need for proactive infrastructure renewal and coordination of underground utility rehabilitation with surface work. In 2022, the City engaged Associated Engineering (AE) to assist in the development of the 25-Year Citywide Infrastructure Renewal Plan (CIRP). The CIRP study area excludes the Downtown core.

The objective of the project was to undertake a desktop condition assessment of the underground infrastructure (water, sanitary and stormwater) to identify and prioritize rehabilitation needs and develop a 25-year renewal plan. The scope of work included a review of the City's available GIS data for watermains, sanitary sewers, storm sewers, previous utility infrastructure assessments, and Master Plan documents. Additionally, risk-based evaluation of the infrastructure candidates was used to prioritize the projects. Opinion of probable costs were also developed as part of this study.

#### 1.1 Coordination with Downtown Infrastructure Renewal Plan

In 2020, the City engaged Associated Engineering to prepare the Downtown Infrastructure Renewal Plan (DIRP), which focussed on the Downtown core. The scope of DIRP project included a review of the condition of the existing underground utilities, roadways, and sidewalks in the central Downtown area. The goal of the project was to develop a long-range rehabilitation plan, including construction schedules and cost estimates for infrastructure renewal.

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#### 2 METHODOLOGY

Our methodology for developing the 25-Year CIRP followed the generalized tasks below:

#### **Background Data Collection:**

This included collection and review of background data, such as the utility GIS data, the City's underground asset inventory, various Master Plan documents, existing CCTV inspection records, and Roadway Rehabilitation Report.

**Establishment of Asset Condition Grades:** The condition of the assets were assigned a grade based on age/remaining service life, material, and condition assessment information. A minimal break history and limited maintenance records were available for this project. No field condition assessments were undertaken.

**Risk Assessment:** A risk-based assessment was used based on the anticipated likelihood and consequence of failure and assigned scores for each of the infrastructure assets. This was used for prioritization of infrastructure candidates for renewal.

**Development of 25 Year Infrastructure Replacement Program:** Renewal projects were then selected. Opinion of probable costs and suggested implementation timelines were developed using the Risk Assessment developed.

The following sections of the report present a detailed description of the work completed.

#### 2.1 Background Data Collection and Desktop Review

#### 2.1.1 Utilities

#### 2.1.1.1 Geographic Information System (GIS) Data

The City's GIS utilities data that included watermains, sanitary, and storm sewer infrastructure assets formed the basis of the analysis. The first steps in formatting and preparing usable information from the database was the removal of extraneous assets that were identified as having been abandoned, privately owned, services, or located within the Downtown area. Assets were mapped using ArcGIS tools, followed by further visual clean up of the dataset completed in coordination with the City.

#### 2.1.1.2 Asset Properties

Key asset properties, such as material, diameter, length, and age were reviewed. Some asset material types were found to be missing, unknown, or labeled to be uncommon types. There was a need to establish a consistent naming convention for pipe materials within the database to allow for a standardized evaluation process. To address this, a list of standard pipe material types was proposed, and assets identified with uncommon types are re-assigned to a material on the list. **Table 2-1** below presents the list of standard pipe materials. **Table 2-2** summarizes the list of the materials in the dataset that were re-assigned.

Where asset properties, such as material type, age, and diameter were unknown, known attributes from the closest connected pipe were re-assigned. There were a number of instances where a series of connected pipes did not have diameters assigned to them. These were tagged as pipes with unknown diameters.

Once asset properties were assigned, identification of the estimated and remaining service lives was completed, as discussed in **Section 2.2**.

Table 2-1 List of Standard Pipe Material Types

Material Name	Material Name	
Polyvinyl Chloride	PVC	
High Density Polyethylene	HDPE	
Steel	STEEL	
Ductile Iron	DI	
Cast Iron	CI	
Corrugated Steel Pipe	CSP	
Concrete	CONCRETE	
Asbestos Cement	AC	
Vitrified Clay Tile	VCT	

Table 2-2 Assumed Standard Material

Water Materials from Database	Assumed Standard Material	Sanitary Materials from Database	Assumed Standard Material	Storm Materials from Database	Assumed Standard Material
AC	AC	PVC	PVC	ABANDONED	-
C-900 DR18	PVC	AC	AC	AC	AC
CI	CI	ACCMP	CSP	BIG O	HDPE
CONCRETE	Concrete	CLAY	VCT	BOSS2000	HDPE
CSP	CSP	CLAY TILE	VCT	BOX CULV	Concrete
Copper (CU)	CI	CLPECSTEEL	Steel	CMP	CSP
DI	DI	CONC	Concrete	CONC	Concrete
HDPE	HDPE	DUCT IRON	DI	CULVERT	CSP
HPDE	HDPE	FORCE MAIN (not a material type but assets were labeled like this in database)	HDPE	F-36A	Concrete
Polyethylene (PE)	HDPE	HDP	HDPE	K-7	Concrete
PLASTIC	PVC	HDPE	HDPE	NF-80	Concrete
POLY	PVC	LOG	-	PERF PVC	PVC
PVC	PVC		-	PERFORATED	PVC
PVC (THIN)	PVC	PE	HDPE	PVC	PVC

Water Materials from Database	Assumed Standard Material	Sanitary Materials from Database	Assumed Standard Material	Storm Materials from Database	Assumed Standard Material
STEEL	Steel	PVC	PVC	PVC UR	PVC
		SDR35	PVC	PVCULTRRIB	PVC
		STEEL	Steel	PVC UR	PVC
		TILE	VCT	RCP	Concrete
		ULTRA-RIB	PVC	SDR35	PVC
				STEEL	Steel
				ULTRA-RIB	PVC
				ULTRA-RIB	PVC
				ULTRA-RIB	PVC
				VCT	VCT

#### 2.1.2 Water

#### 2.1.2.1 Water Breaks

The City's GIS water distribution network break history was reviewed and found to include 35 watermain breaks across the City dating from 2009 to 2022. This data was statistically insignificant for use in condition and risk assessments. In addition, the City provided a water breakage dataset that dated back to 1970. However, the dataset did not capture the locations for the breaks. As such, break history was not used in this analysis as no deterioration trends could be drawn from the dataset. Clean up of the dataset, including assignment of specific locations to the water breaks, is recommended for future condition assessment.

#### 2.1.2.2 Water Master Plan

The 2006 Water Master Plan Update (Associated Engineering) recommended minimum watermain sizes to accommodate the projected Peak Hour Demand of the ultimate distribution network and fire flow requirements as the minimum pipe sizes are summarized below:

- 300 mm Commercial Business District
- 250 mm Commercial & Industrial
- 200 mm Residential

The Master Plan also recommended additional watermains to improve network connectivity and looping. In discussion with the City, there are no specific assets where the master plan upgrades address ongoing water demand issues and supersede condition-based replacements. As such, master plan upgrades are not considered as part of condition and risk assessment.

#### 2.1.3 Sanitary and Storm Sewers

#### 2.1.3.1 Sanitary Master Plan

The 2007 Sanitary Master Plan Update (Associated Engineering) modelled the trunk sewers within the City and identified a number of capacity related upgrades to reduce surcharge. Per discussions held with the City, there are no identified areas where capacity issues are presently an issue. As such, master plan upgrades are not considered as part of condition and risk assessment.

#### 2.1.3.2 Stormwater Master Plan

The 2008 Stormwater Master Plan Update (Associated Engineering) identified flow loading and surcharge levels for various storm events and recommended upgrades to address current and future stormwater issues. Multiple locations within the City were projected to experience surcharging during a 1:5-year storm event or greater. The master plan did not specify whether capacity deficiencies were projected within the minor or major system and no recommendations could be made to address the surcharging issues. As such, the CIRP, does not include specific recommendations for stormwater upgrades.

#### 2.1.3.3 Sanitary and Storm CCTV Review

The most recent CCTV inspection reports of sanitary and storm sewers were reviewed in the 2020 Storm and Sanitary CCTV Inspection and Condition Assessment Report (ISL). The report was prepared following the National Association of Sewer Service Companies (NASSCO) Pipeline Assessment Certification Program (PACP) rating system. The report provided CCTV inspection results for infrastructure assets that were selected by the City based on the following criteria:

- Sewer locations coinciding with locations where road work was planned in the next 3-5 years.
- The oldest infrastructure.
- Sewers that were known to have condition, operational, and maintenance issues.

As part of the CCTV Inspection reporting, sewers were assigned priority scores, based on the evaluated condition grade, as described in **Table 2-3**.

Priority	Implication	Condition Grade	Number of Identified Assets
1	Repair or Service Immediately	5 and sometimes 4	5
2	Repair or Service within the next 5 years	3 and 4	20
3	Re-inspect in 5 to 10 years	1 and 2	9

Table 2-3 2020 Sewer CCTV Inspection Rating

34 sanitary and storm sewer sections were inspected across the City. Of the 34, five were identified as Priority 1 and 20 were Priority 2. The recommended rehabilitation measures for the Priority 1 and Priority 2 assets were relatively minor, with a single sewer section being recommended for full replacement. Priority 3 assets were in relatively good condition and were recommended to be re-inspected in 5 to 10 years. **Table 2-4** below presents a summary of the recommended rehabilitation measures.

Table 2-4 2020 CCTV Inspection Rehabilitation Recommendations

Priority 1 Rehabilitations	Priority 2 Rehabilitations	Priority 3 Rehabilitations
2x Flush, Clean, Re-inspect	6x Flush, Clean, Re-inspect	2x Flush, Clean, Re-inspect
1x Spot Repair CIPP Liner	5x Spot Repair CIPP Liner	7x No work required
1x Spot Repair Excavation	3x Full Length CIPP Liner	
1x Spot Repair Excavation + Spot Repair CIPP Liner	1x Full Length Excavation and Replacement	
	5x Further Internal Visual Inspection	

The sample size from the 2020 CCTV Inspection was not significant enough to be incorporated into the overall risk assessment criteria for this assignment. Therefore, the CCTV inspection results do not affect the prioritization criteria used in this assignment.

#### 2.1.4 Roadways

In 2019 the City retained Tetra Tech Inc. to conduct condition assessment of paved roadways. The results of the assessment were used to assign Pavement Condition Indices (PCI) to express the condition of the pavement surface as a function of the severity and extent of visible distresses. The 2019 Condition Assessment report provided a 20-year rehabilitation plan for each road segment, based on an annual budget of \$2 Million.

It is our understanding that the City has implemented a separate roadways rehabilitation plan. As such, it was agreed with the City that roadway surface rehabilitation recommendations would not be integrated into the CIRP. The City will continuously review recommendations made in CIRP and coordinate underground and roadway surface rehabilitation work.

#### 2.1.5 Sidewalk Infrastructure

Sidewalk infrastructure was not evaluated as part of the CIRP. Sidewalk renewal will be included as part of the roadway surface rehabilitation work, as discussed with the City.

#### 2.2 Establishment of Asset Condition Grades

#### 2.2.1 Expected Service Life

**Table 2-5** presents the typical expected service lives for various pipe materials. These were derived from service lives reported by other regional municipal infrastructure owners on previous studies completed by Associated Engineering.

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Table 2-5 Expected Service Life (ESL)

Material Type	Material Abbreviation	Expected Service Life (ESL)
Asbestos Cement	AC	50
Cast Iron	Cl	50
Concrete	CONCRETE	60
Corrugated Steel Pipe	CSP	60
Copper	CU	40
Ductile Iron	DI	50
High Density Polyethylene	HDPE	75
Polyvinyl Chloride	PVC	60
Steel	STEEL	75
Vitrified Clay Tile	VCT	50

#### 2.2.2 Remaining Service Life

The Remaining Service Live (RSL) of each underground asset was calculated as a percentage of the ESLs presented in **Table 2-6** using the formula presented below:

$$RSL$$
 (%) = 100 \*  $(ESL - AGE)/ESL$ 

#### 2.2.3 Condition Grade

In the absence of historic failure data and CCTV survey results, condition grades were assigned based on remaining service life to reflect the expected deterioration. **Table 2-7** below outlines the range of condition grades.

Table 2-6 Condition Grade Scores Based on % Remaining Service Life

Remaining Service Life	Condition Grade (Score)	Condition Grade (Description)	Expected Deterioration, Based on RSL
<10%	5	Terminal	1 Defects that may need to be addressed immediately.
10% - 30%	4	Poor	2 Severe defect.
31% - 60%	3	Fair	3 Defect deterioration commenced.
61% - 90%	2	Good	4 A moderate defect with continuous deterioration.
91% - 100%	1	Very Good	5 Minor defects.

#### 2.3 Risk-Based Evaluation

A risk-based evaluation criteria was proposed and used for prioritization. The evaluation criteria used assigned likelihood and consequence of failure scores for the infrastructure assets. In the absence of information on historic failure, data from typical deterioration curves was used to assign the likelihood of failure for each asset, based on RSL and material.

#### 2.3.1 Annual Probability of Failure

**Table 2-7** presents the annual probability of failure, which was determined based on the condition score and the standard deterioration curves derived from other municipal jurisdictions.

**Condition Grade** Very Good Good Fair Poor **Terminal** (Score) (1) (2)(3)(4) (5) 91% - 100% (RSL) 61% - 90% (RSL) 31% - 60% (RSL) 10% - 30% (RSL) <10% (RSL) Pipe Material **Annual Probability of Failure** PVC 1% 2% 7.5% 20% 45% **HDPE** 1% 2% 7.5% 20% 45% Steel 1% 3% 10% 30% 50% DI 1% 3% 10% 30% 50% CI 1% 3% 10% 30% 50% **CSP** 1% 3% 10% 30% 50% 3% 40% Concrete 1% 5% 15% AC 1% 3% 10% 40% 60% **VCT** 1% 3% 10% 40% 60%

Table 2-7 Annual Probability of Failure Based on Condition Grade Score

#### 2.3.2 Likelihood of Failure

The annual probability of failure data was used to assign likelihood of failure scores on a scale of 1 to 5. **Figure 2-1** below presents a graphical summary of the criteria used to assign likelihood of failure scores. This was developed by Associated Engineering specifically for this assignment. **Table 2-8** shows how the likelihood of failure score scales with annual probability of failure.

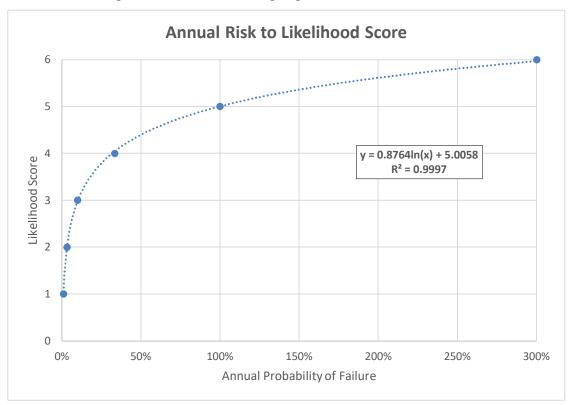


Figure 2-1 Criteria for Assigning Likelihood of Failure Scores

Table 2-8 presents a sample of the Likelihood of Failure Scores derived from the Annual Probability of Failure.

Table 2-8 Likelihood of Failure Scores Derived from the Annual Probability of Failure

Annual Probability of Failure	Assigned Likelihood of Failure Score
0.5%	0.36
1%	0.97
3%	1.93
4%	2.18
7.5%	2.74
10%	2.99
15%	3.34
32%	4.01
35%	4.09
60%	4.56
100%	5.0

#### 2.3.3 Consequence of Failure

Consequence of Failure (CoF) refers to the direct and indirect impacts that would result from an asset's failure. CoF can include, utility service interruptions, traffic disruption, environmental impacts, damage to property, safety risks, social, and economic costs. For this assignment, CoF scores were assigned based on the severity of the impact represented by asset diameter. The larger the asset diameter, the greater the CoF. **Table 2-11** and **Table 2-12** present the criteria that was used to assign CoF scores.

**Table 2-9 Criteria for Consequence of Failure Scores** 

Consequence of Failure Assigned Score	Description
1	Negligible impact: population is unaffected; no injuries or illness; minor investment required; no loss of reputation.
2	Minimal to negligible impact; population is unaffected; no injuries or illness; minor investment required; no loss of reputation.
	Moderate impact. Minor environmental impact; low impact to the population; minor injuries or illness; unplanned investment would be required to repair/replace.
3	For <u>water</u> assets, diameters smaller than 200 mm are considered to have higher impact as they do not meet minimum service requirements. Smaller diameters provide inadequate fire protection, which has a relatively higher impact.
4	Moderately high impact.
5	Significant/irreversible or not easily reversible damage to environment; large population; Severe injury or death or health hazards; significant unplanned investment required to repair or replace; significant loss of reputation.

Table 2-10 Consequence of Failure Assigned Scores

Water		Sanitary		Storm	
Diameter (mm)	Consequence of Failure	Diameter (mm)	Consequence of Failure	Diameter (mm)	Consequence of Failure
<200	3	<200	3	<200	3
201 - 350	2	201 - 350	2	201 - 450	1
351 - 500	3	351 - 500	3	451 - 700	2
501 - 650	4	501 - 650	4	701 - 950	3
> 650	5	> 650	5	951 - 1200	4
Unknown	3	Unknown	3	> 1200	5
				Unknown	3

#### 2.3.4 CoF for Critical Assets Identified by the City

Further to the risk evaluation criteria described above, the City identified critical locations and infrastructure that needed to be prioritized. **Figure A-1** in **Appendix A** shows the critical locations and infrastructure that were identified by the City.

The following provides a summary of the critical locations and infrastructure identified by the City:

- 1. Major Thoroughfares (Arterial and Major Collectors)
  - 48 Avenue
  - Camrose Drive
  - 53 Street
  - Marler Drive

#### 2. Critical Utility Locations

Unplanned disruptions on these utilities would have severe impacts to the City's service delivery. These utilities include:

- Sanitary trunk sewers
- Water transmission lines between the City's water treatment plant, reservoirs, and pump stations
- Larger diameter water distribution downstream of the reservoirs

#### 3. Major Facilities and Institutions

- These include:
  - Hospital
  - Schools
  - Fire Hall
  - Senior's Care facilities

As part of the evaluation, additional weighting was applied to the CoF scores for all infrastructure assets that fell within the priority categories listed above. A consequence of this approach is that some blocks may appear as higher priority and at greater risk despite that utilities within such blocks may have been recent repairs or replaced.

#### 2.3.5 Risk-Based Evaluation

A risk-based evaluation criteria utilizing likelihood of failure and consequence of failure scores was used for prioritization. In this report, risk is defined as the product of likelihood of failure and consequence of failure.

 $Risk\ Score = Likelihood\ of\ Failure\ (LoF)*Consequence\ of\ Failure\ (CoF)$ 

Figure 2-2 presents a risk matrix for the assets that were assessed. This risk matrix is specific to the CIRP analysis.

Consequence Score (C) Likelihood Score (L)

Figure 2-2 Risk Matrix

#### 2.4 Infrastructure Overlap and Consolidation

Though underground infrastructure assets were reviewed, analyzed, and rated independently, there was a need to link them together to develop a location-based rehabilitation program. In the GIS data provided by the City, there were no pre-defined block limits or labels that could be used to link the assets to one another. Consequently, a custom block delineation was completed using ArcGIS software. Due to the scale of the dataset, blocks were created and numbered through an automated polygon generation process. The delineation process and resulting data were based on the following rules:

- Block delineation was based on approximate road segments. Where utilities existed beyond roadways, blocks were defined around the utility segments.
- The automated process showed blocks visually terminating at intersections or utility junctions. Assets within intersections were assigned to the blocks.
- Assets that fell within the limits of a block were assigned to that block.
- Assets that crossed between two blocks were assigned to one of the two blocks.
- Assets located in intersections that appeared between multiple blocks were assigned to one of the adjacent blocks.
- Assets that fell outside of defined block limits were assigned to the closest adjacent block.

All infrastructure assets were consolidated into over-arching street blocks.

This approach aimed to:

- Minimize rework in neighborhoods, resulting in less impact to residents.
- Lower capital costs by taking advantage of economies of scale.
- Increase the City's return on investment on rehabilitation projects.

# 3 DEVELOPMENT OF 25 YEAR INFRASTRUCTURE REPLACEMENT PROGRAM

#### 3.1 Total Risk

Total risk in the CIRP is defined as the sum of the risk scores for the individual underground assets within a block. This approach allowed the infrastructure to be evaluated equally and efficiently. Consolidation of the risk scores was a key step in the prioritization of assets for rehabilitation. Where multiple assets of the same utility category existed within the same block, the highest scoring asset was used to define the risk score of that utility.

#### 3.2 Rehabilitation Recommendations

The limited information on asset condition within the CIRP means that some rehabilitation recommendations may be overly conservative or aggressive. Furthermore, the 25-year duration of the CIRP makes it impractical to propose detailed rehabilitation methods and improvements for each asset. The CIRP approaches the rehabilitation method as complete removal and replacement of the underground infrastructure. The roadway surface reconstruction is excluded as the City budgets for roadway rehabilitation separately.

To provide a balanced assessment, high-cost and low-cost scenarios were developed for all blocks within the DRA. The **high-cost scenario** assumes a "worst-case" situation, where all underground assets within a block will require full removal and replacement. This scenario assumes full replacement of all underground assets and remediation of the roadway, only up to the granular surface. This approach provides a degree of proactive mitigation to prevent further deterioration of infrastructure, as every asset will eventually be replaced.

The **low-cost scenario** assumes an "ideal" situation where some underground assets will require full removal and replacement, while others may not, or may only require rehabilitation or partial replacement. For this assignment, the low-cost scenario was set at 50% of the estimated cost of the high-cost scenario. This was based on trends observed through the DIRP study, where the block analysis, master plan upgrades, and CCTV results determined that an average of 50% of blocks were found to be in conditions that required renewal or replacement.

#### 3.3 Opinion of Probable Construction Cost for the Proposed Program

The Opinion Of Probable Construction Cost was based on rates for removal and replacement of underground infrastructure derived from similar work recently completed in the Camrose area. The rates were compared to project cost estimates prepared by the City in September 2022 for the Marler Drive rehabilitation project. The rates assume the full removal and replacement of the underground infrastructure, including road backfill up to the granular surface. Asphalt replacement, curb, gutter, and sidewalk replacement work were excluded from the rates.

**Table 3-2** summarizes the opinion of probable costs and prioritization categories.

 Table 3-1
 Summary of Opinion of Probable Construction Cost and Prioritization

Prioritization	Total Risk Scores	Number of Blocks	Length of Water Mains (m)	Length of Sanitary Sewers (m)	Length of Storm Sewers(m)	Total Length for each Prioritization Category (m)	Total Construction Cost (2023 Dollars)
High	27 - 56	175	32,300	27,775	23,225	83,300	\$106,878,000
Medium	15 - 26	435	65,135	53,050	28,700	146,885	\$149,846,000
Low	<15	633	33,115	42,550	32,550	108,215	\$130,419,000
Total		1,243	130,550	123,375	84,320	338,400	\$387,006,000

**Figure 3-1** presents an outline of the total risk scores across the CIRP area. Additionally, **Appendix B**, presents a detailed breakdown of the scope and cost of the high priority assets recommended for replacement as part of the 25-Year CIRP.

3-2 —





#### Legend:

Low

Medium

High





#### FIGURE 3-1

CITY OF CAMROSE 25-YEAR INFASTRUCTURE REHABILITATION PLAN

BLOCK RISK SCORE DISTRIBUTION

AE PROJECT No. SCALE APPROVED DATE 2022-3374 1:3,500 D.FRIESEN 2024JAN30

#### 3.4 Proposed Program

The **25-Year Replacement Program** for the **high priority infrastructure** includes a total of 83.3 km of water, sanitary, and storm infrastructure at a total construction cost of **\$106,878,000**. This amounts to an annual budget of **\$4,275,120**.

#### 3.5 Annual CCTV Inspection Program

It is recommended that the City establishes an annual CCTV Inspection Program to verify the condition of underground assets, to support and refine the scope of rehabilitation and replacement and to facilitate the implementation of the CIRP.

The 2020 CCTV inspection programs provided asset condition records for less than 1% of the sanitary and storm sewer across the City. Implementing an annual inspection program will allow for proactive project planning and provide the following benefits:

- Assessment of specific critical assets to confirm rehabilitation requirements.
- Verification that critical assets are in functional condition, which allows reallocation of budget to other projects.
- Identification of the remediation needs for critical assets to facilitate project design and planning.
- Facilitates prioritization of utility rehabilitation.

There is approximately 51,000 m of high priority sanitary and stormwater sewers across the City (excluding the Downtown area) where no records of CCTV inspection exist. As such, a 10-year Condition Assessment Program is proposed for the underground assets within the high priority category. This will allow all high priority sanitary and storm assets to be inspected over a 10-year period. Table 3-3 below provides a summary of the proposed CCTV Inspection Program.

Table 3-3 Proposed 10-Year Condition Assessment Program

Scope for Sewer Inspection	Estimated Quantity/Cost (2023 Dollars)
Total Length of High Priority Sanitary Sewers to be Inspected	27,775 m
Total Length of High Priority Stormwater Sewers to be Inspected	23,225 m
Total - High Priority Sewers	51,000 m
Total Cost of Inspection Program (Based on \$60/m)	\$3,060,000
Length of Sewers to be Inspected per Year (Based on 10 - Year Program)	5,100 m
Annual Inspection Budget	\$306,000

#### 4 PROGRAM COST SUMMARY

The Opinion of Probable Construction Cost for the proposed 25 Year CIRP is \$106,878,000. This includes the removal and replacement of the identified underground assets. Only the reconstruction of roadways up to the granular surface is included in this cost, and a separate budget will be required for pavement or surface restoration. Figure 4-1 presents the blocks included in the proposed 25 Year CIRP. The actual costs and extent of rehabilitation required must be determined through physical confirmation of the condition and detailed engineering design.

Engineering fees are allocated for each year, projected to be 12% of the construction costs. These costs should cover any additional data collection, pre-design, and detailed design required for a rehabilitation project.

An Emerging Issues Fund of 5% of the construction costs is allocated for each program year to accommodate potential scope creep that typically arises during implementation of a renewal program.

A contingency fund of 20% of the construction costs is allocated for each program year to accommodate fluctuation in the construction market, and potential costs unforeseen during pre-design stages.

The estimated total cost for the CIRP and the CCTV Inspection Program is \$146,423,000 and \$3,060,000 respectively. To address all high priority infrastructure assets under the 25-year renewal plan, an annual expenditure of approximately \$5,857,000 is required. Table 4-1 summarizes the opinion of probable cost for the 2023-2047 CIRP including construction costs, engineering fees, emerging issues fund, and contingency fund.

Table 4-1 CIRP Opinion of Probable Cost Summary

Description	CIRP Annual Low-Cost <sup>2</sup>	CIRP Total Low-Cost (25 Year Total)	CIRP Annual High-Cost	CIRP Total High-Cost (25 Year Total)
Construction Cost	\$2,138,000	\$53,439,000	\$4,275,000	\$106,878,000
Engineering (12%)	\$257,000	\$6,413,000	\$513,000	\$12,825,000
Emerging Issues Fund (5%)	\$107,000	\$2,672,000	\$214,000	\$5,344,000
Contingency (20%)	\$428,000	\$10,688,000	\$855,000	\$21,376,000
Cost Total	\$2,930,000	\$73,212,000	\$5,857,000	\$146,423,000
Annual Inspection Program <sup>1</sup>	\$306,000	\$3,060,000	\$306,000	\$3,060,000

<sup>&</sup>lt;sup>1</sup> The Annual Inspection Program is based on a 10-year inspection cycle.

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<sup>&</sup>lt;sup>2</sup> All costs shown are 2023 dollars.





#### Legend:

High Priority





#### FIGURE 4-1

CITY OF CAMROSE 25-YEAR INFASTRUCTURE REHABILITATION PLAN

BLOCKS IDENTIFIED FOR INCLUSION IN THE 25-YEAR CIRP

AE PROJECT No. SCALE APPROVED DATE 2022-3374 1:3,500 D.FRIESEN 2024JAN30

#### 4.1 Downtown Infrastructure Renewal Plan and Comparison

Prior to the preparation of the CIRP, the City initiated a 25-year Downtown Infrastructure Renewal Plan (DIRP). The DIRP covered the Downtown area, spanning from 48 Ave to 51 Ave, between 46 Street and 53 Street.

Table 4-2 and Table 4-3 below summarize the budget estimates for the High-Cost and Low-Cost Scenarios for the CIRP and DIRP, respectively. The tables also show the annual average budgets, based on 25-year programs. The opinion of probable total cost for the combined High-Cost and Low-Cost Scenarios for the CIRP and DIRP is \$177,648,000 and \$88,988,000, respectively. The baseline Annual Average Budget (based on 25 years) for the High-Cost and Low-Cost scenario is \$7,106,000 and \$3,561,000, respectively.

The costs presented include engineering fees estimated at 12% of the construction costs, which covers data collection, pre-design, and detailed design requirements for the preparation of subsequent year's projects. The opinion of probable cost also includes a nominal budget equivalent to 5% of the construction cost for emerging issues to cover potential scope creep that typically arises during implementation of a renewal program. A 20% contingency allowance was estimated to cover fluctuation in the construction market, and potential costs unforeseen during pre-design stages.

Table 4-2 High-Cost Scenario – Summary of Opinion of Probable Cost For 25-Year CIRP and DIRP

	Description	Baseline Annual Average Budget (Based on 25 Years)	Total Over 25 Years (2023 Dollars)
ıre	Construction Cost	\$4,275,000	\$106,878,000
City-wide Infrastructure Replacement Plan	Engineering, Investigations, Program Re-evaluation/Update (12%)	\$513,000	\$12,825,000
le Infi	Emerging Issues Fund (5%)	\$214,000	\$5,344,000
y-wic Repla	Contingency (20%)	\$855,000	\$21,376,000
ij	Total - CIRP	\$5,857,000	\$146,423,000
la	Construction Cost	\$912,000	\$22,790,000
Downtown Infrastructure Renewal Plan (DIRP)	Engineering, Investigations, Program Re-evaluation/Update (12%)	\$109,000	\$2,736,000
Downtown tructure Re Plan (DIRP)	Emerging Issues Fund (5%)	\$46,000	\$1,141,000
D frastr	Contingency (20%)	\$182,000	\$4,558,000
Ξ	Total - DIRP	\$1,249,000	\$31,225,000
	Grand Total High-Cost Scenario – CIRP and DIRP	\$7,106,000	\$177,648,000

Table 4-3 Low-Cost Scenario – Summary of Opinion of Probable Cost For 25-Year CIRP and DIRP

	Description	Baseline Annual Average Budget (Based on 25 Years)	Total Over 25 Years (2023 Dollars)
re Li	Construction Cost	\$2,138,000	\$53,439,000
City-wide Infrastructure Replacement Plan	Engineering, Investigations, Program Re-evaluation/Update (12%)	\$257,000	\$6,413,000
de Infi	Emerging Issues Fund (5%)	\$107,000	\$2,672,000
y-wic Repla	Contingency (20%)	\$428,000	\$10,688,000
Ë	Total - CIRP	\$2,930,000	\$73,212,000
le .	Construction Cost	\$461,000	\$11,515,000
Downtown Infrastructure Renewal Plan (DIRP)	Engineering, Investigations, Program Re-evaluation/Update (12%)	\$55,000	\$1,382,000
Downtown rructure Re Plan (DIRP)	Emerging Issues Fund (5%)	\$23,000	\$576,000
D frastr	Contingency (20%)	\$92,000	\$2,303,000
Ē	Total - DIRP	\$631,000	\$15,776,000
	Grand Total High-Cost Scenario - CIRP and DIRP	\$3,561,000	\$88,988,000

#### 4.2 Condition Assessment Program

It is recommended that the City establishes an annual Condition Assessment Program to verify the condition of underground assets, in support of rehabilitation and replacement planning. The proposed program will run in conjunction with both the CIRP and DIRP. **Table 4-4** summarizes the sewer inspection programs for the DIRP and CIRP.

Table 4-4 Summary of Opinion of Probable Cost For Proposed Condition Assessment Program

Scope for Sewer Inspection	CIRP Estimated Quantity/Cost	DIRP Estimated Quantity/Cost (2023 Dollars)	
Total Length of Sanitary Sewers to be Inspected	27,775 m	2,900 m	
Total Length of Stormwater Sewers to be Inspected	23,225 m	4,000 m	
Total - Sewers	51,000 m	6,900 m	
Total Cost of Inspection Program (Based on \$60/m)	\$3,060,000	\$414,000	
Length of Sewers to be Inspected per Year (Based on 10 – Year Program)	5,100 m	690 m	
Annual Inspection Budget	\$306,000	\$41,400	

#### 4.3 Annual Budget Allocation Options

An analysis of annual budget allocation options was undertaken to facilitate decision making based on the corresponding durations to complete both the CIRP and the DIRP. **Figure 4-2** and **Figure 4-3** below present the budget allocation options for the High-Cost and Low-Cost Scenarios, respectively. The options presented assume that the total annual budget allocation will be split between the CIRP and DIRP on the removal and replacement (R&R) of underground assets. This will allow the CIRP and DIRP to be executed simultaneously.

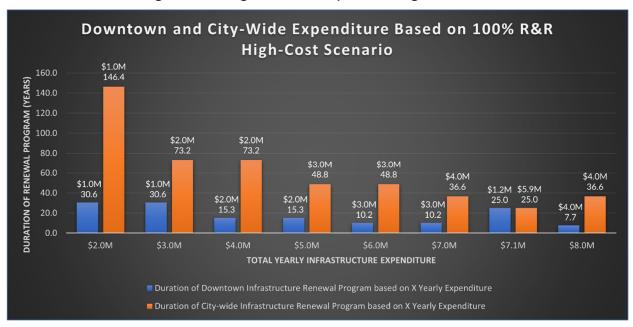
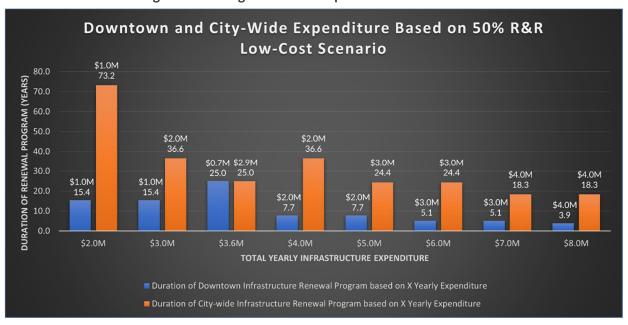


Figure 4-2 Budget Allocation Options for High-Cost Scenario





Based on the analysis summarized in **Figure 4-2** and **Figure 4-3**, the following should be considered in deciding the preferred budget allocation:

- 1. The smaller the budget, the longer it will take to complete the replacement programs. This will lead to further deterioration of infrastructure condition and increased risk of failure.
- 2. A larger budget allocation will allow replacement of more infrastructure assets. The replacement program can be completed in relatively shorter time, which will address deterioration and minimize the risk of failure.

Based on the above analysis, a baseline Annual Average Budget based on a 25-year implementation period is recommended. The total annual budget allocation for both City-wide and Downtown work should range from a minimum of \$3,561,000 (Low-Cost Scenario) to a maximum of \$7,106,000 (High-Cost Scenario).

#### 4.4 25-Year CIRP

A potential approach to the implementation of the 25-Year City-wide rehabilitation plan, based on the **low-cost scenario** annual budget of approximately \$3,000,000, is identified in **Table 4-5**. The 25-year plan is separated into nine multi-year phased work packages to provide the City with construction sequencing and budgeting flexibility. This is consistent with the accepted approach to phasing that is presented in the Downtown Infrastructure Renewal Plan.

An annual expenditure of \$3,000,000 is insufficient to address all high priority blocks, consequently, the prioritization of the identified blocks was based on the total risk scores, in consideration of cost, location, and proximity to adjacent projects for sequential improvements where possible. Furthermore, this plan assumes a full replacement of each asset within each block. **Figure 4-4** presents a map of the potential 25-Year CIRP Plan. **Figure 4-5** presents a map of the high priority blocks that would not be addressed following this 25-year sequencing approach.

For the purposes of this report, the 25-year sequencing plan only identifies high priority blocks. Medium or low priority block that exist between two high priority blocks were not included and are not shown in the tables and figures. However, rehabilitation or replacement of contiguous sections of infrastructure should be considered during the design phase.





#### Legend:

2023-2025 2026-2028 2029-2031

2032-2034 2035-2037

2038-2040 2041-2043

2044-2046 2047-2048

#### Approximate Total Utility Lengths

Water Main: 13,569 m
Sanitary Sewer: 16,299 m
Storm Sewer: 12,345 m





#### FIGURE 4-4

CITY OF CAMROSE 25-YEAR INFASTRUCTURE REHABILITATION PLAN

25-YEAR CIRP

 AE PROJECT No.
 2022-3374

 SCALE
 1:3,500

 APPROVED
 D.FRIESEN

 DATE
 2024JAN30

Table 4-5 CIRP 25-Year Sequencing Plan (Based On Low-Cost Scenario Budget)

Rehabilitation Year	Street	Block ID	Block Score	Total Cost <sup>1</sup>	Watermain Length	Sanitary Sewer Length	Storm Sewer Length
2023-2025	Marler Drive	1096	32.5	\$589,000	0	122	88
	Marler Drive	2325	46.5	\$677,000	93	99	95
	Marler Drive	2493	52.5	\$498,000	63	109	62
	Marler Drive	2144	52.5	\$1,948,000	251	240	289
	Marler Drive	2340	30	\$139,000	63	63	0
	Marler Drive	2141	52.5	\$992,000	134	44	167
	Marler Drive	1435	27	\$440,000	72	43	78
	54 Ave	1166	52.5	\$876,000	155	155	155
	54 Ave	1484	49.5	\$890,000	98	100	197
	54 Ave	1679	31.5	\$208,000	99	99	0
	54 Ave	1809	55.5	\$1,320,000	258	267	230
2023-2025 Total			\$8,577,000	1,286	1,341	1,361	
2026-2028	Mt. Pleasant Drive	2530	27	\$236,000	0	67	66
	Mt. Pleasant Drive	2175	49.5	\$306,000	39	28	100
	Mt. Pleasant Drive	2319	37.5	\$136,000	62	73	0
	Mt. Pleasant Drive	1334	49.5	\$128,000	29	29	29
	Mt. Pleasant Drive	1875	55.5	\$812,000	145	148	150
	Mt. Pleasant Drive	2151	55.5	\$1,494,000	225	409	213
	Mt. Pleasant Drive	2508	55.5	\$223,000	31	37	43
	Mt. Pleasant Drive	2031	49.5	\$215,000	57	51	42
	Mt. Pleasant Drive	2544	37.5	\$328,000	196	122	0

Rehabilitation Year	Street	Block ID	Block Score	Total Cost <sup>1</sup>	Watermain Length	Sanitary Sewer Length	Storm Sewer Length
	Mt.Pleasant Drive	2387	37.5	\$199,000	94	94	0
	Mt.Pleasant Drive	2139	37.5	\$238,000	146	97	0
	Mt.Pleasant Drive	2252	46.5	\$752,000	194	97	194
	Mt.Pleasant Drive	2245	37.5	\$452,000	222	227	0
	Mt.Pleasant Drive	2048	30	\$212,000	101	101	0
	48 Ave	1181	49.5	\$178,000	38	97	55
	48 Ave	1529	37.5	\$472,000	234	235	0
	48 Ave	2101	40.5	\$192,000	50	0	73
	51 Ave	1426	46.5	\$945,000	571	414	351
	51 Ave	2164	43.5	\$704,000	203	27	200
	2026-2028	Total		\$8,222,000	2,637	2,353	1,516
	Marler Drive	2029	37.5	\$2,059,000	0	326	431
	Marler Drive	2446	43.5	\$1,920,000	266	243	259
	Marler Drive	2133	36	\$884,000	0	167	164
2029-2031	Marler Drive	1833	51	\$976,000	204	122	150
2027-2031	Marler Drive	1617	37.5	\$945,000	398	270	0
	Marler Drive	1997	43.5	\$672,000	133	140	139
	50 Street	1573	36	\$1,127,000	0	318	42
	51 Street	2382	29	\$638,000	118	45	128
	2029-2031	Total		\$9,221,000	1,119	1,631	1,314
	46 Ave	1739	46.5	\$572,000	100	99	105
	46 Ave	1429	27	\$604,000	0	202	147
2032-2034	46 Ave	1466	28.5	\$100,000	47	48	0
	47 Street	2316	34.5	\$253,000	0	66	64
	47 Street	1366	37.5	\$297,000	195	95	0

Rehabilitation Year	n Street Block ID Block Score		Total Cost <sup>1</sup>	Watermain Length	Sanitary Sewer Length	Storm Sewer Length	
	47 Street	1415	27	\$779,000	0	217	223
	54 Ave	1674	49.5	\$2,431,000	748	830	191
	54 Ave	1324	45	\$444,000	54	50	101
	46 Street	1059	37	\$1,719,000	192	203	300
	46 Street	1456	33	\$871,000	300	105	112
	52 Street	1248	32.5	\$201,000	101	99	0
	50 Street	1083	37.5	\$421,000	197	226	0
	2032-2034	Total		\$8,692,000	1,933	2,242	1,242
	44 Ave	1153	39	\$3,784,000	53	675	576
	44 Ave	1827	30	\$1,693,000	683	590	0
2035-2037	44 Ave	1286	28.5	\$440,000	206	30	121
2035-2037	36 Street	1401	33	\$717,000	23	208	210
	36 Street	1350	30	\$1,586,000	57	360	319
	36 Street	2261	33	\$301,000	40	44	77
	2035-2037	Total		\$8,521,000	1,063	1,907	1,303
	54 Ave	1607	30	\$930,000	288	233	166
	54 Ave	1672	30	\$954,000	0	284	160
	54 Ave	2107	30	\$530,000	0	118	117
2038-2040	54 Ave	2266	30	\$556,000	0	118	122
2030-2040	54 Ave	1305	39	\$631,000	115	118	108
	39 Street	1903	37.5	\$862,000	0	122	153
	39 Street	1447	37.5	\$4,054,000	0	244	669
	39 Street	1134	28.5	\$1,139,000	0	169	264
	2038-2040	Total		\$9,656,000	404	1,404	1,760
	41 Street	1611	35	\$1,671,000	290	244	360
2041-2043	41 Street	1773	33	\$1,071,000	249	243	133
2041-2043	47 Ave	1626	39	\$902,000	169	225	114
	47 Ave	1202	33	\$472,000	99	232	0

Rehabilitation Year	Street Block ID Block Score Total Cost <sup>1</sup>		Watermain Length	Sanitary Sewer Length	Storm Sewer Length		
	47 Ave	1318	30	\$571,000	99	257	97
	47 Ave	1201	31.5	\$281,000	29	0	126
	47 Ave	2295	37	37 \$997,000		203	197
	54 Street	1935	39 \$1,091,000		353	326	93
	46 Ave	1333	33	\$433,000	106	101	101
	53 Street	1364	31.5	\$543,000	212	102	99
	53 Street	1376	27	\$453,000	131	102	77
	53 Street	2098	27	\$725,000	0	301	143
	2041-2043	Total		\$9,210,000	1,846	2,335	1,540
	48 Ave	2334	34.5	\$142,000	119	0	29
	48 Ave	1534	37 37.5	\$613,000	29	64	169
	48 Ave	1621		\$188,000	59	119	0
	48 Ave	1187	37.5	\$574,000	145	106	0
	48 Ave	1067	34.5	\$712,000	0	189	127
	48 Ave	1806	33 36	\$403,000	71	152	0
	Comp Road	1713		\$1,365,000	341	301	264
2044-2046	45 Ave	1680	28	\$415,000	103	122	53
	45 Ave	2466	37	\$458,000	91	51	89
	61 Street	2289	29	\$501,000	226	226	40
	61 Street	1045	37	\$282,000	103	28	142
	55 Street	1588	31.5	\$1,109,000	228	100	341
	55 Street	1789	30	\$1,002,000	344	113	0
	44 Ave	1378	33	\$465,000	283	168	0
	44 Ave	1250	30	\$269,000	156	113	0
	2044-2046	Total		\$8,498,000	2,300	1,853	1,256
	Enevold Drive	1034	27	\$265,000	0	139	41
2047-2048	Enevold Drive	2242	36	\$731,000	0	115	292
	Enevold Drive	2117	31.5	\$894,000	0	219	207

Rehabilitation Year	Street	Block ID Block Score		Total Cost <sup>1</sup>	Watermain Length	Sanitary Sewer Length	Storm Sewer Length
	Enevold Drive	1599	28.5	\$898,000	182	0	175
	Enevold Drive	2243	31.5	\$789,000	133	133	208
	Erickson Drive	1533	32.5	\$348,000	96	202	0
	62a Street	1082	37.5	\$782,000	397	215	0
	61a Street	2525	46.5	\$750,000	70	180	132
	61a Street	2520 30		\$132,000	102	29	0
2047-2048 Tot		Total		\$5,589,000	981	1,233	1,055
	25-Year Plan	n Total		\$76,186,000	13,569	16,299	12,345

<sup>&</sup>lt;sup>1</sup> Total Costs include a 12% Engineering Fee, 5% Emerging Issues Fund, and 20% Contingency Fund, based on 2023 dollars.

4-12





#### Legend:

High Priority





### FIGURE 4-5

CITY OF CAMROSE 25-YEAR
INFASTRUCTURE REHABILITATION PLAN

HIGH PRIORITY BLOCKS REMAINING AFTER 25-YEAR \$3M/YEAR EXPENSE

AE PROJECT No. SCALE APPROVED DATE 2022-3374 1:3,500 D.FRIESEN 2024JAN30

## 5 ANALYSIS SUMMARY

- 1. The rehabilitation candidates identified for the 2023-2047 CIRP were prioritized using a risk-based criteria.
- 2. The CIRP methodology prioritizes utilities and assets in specific critical geographic areas.
- 3. The CIRP includes 32.3 km of water mains, 27.8 km of sanitary mains, and 23.2 km of stormwater mains to be replaced.
- 4. The overall high-cost budget for the CIRP is \$146,423,000.
- 5. The overall low-cost budget for the CIRP is \$73,212,000.
- 6. The annual CCTV Inspection Program budget is \$306,000 on a 10-year cycle.
- 7. To rehabilitate all high priority assets across the City over the 25-year plan, an annual budget of approximately \$5,857,000 will be required.
- 8. A potential approach to the 25-year renewal based on a budget of approximately \$3,000,000 per year could address up to 13.6 km of water mains, 16.3 km of sanitary mains and 12.3 km of sewer mains.

For budgetary purposes, this assessment applied high-level rehabilitation strategies. Engineering design and analysis will be required to determine suitable rehabilitation strategies as projects are implemented. Further analysis and field confirmation of the existing condition of the utility will yield alternative and innovated rehabilitation strategies to reduce the length of utility that must be replaced. For example, trenchless methods of relining or replacing existing pipe may be feasible and would reduce costs while reducing impact to the adjacent properties. There are utilities that do not meet the City's current development standards, but this alone should not warrant rehabilitation. Functionality and sustainability must be considered in the determination of the rehabilitation.

General redevelopment across the City may ultimately impact the priority of rehabilitation. The redevelopment is linked to the infrastructure capacity and may drive infrastructure upgrades. As such, the City will need to consider the CIRP in any future redevelopment plans and adjust priorities accordingly.

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### 6 RECOMMENDATIONS

The following recommendations are made:

- 1. Implementation of 25-Year CIRP and DIRP at a total budget allocation ranging from a minimum total budget of \$88,988,000 (Low-cost scenario) to a maximum of \$177,648,000 (High-cost scenario).
- 2. Total **annual** budget allocation for the **CIRP and DIRP** ranging from a minimum of **\$3,561,000** (Low-cost scenario) to a maximum of **\$7,106,000** (High-cost scenario).
- 3. Implementation of a CCTV Inspection Program to verify the condition of underground assets at a total cost of \$3,060,000 for the CIRP and \$414,000 for the DIRP. This program can be implemented on a 10-year timeline.
- 4. Allocation of a portion of the annual budget for engineering fees for the preparation of the **design and tender packages** for the subsequent year's projects. These costs should cover any additional data collection, pre-design, and detailed design required for a rehabilitation project. An allowance equivalent to 12% of the anticipated construction costs is recommended.
- 5. Allocation of a portion of the annual budget to address emerging issues. This will cover potential scope creep that typically arises during implementation of a renewal program. An allowance equivalent to 5% of the anticipated construction costs is recommended.
- 6. The City should retain a portion of each year's uncommitted budget for a contingency fund to cover fluctuation in the construction market, and potential costs unforeseen during pre-design stages. A sum equal to 20% of the anticipated construction costs should be considered.
- 7. The City should review the 25-Year CIRP on 3-to-5-year cycles, based on condition assessment data, and re-prioritizing infrastructure needs.
- 8. The City should consider additional identification labels for their GIS system to group underground assets by geographic location and roadway. Presently, there is no intuitive way of connecting underground assets with their location aside from visually in GIS maps. This could provide an improved means of tracking surface and underground project overlaps.
- 9. Concurrently with the preparation of this report, the City continued with their utility upgrade and replacement planning across the City. Consequently, at the time of report writing, construction has been completed on the utility replacements on Marler Drive between Mount Pleasant Drive and Parkview Drive, and further replacement work had been planned for Marler Drive between Mount Pleasant Drive and 68<sup>th</sup> Street for 2024. This report identified these areas as very high priority replacements. The City should reference these newly completed projects when reviewing the report recommendations and adjust their replacement priorities with consideration for the work already completed.

## **CLOSURE**

This report was prepared for the City of Camrose to provide program development information and data for the 2023-2047 Camrose Infrastructure Replacement Plan.

The services provided by Associated Engineering Alberta Ltd. in the preparation of this report were conducted in a manner consistent with the level of skill ordinarily exercised by members of the profession currently practicing under similar conditions. No other warranty expressed or implied is made.

Respectfully submitted,

Associated Engineering Alberta Ltd.

Tonderai Chakanyuka, MBA, P.Eng., PMP, C.Eng. M.I.C.E Project Manager Dylan Friesen, P.Eng. Project Engineer

# **APPENDIX A - FIGURES**





### Legend:

Areas and assets prioritized by the City of Camrose



#### FIGURE A-1

CITY OF CAMROSE -25 YEAR INFASTRUCTURE REHABILITATION PLAN

INFRASTRUCTURE ASSETS AND AREAS PRIORITIZED BY THE CITY OF CAMROSE

AE PROJECT No.
SCALE
APPROVED
DATE
REV
DESCRIPTION

2022-3374 1:24,000

2023JUL14

ISSUED FOR DRAFT

# **APPENDIX B - SUMMARY TABLES**

Table B-1 -		,				0 11						a					
Block ID	Water Asset ID	Diameter (mm)	Length (m)	Replacement Cost	Water Asset Score	Sanitary Asset ID	Diameter (mm)	Length (m)	Re	placement Cost	Sanitary Asset Score	Storm Asset ID	Diameter (mm)	Length (m)	Rep	olacement Cost	Storm Asset Score
1008						1162	600	63	\$	111,000	8	1330	600	37	\$	65,000	6
1008 1008												1439 1801	1200 1220	52 42	\$	172,000 139,000	18 22.5
1008 1008												1926 2212	900 600	78 85	\$	218,000 149,000	13.5 9
1008												2391	900	74	\$	207,000	13.5
1020	497	150	106	\$ 74,000	15	926	200	93	\$	72,000	10	1434	910	91	\$	254,000	9
1027	426	200	52	\$ 40,000	10	138	200	127	\$	98,000	10	959	0	25	\$	18,000	13.5
1027	1037	200	415	\$ 320,000	10	877	200	91	\$	70,000	10	737	Ů	23	<b>*</b>	10,000	10.5
1027 1027	1186	200	156	\$ 120,000	6	883 1305	200 200	79 59	\$	61,000 46,000	10 10						
1027 1027						1492 1775	200 600	124 150	\$	96,000 262,000	10 8						
	1	1											1		<u> </u>		
1032	1240	200	354	\$ 273,000	15	69	300	71	\$	65,000	15	740	600	31	\$	54,000	9
1034 1034						1692 1824	380 380	103 36	\$	116,000 40,000	22.5 22.5	2042	300	41	\$	37,000	4.5
	1	1	1														
1036 1036	367 417	150 200	2 12	\$ 1,000 \$ 9,000		841	450	120	\$	151,000	9						
1036 1036	557 558	200 450	21 15	\$ 16,000 \$ 24,000													
1036	1223	200	44	\$ 34,000													
1045	656	150	103	\$ 72,000	15	1379	200	28	\$	21,000	10	852	0	55	\$	38,000	12
1045												1207	250	90	\$	74,000	4
1059	559	150	192	\$ 135,000	15	748	200	101	\$	78,000	10	907	1050	109	\$	326,000	12
1059						1298	200	101	\$	78,000	10	2339	1200	196	\$	638,000	8
1067 1067						81 410	380 300	35 52	\$	39,000 48,000	22.5 10	1081	910	130	\$	354,000	12
1067						1552	200	102	\$	79,000	15						
1069	138	200	83	\$ 64,000	15	1362	200	88	\$	68,000	15						
1082	341	250	291	\$ 265,000		190	380	85	\$	95,000	22.5						
1082	503	250	49	\$ 44,000	12	1044	200	56	\$	43,000	6						
1082	752	150	57	\$ 40,000		1250	380	75	\$	84,000	22.5			L			
1083 1083	1207	150	197	\$ 138,000	15	933 1944	200 150	155 71	\$	120,000 50,000	15 22.5						
			,										405-			007	60.5
1096 1096						996 1948	300 450	87 35	\$	79,000 44,000	10 9	2137	1350	88	\$	307,000	22.5
1101	654	200	86	\$ 66,000	10	145	380	86	\$	96,000	15	2104	900	102	\$	276,000	9
1101	031	200	00	ψ 00,000	10	162	250	55	\$	46,000	10	2101	700	102	Ψ	270,000	,
1101 1101						670 1726	200 380	48 38	\$	37,000 43,000	15 22.5						
1125	501	150	140	\$ 98,000	6	1598	200	53	\$	41,000	10	2434	200	33	\$	25,000	2
1125	726	150	51	\$ 36,000		1737	200	36	\$	27,000	4	2101	200		Ť	23,000	
1129	779	250	233	\$ 212,000	10	379	200	89	\$	69,000	10	918	680	42	\$	84,000	6
1129 1129						445 1075	200 250	119 38	\$	91,000 32,000	4 10	2085 2127	1050 1050	73 73	\$	223,000 222,000	12 12
1129						1549	250	54	\$	45,000	10		1000	, ,	<u> </u>	222,000	
1130	987	200	134	\$ 103,000	15	51	200	74	\$	57,000	15						
1130 1130						694 1462	200 600	54 120	\$	41,000 210,000	15 12						
1130						1463	600	117	\$	204,000	8						
1134						443	200	85	\$	65,000	15	741	760	75	\$	183,000	13.5
1134 1134						1190	200	85	\$	65,000	15	1319 1965	910 910	56 76	\$	159,000 211,000	13.5 13.5
1134												2201	760	61	\$	153,000	13.5
1137	88	150	9	\$ 6,000		1393	0	100	\$	70,000	9	818	300	38	\$	34,000	2
1137 1137	97 164	200 150	59 44	\$ 45,000 \$ 31,000								1314 1477	400 450	41 85	\$	48,000 107,000	2
1137	682	200	127	\$ 98,000	10							2357	610	142	\$	245,000	4
1137 1137	689 1189	200 150	19 73	\$ 15,000 \$ 51,000													
1153	161	250	26	\$ 24,000	6	38	200	39	\$	30,000	4	247	1500	60	\$	223,000	10
1153 1153	2735	0	27	\$ 17,000		197 384	680 450	34 102	\$	71,000 128,000	10 18	312 754	1200 1200	79 73	\$	259,000 236,000	8
1153						417	530	71	\$	104,000	8	857	900	40	\$	109,000	9
1153 1153						941 964	680 600	114 70	\$	240,000 122,000	10 8	1735 1795	450 1200	29 124	\$	36,000 397,000	3 8
1153 1153						1128 1150	200 600	90 36	\$	69,000 63,000	6 8	2242 2449	450 1200	83 102	\$	103,000 328,000	2 12
1153						1331	600	120	\$	210,000	8	<u>∠</u> ∓+/	1200	102	\$	-	14
1166	534	150	15	\$ 10,000		176	300	155	\$	141,000	12	2361	840	155	\$	390,000	18
1166	868	150	140	\$ 98,000													
1181	1034	150	19	\$ 14,000		696	100	43	\$	27,000	13.5	822	150	55	\$	38,000	9
1181 1181	1050 1241	150 150	16 3	\$ 12,000 \$ 3,000		859	0	54	\$	38,000	18						
1187	4	450	142	\$ 229,000		519	600	106	\$	186,000	24	_					
1187	360	350	3	\$ 4,000		31/		100		130,000		İ					
1194	1038	300	217	\$ 228,000	9	690	380	36	\$	40,000	13.5						
1194 1194						954 1467	380 380	92 85	\$	103,000 95,000	13.5 13.5						
	1	200	1 0=	I & :=	1 0				ι Ψ Ι Δ				1		1		
1202 1202	113 1358	200 200	87 12	\$ 67,000 \$ 9,000		238 450	200 600	89 82	\$	68,000 144,000	15 24						
1202						1181	300	61	\$	56,000	15						
1241	69	150	107	\$ 76,000		186	250	47	\$	39,000	10	727	600	40	\$	70,000	4
1241 1241	291 745	150 150	6 25	\$ 5,000 \$ 19,000		484 652	200 300	99 117	\$	76,000 106,000	10 6	1178 1610	600 600	42 137	\$	73,000 239,000	4
1241 1241	1156 1375	150 250	198 169	\$ 139,000 \$ 155,000	15	986 1183	250 250	59 98	\$	50,000 82,000	10 10	1612	600	125	\$	219,000	4
	1							1				I	i I	I	I		
1248 1248	129 979	150 150	94 6	\$ 66,000 \$ 4,000		613	200	99	\$	76,000	10						
1253	966	150	127	\$ 89,000		1503	200	144	\$	111,000	15						
1269 1269	35 200	200 200	1	\$ - \$ -	6	1289	200	183	\$	141,000	10	1395	840	196	\$	493,000	12
1269	1415	150	183	\$ 128,000													
1283	208	300	6	\$ 6,000		401	200	121	\$	94,000	15	3	300	71	\$	65,000	6
1283	209	300	103	\$ 108,000	9	1410	200	82	\$	63,000	15	1780	300	57	\$	52,000	6
1286	1119	200	206	\$ 158,000	12	204	600	30	\$	52,000	12	415	310	121	\$	110,000	4.5
1305	126	300	2	\$ 2,000	9	1341	250	118	\$	99,000	12	1013	840	108	\$	273,000	18
1305	1414	200	113	\$ 87,000													
1318	906	200	99	\$ 76,000	6	966	200	107	\$	83,000	10	864	530	97	\$	143,000	9
1318 1318						1148 1284	200 200	99 50	\$	77,000 38,000	15 15						
									, 7	,000			•		•		

Block ID	Water Asset ID	Diameter (mm)	Length (m)	Replacement Cost	Water Asset Score	Sanitary Asset ID	Diameter (mm)	Length (m)	Replacement Cost	Sanitary Asset Score	Storm Asset	Diameter (mm)	Length (m)	Rep	olacement Cost	Storm Asset Score
1324	570	0	54	\$ 34,000	13.5	415	0	50	\$ 35,000	13.5	125	760	58	\$	140,000	18
1324	595	150	206	\$ 145,000	15	285	200	96	\$ 74,000	8	265	760	107	\$	115,000 268,000	18 6
1331 1331						294 1734	150 200	84 81	\$ 59,000 \$ 62,000	9 8	345 1078	900 750	105 102	\$	286,000 246,000	6 6
1333 1333	874 1418	350 400	14 92	\$ 16,000 \$ 129,000	9 13.5	626	200	101	\$ 78,000	15	543	300	102	\$	92,000	4.5
1334	1014	150	29	\$ 20,000	22.5	862	200	29	\$ 22,000	15	2181	610	29	\$	51,000	12
1346	1487	600	572	\$ 1,282,000	12	511	900	122	\$ 342,000	15	2852	450	29	\$	35,000	3
1350 1350	614 1438	200 100	29 28	\$ 22,000 \$ 18,000	6 9	634 1059	600 600	119 121	\$ 209,000 \$ 211,000	12 12	148 317	680 250	53 28	\$	113,000 24,000	4 2
1350 1350 1350				\$ - \$ -		1451	600	120	\$ 210,000 \$ - \$ -	12	355 1796 2883	680 300 0	118 92 28	\$ \$ \$	249,000 85,000	6 3 9
1364	119	200	18	\$ -	9	574	200	71	\$ 54,000	15	374	450	99	\$	21,000 125,000	3
1364 1364	539 791	100 350	7 73	\$ 6,000 \$ 88,000	13.5	1207	200	31	\$ 24,000	15						
1364 1364 1364	1123 1131 1179	200 200 200	9 94	\$ 9,000 \$ 8,000 \$ 73,000	9 9 9											
1366	1216	150	195	\$ 136,000	22.5	1169	250	95	\$ 80,000	15				I		
1367 1367	181 528	300 600	50 126	\$ 53,000 \$ 282,000	4 18	1312	250	115	\$ 96,000	9	720 2261	600	27 88	\$	48,000 154,000	6
1367	1135	300	167	\$ 176,000	9										.,	
1375 1375	44 1165	150 200	15 85	\$ 11,000 \$ 66,000	22.5 10	312	200	101	\$ 77,000	10						
1378 1378	923 1297	200 150	210 73	\$ 162,000 \$ 51,000	15 13.5	94 1139	200 200	100 30	\$ 77,000 \$ 23,000	9 15						
1378 1401	498	200	23	\$ 17,000	12	1999 202	0	38	\$ 27,000 \$ 117,000	18 12	765	300	42		57,000	3
1401 1401 1401	478	200	23	Ψ 17,000	12	726 1155	600 600 300	67 90 22	\$ 117,000 \$ 158,000 \$ 20,000	12 12 6	1065 1649	300 300 300	62 58 89	\$ \$	57,000 53,000 81,000	3 3
1401	500	450	470	d 440.0==	40.5	2007	0	30	\$ 21,000	18						
1410 1410	593	150	160	\$ 112,000	13.5						1015 1620	680 600	80 83	\$	167,000 146,000	6
1414 1414	141 415	150 150	76 145	\$ 54,000 \$ 102,000	15 9	492 602	250 250	28 67	\$ 24,000 \$ 56,000	10 10	113	310	109	\$	100,000	2
1414 1414						1593 1611	250 250	134 118	\$ 112,000 \$ 100,000	6 10						
1415 1415						648 1080	250 250	95 122	\$ 80,000 \$ 103,000	15 15	1523 2109	690 250	158 64	\$	332,000 54,000	12 4
1426 1426	806 2817	150 200	142 25	\$ 100,000 \$ 19,000	22.5	329 383	200 200	104 103	\$ 80,000 \$ 79,000	15 15	2468 3420	0	71 120	\$	50,000 84,000	9 4.5
1426 1426	2017	200	25	\$ 19,000	2	596 1200	250 250 200	101 107	\$ 79,000 \$ 85,000 \$ 82,000	15 15 15	3422 3424	0	79 81	\$	55,000 56,000	4.5 4.5 4.5
1427						256	250	72	\$ 60,000	6	751	1500	36	\$	136,000	22.5
1429 1429						132 467	250 250	44 104	\$ 37,000 \$ 87,000	8 15	192 1536	450 690	40 107	\$	51,000 224,000	4.5 12
1429			1 4-	40.000		1201	200	55	\$ 42,000	6	0.17				40.000	
1432 1432	1002 1178	200 200	15 120	\$ 12,000 \$ 92,000	9						947	0	26	\$	18,000	13.5
1435	757	300	72	\$ 76,000	6	1271	750	43	\$ 109,000	15	1968	600	78	\$	136,000	6
1447 1447 1447						874 1387 2492	200	122 122	\$ 94,000 \$ 94,000	15 15	84 1182 1544	1370 2130 1650	128 248 125	\$ \$	447,000 1,078,000 516,000	22.5 15 10
1447											1903	2130	168	\$	731,000	15
1466	1285	150 150	20	\$ 33,000 \$ 14,000	13.5	631	250	38	\$ 40,000	15 6	1797	200	93	\$	73,000	2
1482 1482	875 951	150 150 150	136 144	\$ 95,000 \$ 101,000	9	031	200	30	\$ 30,000	0	2087 2138	450 200	97 97	\$	123,000 75,000	2 2
1482	040	450	00	¢ (0.000	20.5	447/	1 250	400	L # 04.000 L		2263	450	42	\$	54,000	3
1484	942 547	200	98	\$ 69,000	9	303	1200	58	\$ 84,000	9	2809	300	197 25	\$	498,000 23,000	2
1504 1504	884 1484	200 300	438 386	\$ 338,000 \$ 405,000	10 4	1030 1828	1050 0	144 43	\$ 445,000 \$ 30,000	10 6						
1504 1504	1515 1652	300 150	5 9	\$ 6,000 \$ 6,000	9	1829 1830	0	54 93	\$ 38,000 \$ 65,000	3						
1529 1529	457 1096	150 150	14 220	\$ 10,000 \$ 154,000	13.5 22.5	16 566	200 200	85 85	\$ 66,000 \$ 65,000	15 15						
1529 1531	545	150	49	\$ 34,000	22.5	1082	250	99	\$ 50,000	12	<u> </u>			<u> </u>		
1531 1531	548 572	150 150	5 8	\$ 3,000 \$ 5,000	13.5 13.5	1420	250	106	\$ 89,000	15						
1531 1531 1531	665 728 881	150 150 150	149 15 134	\$ 104,000 \$ 11,000 \$ 94,000	13.5 13.5 22.5											
1533	436	200	96	\$ 74,000	10	54	200	51	\$ 39,000	10						
1533 1533 1533						1224 1233 1621	380 200 300	36 27 88	\$ 40,000 \$ 21,000 \$ 80,000	22.5 10 15						
1534	910	150	29	\$ 21,000	9	1570	300	64	\$ 59,000	10	553	900	64	\$	178,000	12
1534 1534											813 2272	530 910	79 26	\$	117,000 74,000	6 18
1537	420	200	67	\$ 51,000	15	1703	200	58	\$ 45,000	15						
1567	270	200		\$ 99,000	10	1145	380	108	\$ 121,000	15	2070	1200	120	\$	394,000	12
1569 1569	770	200	77	\$ 59,000	10	33	380	72	\$ 80,000	15	1677 2397	900 900	37 39	\$	105,000 108,000	9
1573 1573						116 286	200 600	48 57	\$ 37,000 \$ 100,000	6 24	2417	690	42	\$	89,000	12
1573 1573 1573						617 1339 1473	1200 600	145 69	\$ 477,000 \$ 120,000	15 24						
1577	10	100	73	\$ 46,000	18	1268	200	67	\$ 51,000	15	1644	300	28	\$	26,000	6
1577 1577	85 1120	200 200	162 20	\$ 125,000 \$ 16,000	15 9	1626	200	109	\$ 84,000	15						

Block ID	Water Asset ID	Diameter (mm)	Length (m)	Replacement Cost	Water Asset Score	Sanitary Asset ID	Diameter (mm)	Length (m)		lacement Cost	Sanitary Asset Score	Storm Asset ID	Diameter (mm)	Length (m)	Rep	lacement Cost	Storm Asset Score
1585	133	300	144	\$ 152,000	4	691	380	68	\$	76,000	9	793	300	29	\$	26,000	3
1585 1585	531 988	350 300	68 120	\$ 81,000 \$ 126,000	6							1629 1781	900 300	117 29	\$	328,000 26,000	9 3
1585 1585	1436	350	55	\$ 65,000 \$ -	4				\$	-		2197	900	40	\$	113,000	9
1588 1588	319 1017	200 400	96 133	\$ 74,000 \$ 186,000	4 13.5	252 828	200 200	23 77	\$	18,000 59,000	6	135 272	600 600	68 54	\$	120,000 95,000	4
1588 1588	1017	400	100	φ 100,000	10.5	020	200	77	Ψ	37,000	,	1907 2219	0 600	26 78	\$	19,000 138,000	9
1588												2395	300	115	\$	105,000	3
1595 1595	974	200	156	\$ 120,000	15	1746	200	68	\$	52,000	15	436 533	450 450	91 107	\$	114,000 135,000	4.5 4.5
1599	81	250	182	\$ 166,000	15				L	I		1104	910	91	\$	254,000	13.5
1599	7/0	200	10		0	405	250	440		04.000	0	1538	910	84	\$	236,000	13.5
1607 1607	769 1204	300 200	10 279	\$ 10,000 \$ 215,000	9	495 911	250 250	112 120	\$	94,000 101,000	9	343 2603	530 600	116 50	\$	171,000 88,000	6
1617 1617	31 391	200 200	148 3	\$ 114,000 \$ 2,000	15 15	249 612	380 380	54 54	\$	60,000	22.5 22.5						
1617 1617	1177	350	247	\$ 294,000	4	803 908	100 380	48 115	\$	30,000 129,000	18 22.5						
1621	184	150	3	\$ 2,000	22.5	135	200	87	\$	67,000	15						
1621	985	150	56	\$ 39,000	22.5	962	300	32	\$	29,000	15				 		
1626 1626	1858 1859	200	80 32	\$ 62,000 \$ 25,000	4	234 864	600 380	72 28	\$	125,000 31,000	12 15	500 631	300 910	77 37	\$	70,000 103,000	9
1626 1626	1860	150	57	\$ 40,000	6	975 1290	600 450	91 34	\$	160,000 43,000	24 13.5						
1629 1629	37 127	200 150	108 22	\$ 83,000 \$ 15,000	6	1105 1568	200 150	172 24	\$	133,000 17,000	10 6	836 1312	680 380	86 88	\$	181,000 98,000	4 2
1629 1629	166 297	200 150	7 1	\$ 5,000 \$ 1,000	6 9					, ,		2182	530	40	\$	58,000	4
1629 1629	396 721	200 150	57 12	\$ 44,000 \$ 8,000	6 6												
1629 1629	1046 1137	150 200	1	\$ 1,000 \$ 1,000	9												
1646						785	300	122	\$	111,000	12	2295 2805	690 1370	55 46	\$	115,000 161,000	9 22.5
1646	390	150	43	\$ 30,000	15	518	200	95	\$	73,000	10	2805	0	36	\$	26,000	6
1654	642	150	132	\$ 93,000	15	712	200	40	\$	31,000	10	2014	T ,		Ψ	20,000	U
1668 1668	418 449	150 250	6 248	\$ 4,000 \$ 226,000	13.5 4							1481 1527	600 600	80 93	\$	141,000 164,000	6
1668 1668	566 583	150 150	132 3	\$ 92,000 \$ 2,000	13.5 13.5							2024 2176	600 750	33 64	\$	59,000 162,000	6 9
1668 1668	660 837	150 250	20 61	\$ 14,000 \$ 55,000	13.5 6							2846	300	63	\$	58,000	2
1668 1668	1031 1245	250 150	87 6 19	\$ 79,000 \$ 4,000	13.5												
1668	1393	200	19	\$ 14,000	9	804	530	136	\$	201,000	24	1391	600	51	\$	89,000	6
1672						805	530	147	\$	217,000	24	1977	600	109	\$	190,000	6
1674 1674	103 518	150 200	11 101	\$ 7,000 \$ 78,000	22.5 9	183 257	250 100	76 40	\$	64,000 25,000	15 9	1051 2381	760 380	71 27	\$	178,000 30,000	9 3
1674 1674	729 1106	150 150	185 102	\$ 129,000 \$ 72,000	22.5 22.5	381 421	200 250	113 34	\$	87,000 29,000	6 15	2384	760	94	\$	236,000	12
1674 1674	1220	150	350	\$ 245,000	22.5	795 808	250 200	58 132	\$	49,000 102,000	15 9						
1674 1674 1674						871 1020 1297	250 250 250	57 59 77	\$ \$ \$	48,000 49,000 64,000	15 15 15						
1674 1674						1336 1391	250 250 250	58 99	\$	48,000 83,000	15 15						
1674 1674						1485 1486	250 250	81 42	\$	68,000 35,000	15 15						
1674						1624	250	58	\$	49,000	15						
1680 1680	810	200	103	\$ 79,000	10	640 836	300 300	48 75	\$ \$	43,000 68,000	10 10	951	690	53	\$	112,000	8
1712 1712	364	200	178	\$ 137,000	10	1471	380	75	\$	84,000	15	264 1010	1520 1200	62 38	\$	236,000 127,000	15 12
1712 1712 1712												1531 2276	1200 1200 900	40 78	\$	132,000 220,000	12 9
1713	131	200	23	\$ 18,000	15	110	0	82	\$	57,000	18	38	380	29	\$	34,000	3
1713 1713	397 760	200 200	89 11	\$ 69,000 \$ 8,000	15 15	287 735	200 0	93 83	\$ \$	71,000 58,000	12 18	849 865	380 300	103 80	\$	116,000 74,000	3 0
1713 1713	803 1236	200 150	94 66	\$ 72,000 \$ 46,000	15 15	919	200	43	\$	33,000	15	1758 1925	380 300	69 41	\$	78,000 38,000	3
1713 1713	1242	200	57	\$ 44,000	15							2122 2398	380 380	100 63	\$	113,000 72,000	3
1717	789	250	115	\$ 104,000	9	905	200	85	\$	65,000	15		L				
1719 1719	941	150	150	\$ 105,000	15	896 1526	380 380	45 63	\$	50,000 70,000	15 15	851	300	94	\$	85,000	4
1720	579	350	167	\$ 198,000	9	412	200	86	\$	66,000	15	584	460	143	\$	181,000	6
1720						1337	200	87	\$	67,000	15	1106	380	36	\$	40,000	3
1736 1736	70 674	200 150	150 8	\$ 116,000 \$ 5,000 \$ 11,000	9 13.5	181 569	200 200	84 88	\$	65,000 68,000	15 15	1521	380	28	\$	31,000	4.5
1736 1739	913	150	76	\$ 11,000	9 13.5	763	250	99	\$	83,000	15	503	840	105	\$	264,000	18
1739	183	150	25	\$ 17,000	13.5	, 55	255	,,	*	55,500	10	333	0.10	100	*	1,000	10
1749	825	200	103	\$ 80,000	10	345	250	101	\$	84,000	10	1741	100	57	\$	36,000	12
1766	1198	150	111	\$ 78,000	9	674	250	112	\$	94,000	6	453	0	34	\$	24,000	9
1773 1773	928	150	249	\$ 174,000	15	246 295	380 380	123 120	\$	138,000 135,000	12 12	1415	750	133	\$	334,000	6
1782 1782	527	150	86	\$ 60,000	9	372 486	380 380	68 78	\$	76,000 87,000	9	1766 2467	530 530	63 64	\$	92,000 95,000	4 4
1782	90	400	76	\$ 107,000	13.5	149	600	30	\$	53,000	12	240/	330	04	φ	73,000	4
1789 1789	243 508	400 400	27 83	\$ 38,000 \$ 117,000	9 13.5	568	200	83	\$	64,000	9						
1789 1789	927 1184	600 600		\$ 289,000 \$ 64,000	18 12						_						
1806	1200	150	4	\$ 3,000	9	1000	600	74	\$	130,000	24						
1806 1806	1437	150	67	\$ 47,000	9	1220 1319	600 150	57 21	\$	100,000 15,000	24 13.5						
1809 1809	187	150	258	\$ 181,000	22.5	861 1349	150 200	34 114	\$	24,000 88,000	12 15	224 404	840 840	137 40	\$	346,000 100,000	18 18
1809						1758	200	119	\$	92,000	15	1019	840	53	\$	133,000	18
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Block ID	Water Asset ID 429	Diameter (mm)	Length (m)	Replace Cos		Water Asset Score	Sanitary Asset ID 664	Diameter (mm)	Length (m)		lacement Cost	Sanitary Asset Score 22.5	Storm Asset ID 2457	Diameter (mm)	Length (m)	Rep	Diacement Cost 419,000	Storm Asset Score 13.5
1839	121	350	101		1,000	4	302	600	101	\$	176,000	8	1193	1050	70	\$	216,000	8
1839 1839	356 630	150 350	23 98	\$ 1	7,000	6 4	930 1440	600 600	99 98	\$	174,000 172,000	8	1371 1407	530 1050	98 29	\$	145,000 90,000	4 8
1839 1839	717 718	150 150	12 12	\$	9,000 9,000	6							1627 1949	1050 1050	32 66	\$	98,000 202,000	8
1839 1839	840 968	350 150	93 12		9,000	4 6							2418	1050	76	\$	234,000	8
1856 1856	776 1369	150 150	5 265		4,000	12 12	1307	250	107	\$	90,000	8	324 609	610 530	131	\$	229,000 193,000	6
1875	241	150	145		2,000	22.5	233	200	62	\$	48,000	15	420	840	60	\$	152,000	18
1875	241	130	143	\$ 10	12,000	22.3	556	200	85	\$	66,000	15	618	840	89	\$	225,000	18
1886	158	150	75	\$ 5	2,000	15	1166	200	93	\$	72,000	10	368	0	52	\$	36,000	12
1897 1897	80 156	150 150	3 19		2,000 3,000	13.5 13.5	174	300	22	\$	20,000	12	2644	0	60	\$	42,000	6
1897	1430	150	8	\$	5,000	13.5												
1903							253	200	122	\$	94,000	15	239	1370	153	\$	535,000	22.5
1935 1935 1935	317 638 973	150 400 400	7 257 20	\$ 36	6,000 1,000 19,000	9 13.5 13.5	27 350 514	200 200 200	35 63 59	\$ \$ \$	27,000 49,000 46,000	15 15 2	1264 2426	380 380	33 60	\$	37,000 67,000	3
1935 1935	1421 2746	150 200	13 55	\$ 1	0,000	9 2	667 1097	200 150	115 54	\$	88,000 38,000	15 22.5						
1943	1078	150	129		0,000	15	822	200	37	\$	28,000	10	1075	380	37	\$	41,000	3
1943 1943							1351 1652	200 200	41 70	\$ \$	31,000 54,000	10 10						
1956	562	150	9		6,000	13.5	175	200	129	\$	100,000	8						
1956	943	150	14	\$ 1	.0,000	13.5	1550	200	115	\$   ¢	88,000	10	474	000	4 4 5	   #	404.000	0
1962 1962 1962							55 539 866	900 900 200	85 203 34	\$ \$ \$	239,000 568,000 27,000	15 22.5 4	161 328 393	900 900 600	145 52 64	\$ \$ \$	406,000 144,000 112,000	9 9 4
1962 1962				Ĺ			1193 1490	900 900	138 109	\$	387,000 306,000	15 15	707 878	900	85 110	\$	238,000 77,000	9
1962 1962							1733	900	30	\$	85,000	15	1597 1624	900 900	90 26	\$	253,000 73,000	9 9
1962 1962													1759 1866	900 600	29 33	\$	80,000 58,000	9
1962 1962													2041 2340	900 900	37 27	\$	103,000 76,000	9
1967 1967	1208 1892	350	297 92		3,000	4	2001	0	26	\$	19,000	6	137 1450	900 380	135 48	\$	377,000 54,000	6 2
1967 1967	1072		72	Ψ 3	0,000	-							1699 2857	1800 0	29 56	\$	124,000 39,000	10
1984	984	200	123	\$ 9	5,000	6	513	250	67	\$	56,000	15					,	
1984							1037	250	49	\$	42,000	15						
1997 1997	716	250	133	\$ 12	21,000	15	552 1042	200 250	48 93	\$	37,000 78,000	4 15	507 1105	680	31 27	\$	65,000 19,000	9 13.5
1997 2029		<u> </u>	I	l I			24	250	60	\$	50,000	15	799	680	102	\$   \$	171,000	6
2029 2029							669 819	250 250 250	24 81	\$	20,000	15 15	1311 1389	1220 1220	110 65	\$	361,000 214,000	22.5 22.5
2029 2029							1247 1750	250 250	83 80	\$	70,000 67,000	15 15	1742	1070	155	\$	476,000	18
2031	657	150	57	\$ 4	0,000	22.5	1460	250	51	\$	43,000	15	2401	610	42	\$	74,000	12
2048	54	200	101	\$ 7	7,000	15	1186	200	101	\$	77,000	15						
2058	53	200	100	\$ 7	7,000	10	951	200	50 96	\$	39,000	10	346	900	71 66	\$	199,000	9
2058	744	250	74	   ¢	7,000	9	1773 888	380	77	\$   \$	74,000 87,000	13.5	1828	910	00	<b>&gt;</b>	186,000	9
2082	1172	150	388		2,000	6	423	200	70	\$	54,000	4	15	1220	64	\$	210,000	10
2082 2082	1429 1941	150 150	147 78	\$ 10	3,000	15 6	672 1769	200 200	122 73	\$	94,000 56,000	8	1468 1858	1200 1220	89 150	\$	294,000 493,000	8 15
2098							1178	600	89	\$	155,000	24	1239	450	143	\$	181,000	3
2098 2098							1474 1762	300 300	86 127	\$	78,000 115,000	10 10						
2101 2101	82	150	50	\$ 3	5,000	22.5							1005 1911	0 680	34 39	\$	24,000 81,000	18
2107		<u> </u>	<u> </u>	l .			289	200	118	<b>S</b>	91,000	12	1242	840	117	\$	296,000	18
2115	1469	300	245		8,000	4	1816	200	87	\$	67,000	4	2544	1200	112	\$	369,000	8
2115 2115	1471 1475	300 200	322 14	\$ 33 \$ 1	9,000 2,000	4 4							2554	1200	84	\$	277,000	8
2115 2115	1476 1479	200 600	20 4	\$	9,000	4 12												
2115	1480	450	689	\$ 1,11	1,000	9	520	380	98	\$	109,000	22.5	1100	610	81	\$	141,000	9
2117							909	380	122	\$	136,000	22.5	1984	690	126	\$	265,000	9
2133 2133							1635 1695	380 380	98 69	\$	110,000 77,000	22.5 22.5	590 676	910 910	98 66	\$	274,000 185,000	13.5 13.5
2136	229	150	29	\$ 2	0,000	9	483	300	101	\$	92,000	6	446	600	98	\$	171,000	6
2137 2137	178 1109	150 200	4 104		3,000	15 10	8	200	116	\$	89,000	10	1409	610	113	\$	198,000	8
2137	509	150	103		2,000	22.5	1123	200	97	\$	75,000	15		<u> </u>		1		
2139	817	100	43	\$ 2	7,000	18												
2141	610	200	134		14,000	15	936	250	44	\$	37,000	15	1666	1350	167	\$	584,000	22.5
2142 2142	447 554	150 150	125 188	\$ 13	3,000	9 15	156 378	250 250	28 89	\$	24,000 74,000	10 10	605	300	77	\$	70,000	3
2142 2142 2142	713 888 930	150 150 150	1 10 64	\$	2,000 8,000 6,000	9 9 9	1113 1114 1601	250 250 200	26 51 58	\$ \$ \$	22,000 42,000 45,000	10 10 8						
2142	959	150	2		3,000	15	1001			*	.5,500							
2144 2144	122	200	251	\$ 19	3,000	15	375 586	300 300	53 65	\$	48,000 59,000	15 15	1140 1570	1350 1350	167 122	\$	583,000 427,000	22.5 22.5
2144							902	300	122	\$	111,000	15						
2151 2151	87	150	225	\$ 15	8,000	22.5	23 668	300 200 300	76 91	\$	69,000 70,000	15 10	526 1186	840 840	41 107	\$	102,000 269,000	18 18
2151 2151							671 840	300 450	136 107	\$	123,000 134,000	15 9	2148	840	66	\$	165,000	18
2157 2157	32 36	300 600	679 678		3,000	9 18	1251	250	132	\$	111,000	9	95 721	600 600	133 32	\$	233,000	6
2157 2157 2157	800 1061	300 600	164 164	\$ 17	4,000	9							850 2349	600	85 51	\$	149,000 90,000	6
2157 2157	1485 1486	200 600	8 46	\$	7,000	4 8												
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Block ID	Water Asset ID	Diameter (mm)	Length (m)		olacement Cost	Water Asset Score	Sanitary Asset ID	Diameter (mm)	Length (m)		cement ost	Sanitary Asset Score	Storm Asset ID	Diameter (mm)	Length (m)	Rep	olacement Cost	Storm Asset Score
2164	653	150	5	\$	3,000	22.5	1439	250	27	\$	23,000	15	559	600	119	\$	208,000	6
2164	1213 425	150 150	198 39	\$	139,000 27,000	22.5	5	200	28	\$	22,000	15	2179 1316	610	100	\$	141,000	12
2189	885	300	130	\$	137,000	9	309	200	52	\$	40,000	15						
2189 2189	1231 1908	150 150	204 58	\$	143,000 40,000	15 3	1143	200	103	\$	80,000	10						
2192 2192	456 953	100 150	185 39	\$	116,000 27,000	22.5 13.5	235 756	300 200	121 56	\$	110,000 43,000	15 15	1238 1689	300 380	69 77	\$	63,000 86,000	6
2192	1122	200 150	131	\$	92,000	9	1203	200	96 59	\$	45,000 45,000	15	102	300 530	25 97	\$	23,000	6
2218 2218	1420	150	62	\$	43,000	15	854	200	50	\$	38,000	10	1447 1882	900 900	55 64	\$	153,000 179,000	12 12
2218 2218													2168 2825	530	47 34	\$	68,000 24,000	6 9
2242 2242							168	380	115	\$	128,000	22.5	54 465	380	58 25	\$	65,000 18,000	3 13.5
2242 2242													557 1808	610 460	122 87	\$	213,000 109,000	9 6
2243 2243	796	250	133	\$	121,000	9	600	380	133	\$	149,000	13.5	1638 2084	500 500	90 117	\$	133,000 173,000	9 6
2252 2252	751	150	194	\$	136,000	22.5	396	200	97	\$	75,000	15	430 545	600 600	101 93	\$	176,000 163,000	9
2261	576	150	40	\$	28,000	9	1831	0	44	\$	31,000	18	939	680	77	\$	161,000	6
2264 2264	197 1180	150 250	65 224	\$	46,000 204,000	9	79 1548	200 200	67 51	\$	52,000 39,000	15 12	2206	300	56	\$	51,000	3
2264 2264	1298	200	68	\$	52,000	15	1640 1761	200 250	80 115	\$	62,000 97,000	6 8						
2266							1240	250	118	\$	99,000	12	1328	840	122	\$	307,000	18
2289 2289	50	150	226	\$	158,000	15	987 1173	200 200	118 108	\$	91,000 83,000	10 10	1068	280	40	\$	34,000	4
2295 2295	506	150	109	\$	76,000	15	971 1477	200 200	93 109	\$	72,000 84,000	10 10	558 2777	840 840	93 103	\$	236,000 260,000	12 12
2302	64	400	272	\$	382,000	12	1116	250	126	\$	106,000	6	1456	600	104	\$	182,000	4
2302 2302	515 1101	250 250	236 91	\$	215,000 84,000	4	1216	0	143		100,000	9	2080	450	56	\$	70,000	2
2310 2310 2310	153 615 719	200 200 200	43 66 4	\$ \$ \$	34,000 52,000 4,000	15 15 15	325 595 1367	600 200 600	23 26 60	\$ \$ \$	41,000 20,000 105,000	12 15 12						
2310	854	100	95	\$	61,000	18	1731	200	82	\$	63,000	15						
2316 2316							1234 1938	0 250	40 26	\$	28,000 22,000	22.5 15	1819	690	64	\$	135,000	12
2325	852	200	93	\$	72,000	15	580	300	99	\$	91,000	9	1108	1350	95	\$	332,000	22.5
2326 2326	1029	350	172	\$	205,000	9	300 1208	200 200	91 82	\$	70,000 63,000	12 15	1151 1480	450 450	96 72	\$	120,000 91,000	3
2331 2331	284	150	187	\$	131,000	9	868 1693	200 200	125 79	\$	96,000 60,000	10 10	1241 1525	840 840	134 79	\$	323,000 200,000	12 12
2334 2334	117 428	150 150	46 18	\$	32,000 13,000	15 22.5							1592	0	29	\$	20,000	12
2334	500	150	55	\$	38,000	22.5												
2340	1139	200 150	31	\$	49,000 23,000	15 15	692 493	250	63 57	\$	53,000	15	1290	380	65	\$	72,000	3
2363 2363	616 735	150 150	30 56	\$	22,000 40,000	15 6	793	200	61	\$	47,000	10					. =,	
2363	801	150 250	118	\$   \$	3,000	15	641	200	45	<u> </u>	35,000	10	935	760	45	\$	115,000	9
2382 2382					,						,		1394	760	83	\$	208,000	9
2382 2382 2382																		
2387	322	150	94	\$	66,000	22.5	245	250	94	\$	79,000	15						
2392 2392	47 400	100 100	15 53	\$	9,000 33,000	6	548	200	60	\$	46,000	4	10 277	1370 450	110 84	\$	378,000 107,000	15 2
2392 2392													2348 2499	250 250	45 33	\$	39,000 29,000	2 2
2423 2423	1081	150	8	\$	6,000	13.5	144	200	172	\$	133,000	15	259 1520	530 600	125 88	\$	184,000 151,000	4
2446 2446	313	200	266	\$	205,000	15	182 326	200	53 161	\$	41,000 147,000	10 4	614 839	910 910	102 76	\$	285,000 214,000	13.5 13.5
2446 2446							406 553	250 200	122 96	\$ \$	102,000 74,000	15 10	839 887	910	85	\$	229,000	13.5
2446 2446							1038 1539	250 310	45 76	\$	38,000 69,000	15 15						
2464 2464	596	150	15	\$	10,000	15	335 654	200 200	60 76	\$	46,000 58,000	10 10	240 990	900 300	51 40	\$	144,000 36,000	12 3
2464 2464							1280	200	75	\$	58,000	10	1148 2323	900 840	71 87	\$	188,000 218,000	12 12
2466	899	150	91	\$	64,000	15	952	300	51	\$	47,000	10	174	760	90	\$	224,000	12
2493 2493	446	200	63	\$	49,000	15	882 1110	300 300	52 57	\$	47,000 52,000	15 9	2143	1350	65	\$	216,000	22.5
2503 2503	1 893	150 150	150 13	\$	105,000 9,000	15 6	218 1679	100 200	41 91	\$	26,000 70,000	9 10	285 594	1370 1370	100 146	\$	352,000 511,000	15 15
2503 2503 2503	1154	150	133	\$	93,000	15	1702	200	122	\$	94,000	10	1787 2075 2333	250 0 0	85 75 65	\$ \$ \$	69,000 36,000 34,000	3 9 9
2503 2503													2358 2359	450 300	70 87	\$	84,000 80,000	3 3
2508	507	150	31	\$	22,000	22.5	1196	250	37	\$	31,000	15	2152	840	43	\$	109,000	18
2513 2513	338 412	150 400	20 225	\$	14,000 315,000	12 12	464 768	300 250	119 119		109,000 100,000	8	1640	600	75	\$	131,000	4
2513 2523	792 633	150	96	\$	60,000	12	584	200	45	\$	35,000	10	1072	300	40	\$	36,000	3
2523							1270	200	62	\$	47,000	10	1692	1050	30	\$	89,000	12
2525 2525	594 1427	200 250	21 49	\$	16,000 44,000	15 15	72 1465	380 200	96 83	\$	108,000 64,000	22.5 6	2129 2282	910 250	105 30	\$	292,000 23,000	9 4.5
2530							1281	250	67	\$	56,000	15	248	600	70	\$	116,000	12

Block ID	Water Asset ID	Diameter (mm)	Length (m)	Re	eplacement Cost	Water Asset Score	Sanitary Asset ID	Diameter (mm)	Length (m)	R	deplacement Cost	Sanitary Asset Score	Storm Asset ID	Diameter (mm)	Length (m)	Rep	olacement Cost	Storm Asset Score
2547	59	150	14	\$	12,000	6	108	200	97	\$	75,000	10						
2547	211	200	151	\$	118,000	4												
2547	381	150	6	\$	6,000	13.5												
2547	1067	200	40	\$	32,000	4												
					,								I.					
3334	1158	450	6	\$	10,000	9							2847	0	86	\$	60,000	6
												•	•				•	
3339	645	150	91	\$	65,000	22.5							1199	0	35	\$	23,000	9
3339													2234	0	40	\$	27,000	9
3354	1201	200	77	\$	59,000	4							2569	1500	35	\$	133,000	10
3354	1217	200	118	\$	91,000	9												
3354	1219	150	72	\$	51,000	22.5												
3354																\$	-	
	•	•			·			•				9		•				
3394	957	200	12	\$	9,000	9							1501	1050	75	\$	230,000	12
3395	1113	150	118	\$	82,000	12												
3404	162	150	37	\$	27,000	6							2337	900	125	\$	340,000	6
3404	315	200	154	\$	120,000	4							2393	900	53	\$	142,000	6
3404	586	150	88	\$	63,000	9												
3404	799	150	61	\$	43,000	6												
3404	826	150	296	\$	208,000	12												
3404	869	150	108	\$	77,000	9												
3404	1013	150	84	\$	60,000	22.5												
3404	1237	150	154	\$	109,000	13.5			_								_	
3404	1238	200	176	\$	136,000	10												
3404	1410	300	45	\$	48,000	6												
3423	494	150	7	\$	5,000	6							1594	460	67	\$	77,000	9
3423	1385	150	74	\$	52,000	13.5							2380	460	50	\$	57,000	9
3454	251	250	16	\$	14,000	6							1921	300	95	\$	84,000	4.5
3454	962	150	205	\$	143,000	9												
3454	1224	450	4	\$	6,000	9												
		Water Sub-Total:	32,296	\$	29,730,000		S	anitary Sub-Total:	27,776	\$	28,201,000			Storm Sub-Total:	23,225	\$ 4	48,947,000	